

# PRELIMINARY BUDGET

SUWANNEE RIVER WATER  
MANAGEMENT DISTRICT

FISCAL YEAR 2018-2019

WATER FOR NATURE  
WATER FOR PEOPLE



## SUWANNEE RIVER WATER MANAGEMENT DISTRICT

Preliminary Budget

Budget Year (2018-19)



Rock Bluff Springs Photo Courtesy of: Edwin McCook

**Americans with Disabilities Act:** The District does not discriminate upon the basis of any individual's disability status. This nondiscrimination policy involves every aspect of the District's functions including one's access to, participation, employment, or treatment in its programs or activities. Anyone requiring reasonable accommodation as provided for in the Americans with Disabilities Act should contact the District at 386.362.1001 or 800.226.1066 (Florida only). The District's fax number is 386.362.1056.



# SUWANNEE RIVER WATER MANAGEMENT DISTRICT

January 12, 2018

The Honorable Rick Scott, Governor  
State of Florida  
Plaza Level, The Capitol  
400 South Monroe Street  
Tallahassee, Florida 32399-0001

DON QUINCEY  
Chair  
Chiefland, Florida

ALPHONAS ALEXANDER  
Vice Chair  
Madison, Florida

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RICHARD SCHWAB  
Perry, Florida

BRADLEY WILLIAMS  
Monticello, Florida

HUGH THOMAS  
Executive Director

Subject: Preliminary Budget Report Submission for Fiscal Year 2018-2019

Dear Governor Scott:

In accordance with section 373.535, Florida Statutes, the Suwannee River Water Management District (District) is providing for review the Preliminary Budget Report Submission for Fiscal Year (FY) 2018-2019. This document is also available on the District's website at [mysuwanneeriver.com](http://mysuwanneeriver.com).

The Preliminary FY 2018-2019 budget reflects the District's continuing commitment to address core mission responsibilities consisting of water supply, water quality, flood protection and natural systems in accordance with Governing Board priorities and Legislative directives.

The District covers approximately 7,640 square miles which is nearly 12% of the State's land area. Within the District there are 14 Outstanding Florida Springs and over 300 other springs, 13 river basins, numerous lakes, and the state's least-developed coastline. These natural systems are unique in Florida and help drive the local and regional economies.

The Preliminary FY 2018-2019 budget is \$68,244,425 and continues funding priorities that focus on programs, projects, and activities that protect and restore the water resources throughout the District while ensuring effective and efficient use of taxpayers' monies. This budget proposes to maintain the existing millage rate of 0.4027, which is estimated to generate \$5,591,837 in revenue. The District's administrative costs represents roughly 2.5% of the budget. With the assistance of state and federal funding, the proposed budget supports the District's core mission and will benefit the water resources in our communities.

The District's Preliminary budget reflects its commitment to partnering with local governments and other stakeholders to implement projects to protect and restore springs and other water bodies, ensure an adequate water supply, maintain and improve water quality, provide flood protection, and protect our natural systems throughout the region.



The Honorable Rick Scott, Governor  
January 12, 2018  
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Examples of some key projects in the FY 2018-2019 budget include:

- Investing \$1,000,000 for new Regional Initiative Valuing Environmental Resources (RIVER) projects and \$792,125 to complete eleven local and regional government partnership projects to address water conservation, alternative water supplies, flood protection, ecosystem restoration, and water quality improvement projects as part of the District's (RIVER) program;
- Investing \$4,370,000 to continue agricultural producer partnerships to achieve water conservation and water quality improvement goals through the Districts Agriculture Cost-Share program; and
- Investing \$14,580,000 (the average funding amount received by the District over the past three years) for anticipated new springs grants projects and \$26,905,154 to complete or continue twenty-four springs grants projects in partnership with the District's communities for springs protection and restoration.

The mission of the Suwannee River Water Management District is to protect and manage water resources using science-based solutions to support natural systems and the needs of the public. The District Preliminary FY 2018-2019 budget holds true to the belief of water for nature, water for people. Please contact me at 386.362.1001 should you have any questions or would like additional information.

Sincerely,



Hugh Thomas  
Executive Director

HT/sm

cc: Donald J. Quincey, Jr., SRWMD, Chair  
Noah Valenstein, FDEP, Secretary

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# I. Foreword

This Preliminary Budget report has been prepared to satisfy the requirements of Senate Bill 1986 (Chapter 2012-126, Laws of Florida), which made significant revisions to sections 373.503, 373.535 and 373.536, Florida Statutes (F.S.), and provided the Legislature additional oversight of the water management districts' budgets. This report provides the Legislature with a comprehensive budget that allows for an analysis that coincides with the annual legislative session and enables the Legislature to review the effectiveness of the districts' utilization of taxpayer resources to meet core mission responsibilities. The Preliminary Budget also provides a fiscal analysis determination regarding the progress of each district in meeting its 20-year projected water supply demands, including funding for alternative sources and conservation. The report will highlight projects dedicated to supporting the districts' core missions of water supply, water quality, flood protection and floodplain management, and natural systems.

The content and format of this report were developed collaboratively by the staffs of the Executive Office of the Governor (EOG), Senate, House of Representatives, Department of Environmental Protection (DEP), and all five water management districts. The report's standardized format utilizes six statutorily-identified District program areas listed below.

1. Water Resource Planning and Monitoring
2. Land Acquisition, Restoration, and Public Works
3. Operation and Maintenance of Works and Lands
4. Regulation
5. Outreach
6. Management and Administration

The Legislature may annually review the Preliminary Budget for each district. On or before March 1 of each year, the President of the Senate and the Speaker of the House of Representatives may submit comments regarding the Preliminary Budget to the districts, and provide a copy of the comments to the EOG. Each district is required to respond to any comments in writing on or before March 15 of each year to the President of the Senate, the Speaker of the House of Representatives, and the EOG. If, following such review, the Legislature does not take any further action on or before July 1 of each year, a water management district may proceed with Tentative Budget development.

In compliance with statutory requirements, the Suwannee River Water Management District submits this January 15 Preliminary Budget for review to the President of the Senate, the Speaker of the House of Representatives, and the chairs of each legislative committee and subcommittee having substantive or fiscal jurisdiction over water management districts, as determined by the President of the Senate or the Speaker of the House of Representatives.

Standardized definitions and acronyms that may help the reader in reviewing this document have been provided on the Department of Environmental Protection's website at <https://floridadep.gov/water-policy/water-policy/documents/wmd-budget-definitions-and-acronyms>



## II. Introduction

### A. History of Water Management Districts

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972: The Environmental Land and Water Management Act, the Comprehensive Planning Act, the Land Conservation Act, and the Water Resources Act. Collectively, these policy initiatives reflected the philosophy that land use, growth management and water management should be joined.

Florida's institutional arrangement for water management is unique. The Florida Water Resources Act of 1972 (WRA) (Chapter 373, F.S.) granted Florida's five water management districts broad authority and responsibility. Two of the five districts existed prior to the passage of the WRA (South Florida and Southwest Florida), primarily as flood control agencies. Today, however, the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection and floodplain management, and natural systems.

The five regional water management districts, established by the Legislature and recognized in the Florida Constitution, are set up largely on hydrologic boundaries. Water management districts are funded by ad valorem taxes normally reserved for local governments using taxing authority which emanates from a constitutional amendment passed by Floridians in 1976. The water management districts are governed regionally by boards appointed by the Governor and confirmed by the Senate. There is also general oversight at the state level by the Department of Environmental Protection.

In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. Florida law recognizes the importance of balancing human needs for water with those of Florida's natural systems.

Each of Florida's five water management districts has a history that cannot be completely detailed here. The Suwannee River Water Management District is the smallest district by area and population of the five water management districts. Nearly 50% of the land within the District is committed to agriculture and silviculture, which contrasts with other districts that have a significant urban footprint.

Together, these unique organizations work with state agencies and local governments to ensure there are adequate water supplies to meet growing demands while: protecting and restoring the water resources of the state; addressing water quality issues; protecting natural systems in Florida through land acquisition, land management, and ecosystem restoration; and promoting flood protection. For additional information, interested readers should review the districts' websites and contact officials at each district. The Suwannee River Water Management District's website is: <http://www.srwmd.state.fl.us>.

## B. Overview of the District

The Suwannee River Water Management District includes about twelve (12) percent of the state's total area. The District encompasses all or part\* of 15 counties in north-central Florida, as further illustrated in Figure 1 below.

Alachua*	Baker*	Bradford*	Columbia
Dixie	Gilchrist	Hamilton	Jefferson*
Lafayette	Levy*	Madison	Putnam*
Suwannee	Taylor	Union	

Figure 1. District Map



- District Facts:
  - a. Population – Approximately 330,000 people
  - b. Land Use – Approximately 50% of the District's land use is in agriculture and silviculture. The vast majority of the District is classified as rural areas of opportunity.
  - c. Major water bodies – Within the District's boundaries are more than 300 identified springs, 13 river basins, numerous lakes, and the state's least-developed coastline. This includes the highest concentration of first magnitude freshwater springs in the United States as well as the highest concentration of Outstanding Florida Springs in the state. During low-flow periods, the Suwannee River, Santa Fe River, and the Withlacoochee River essentially become spring runs due to substantial groundwater input. This unique environment is why the District is known as the springs heartland of Florida.
  - d. Governing Board – The District's Governing Board consists of nine (9) members appointed by the Governor of Florida and confirmed by the Florida Senate. Five members represent specific river basins and four members are appointed at-large.
  - e. Major District Programs – The District's major programs consist of Environmental Resource Permitting; Consumptive (Water) Use Permitting; Water Well Construction Permitting; Minimum Flows and Minimum

Levels; Water Resource Data Collection and Monitoring; Water Supply Planning; Agricultural and Environmental Projects, and Land Conservation Management.

f. Major Sources of Funds –

- District Revenues: Ad Valorem Taxation - \$5,591,837; Timber Revenues - \$1,000,000; Interest Earnings - \$310,000; Permit Fees - \$150,000
- State Appropriations: Operations - \$2,287,000; Environmental Resource Permitting (ERP) - \$453,000; Payment in Lieu of Taxes – (PILT) \$352,909; Land Management - \$1,777,210; Minimum Flows and Minimum Water Levels (MFLs) - \$1,635,000
- State Grants: Springs Funding - \$41,482,154; Other State Revenue - \$1,483,096
- Federal: Federal Emergency Management Agency (FEMA) - \$3,830,000; National Guard Base Buffering - \$707,950

## C. Mission and Guiding Principles of the District

### Mission

To protect and manage water resources using science-based solutions to support natural systems and the needs of the public.

The District has established goals for each of the four areas of responsibility (AORs):

- Water Supply – Implement Multi-District Water Supply Planning and Complementary Regulatory Practices; Work With All Partners to Increase Water Conservation Efforts Across the District; Environmental Data Collection and Dissemination
- Water Quality – Reduce Nitrate Levels in Outstanding Florida Springs to Assist in Compliance with the State's Numeric Nutrient Criteria Standard; Improve and Protect Water Quality of the District's Priority Water Bodies, Assisting in Improving the Region's Economy; Assist in Identifying and Analyzing Trends in Water Quality for Surface Water Bodies Throughout the District
- Flood Protection and Floodplain Management – Reduce and Mitigate the Risk of Flooding for District Communities; Protect Life and Property from Flooding Through Public Education and Research
- Natural Systems – Establish Minimum Flows and Minimum Water Levels and Improve Water Quality of Priority Springs and Water Bodies; Acquire and Manage District Lands to Preserve and Protect Exceptional Water Resource Values and Related Natural Systems

Additionally, the District has stated the following goals for Mission Support: Maintain and Increase the Level of Skill and Expertise Among District Staff and Leadership; Maintain a Balanced District Budget for Existing and Future Needs; Ensure the Safety of District Employees, Properties, and Facilities Through Repairs and Preventative Maintenance; Reduce Risks in Management of Data and Maintain Institutional Knowledge; Strengthen Stakeholder Relationships and District Partnerships.

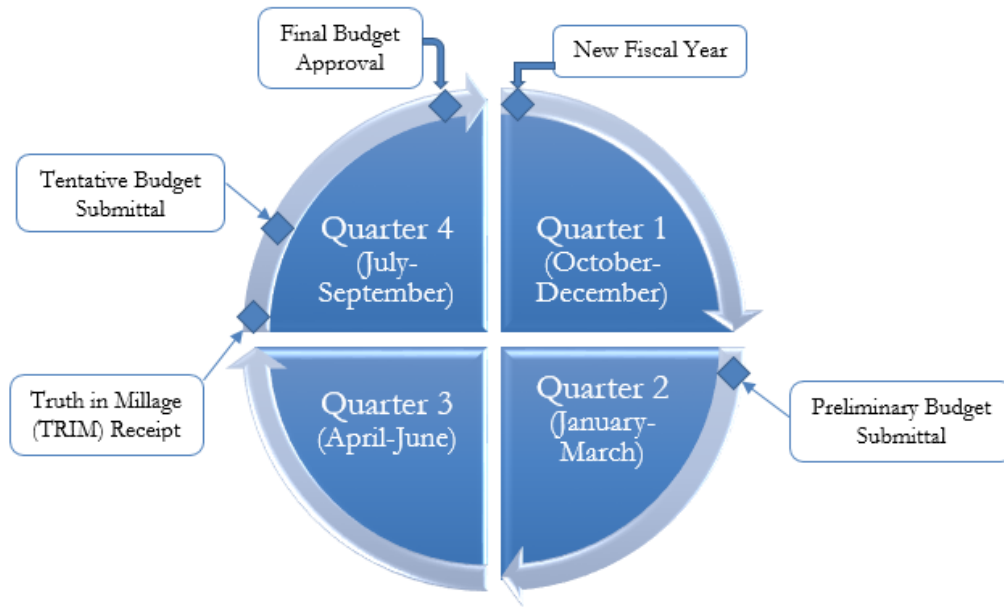
## D. Development of the District Budget

This District's fiscal year runs from October 1 through September 30. The budget development process takes place throughout the fiscal year with guidance from the Governing Board. All meetings of the Governing Board, its committees and subcommittees are advertised to provide the public with an opportunity to discuss issues and concerns prior to the adoption of the budget. Figure 2 shows the cyclical nature of this process.

Figure 2. Budget Process

# Suwannee River Water Management District

## Annual Budgeting Cycle



Prior to adoption of the final budget and in compliance with section 200.065, F.S., the District will advise all county property appraisers within its jurisdiction, as required by the Truth in Millage (TRIM) process, of the proposed millage rate for fiscal year 2018-19, as well as the rolled-back rate and the date, time, and location of the public hearing on the matter.

The District will hold two TRIM public hearings in September. The first public hearing will take place on September 11, 2018 at 5:05 PM at the District Headquarters in Live Oak, FL. The second and final public hearing will take place on September 25, 2018 at 5:05 PM at the District Headquarters in Live Oak, FL. Written disapprovals of any provision in the Tentative Budget by the EOG or Legislative Budget Commission must be received at least five business days prior to the final budget adoption hearing.

The District's Preliminary fiscal year 2018-19 Budget is designed to live within the District's means and meet statutory mandates. The District continues to operate on a pay-as-you-go basis without debt. The Preliminary Budget maintains an operating profile consistent with fiscal year 2017-18 and in-line with current revenue levels to ensure sustainability.

The District has a recurring revenue shortfall of approximately \$598,144, which are met through the utilization of the District's fund balances. The District maintains a low overhead (approximately 2.5%) as it attempts to balance the recurring budget. The District program that is not fully supported by recurring revenues is its Land Management program, which manages more than 160,000 acres for conservation purposes while maintaining public access. As the District's fund balances are spent down, this program will not be fully supported and program reductions will be necessary.



## E. Budget Guidelines

The District developed its budget under the guidelines established by the EOG and DEP, which include:

- Reviewing, on an ongoing basis, personnel, programs and activities to ensure that each district is meeting its core mission areas without raising costs for the taxpayers they serve;
- Ensuring that District employee benefits are consistent with those provided to state employees;
- Continuing District implementation plans for the beneficial use of excess fund balances; and
- Avoiding new debt.

The District’s specific guidelines developed by the Governing Board and management staff include budget preparation assumptions approved by the Governing Board and include:

- Adopting the “rollback” rate for ad valorem taxes, ensuring that District property owners receive a tax cut while accounting for new construction growth.
- Maintaining a low administrative overhead
- Moving toward a sustainable budget where recurring expenditures are supported by recurring revenues

Statutory authority in section 373.536(5)(c), Florida Statutes, states that the Legislative Budget Commission (LBC) may reject district budget proposals based on the statutory thresholds described below.

1. A single purchase of land in excess of \$10 million, except for land exchanges.  
The District does not have any single purchase of land in excess of \$10 million in the Preliminary Budget.
2. Any cumulative purchase of land during a single fiscal year in excess of \$50 million.  
The District does not have a cumulative purchase of land in excess of \$50 million in the Preliminary Budget.
3. Any issuance of debt on or after July 1, 2012.  
The District does not have any issuance of debt in the Preliminary Budget.
4. Any individual variances in a district’s Tentative Budget in excess of 25% from a district’s Preliminary Budget.  
Not applicable for Preliminary Budget submittal.
5. Any program expenditures as described in section 373.536(5)(e)4.e. (Outreach) and f. (Management and Administration) in excess of 15% of a district’s total budget.  
The District’s Outreach and Management and Administration programs do not exceed 15% of the District’s total budget as illustrated below. The District has an administrative overhead of 2.5%.

<b>Program</b>	<b>Fiscal Year 2018-19 Preliminary Budget</b>	<b>% of Total Budget</b>
5.0 Outreach	\$215,238	0.32%
6.0 District Management & Administration	\$1,512,258	2.22%
<b>Grand Total (programs 1.0 through 6.0)</b>	<b>\$68,244,425</b>	<b>100%</b>
<b>5.0 &amp; 6.0 Total</b>	<b>\$1,727,496</b>	<b>2.53%</b>

## F. Budget Development Calendar and Milestones

Date	Activity
October 1 <sup>st</sup>	New Fiscal Year Begins
October	Preliminary Budget Development Begins
October – December	Present draft Preliminary Budget to Governing Board
December	Preliminary Budget due to DEP for review
January 1 <sup>st</sup>	Truth in Millage (TRIM) Certification of Compliance or Noncompliance with section 200.065, F.S., due to the Department of Financial Services (373.053(6), F.S.)
January 15 <sup>th</sup>	Preliminary Budget due to Legislature (373.535(1)(a), F.S.)
March 1 <sup>st</sup>	Legislative Preliminary Budget comments due to the Districts (373.535(2)(b), F.S.)
March 15 <sup>th</sup>	Districts must provide written response to any legislative comments (373.535(2)(b), F.S.)
April – May	Districts continue evaluation and refinement of the budget
June 1 <sup>st</sup>	Estimates of taxable values from the county property appraisers
July 1 <sup>st</sup>	If no action taken by the Legislature, development of the Tentative Budget proceeds (373.535(2)(c), F.S.)
July 1 <sup>st</sup>	Property Appraisers provide certificates of taxable values to Districts – Truth in Millage (TRIM) (193.023(1) & 200.065(1), F.S.)
July 15 <sup>th</sup> or sooner	District Governing Board adopts the proposed millage rate and approves the August 1 <sup>st</sup> submittal of the Tentative Budget (373.536(2), F.S.)
End of 2 <sup>nd</sup> week of July	Tentative Budget due to DEP for review. Please see annual calendar for specific date requirements.
August (TBD)	Tentative Budget presented to legislative staff
August 1 <sup>st</sup>	Tentative Budget due to Legislature (373.536(5)(d), F.S.)
August (35 days after TRIM above)	TRIM – DR-420 forms submitted to county property appraisers (200.065(2)(b), F.S.)
September 5 <sup>th</sup>	Comments on the Tentative Budget due from legislative committees and subcommittees (373.536(5)(f), F.S.)
September 7 <sup>th</sup>	The tentative budget is posted on the district’s official website (373.536(5)(d), F.S.)
September 11 <sup>th</sup>	Public hearing to adopt the Millage Rate and Tentative Budget at Live Oak, FL. (373.536(3), F.S.) *Please see Florida Statute Chapter 200.065(2)(c) for timeframe requirements.
September 25 <sup>th</sup>	Public hearing to adopt the Final Millage Rate and Tentative Budget at Live Oak, FL. (373.536(3), F.S.) *Please see Florida Statute Chapter 200.065(2)(d) for timeframe requirements.
September 28 <sup>th</sup>	Send copies of the resolution adopting the millage rate and budget to counties served by the District (200.065(4), F.S.)
September 30 <sup>th</sup>	District fiscal year ends
October	Within 10 days of adoption, District submits Adopted Budget for current fiscal year to the Legislature (373.536(6)(a)1., F.S.)
October 26 <sup>th</sup>	Within 30 days of the Adopted Budget, District submits TRIM certification package to Department of Revenue (200.068, F.S.)

### III. Budget Highlights

#### A. Current Year Accomplishments and Efficiencies

This budget, submitted January 15, has been drafted after one quarter of the current fiscal year. Thus, this section will be completed in the Tentative Budget to include all the major FY 2017-18 accomplishments. Below are highlights of what has been accomplished after one quarter of the current fiscal year to date and what is anticipated to occur during the remainder of FY 2017-18.

##### *1. DEP Springs Protection and Restoration Grants FY 2017-18*

During the 2017 legislative session, the Legislature appropriated funding to DEP to distribute to the Districts and local governments to implement projects benefiting springs. DEP will invest \$16,162,404 in eight springs projects in the District utilizing state FY 2017-18 legislative appropriations. Four of the springs projects have contracts directly with the DEP and the applicable local government and are not discussed below. Below are the project accomplishments and what is anticipated to occur during the remainder of FY 2017-18.

##### Madison Blue Spring Aquifer Recharge

During FY 2017-18, project design was initiated. This is a public-private partnership project. The project will rehabilitate or replace up to six existing drainage wells to improve recharge rates. Each well will be upgraded with innovative pretreatment technology which may include the installation of biosorptive activated media (BAM) or the construction of treatment wetlands. The project is estimated to save approximately 5 million gallons of water per day (MGD) and reduce nutrient loadings by 37,200 pounds annually.

The total project cost is \$2,500,000. The DEP is contributing \$2,150,000; District is contributing \$50,000; Madison County is contributing \$75,000; and Nestlé North America contributing \$225,000.

##### Upper Suwannee River Regional Aquifer Recharge

During FY 2017-18, project design was initiated. This is a District initiative that will install at least four recharge wells in the Upper Suwannee River basin in locations where wetlands were historically ditched and drained into the river. This project intends to capture water during high flow conditions that occur after large rainfall events and during the winter months, provide additional water quality treatment, and provide significant beneficial aquifer recharge to the Upper Floridan.

The total project cost is \$2,500,000 with DEP spring grant funding the project cost.

##### Precision Agricultural Practices

The project will provide cost share funds to agricultural producers within the District BMAP areas to implement precision management technology. Priority will be given to producers within both the BMAP and Florida Outstanding Springs areas. The project will assist producers in implementing practices that allow for precision nutrient and irrigation management. The overall project is estimated to save 8.0 MGD and reduce nutrient loadings by 7,500,000 pounds annually.

As of December 2017, the District has contracted with 46 agricultural producers with an estimated water savings of 6.56 MGD and an estimated reduction of 1.1 million pounds of nutrient loadings annually. The District anticipates completing all precision agricultural practices during FY 2017-18.

The total project cost is \$2,250,000. The DEP is contributing \$2,000,000 and the agricultural producers cost share contributing \$250,000.

##### Suwannee and Santa Fe River Basins Land Acquisition

The project will acquire lands through either fee simple or less than fee (conservation easement) to protect the springs on the Suwannee and Santa Fe Rivers. The contract has been executed and includes funding for the Rock Bluff Springs acquisition and Mill Creek project. The Rock Bluff Springs acquisition consists of approximately 169.2 acres, which includes a second magnitude spring, in Gilchrist County. Acquisition of the Mill Creek project is anticipated to be completed during FY 2017-18.

The total project cost is \$5,600,000. The combine projects include contribution from DEP of \$2,500,000, District contribution of \$1,800,000 for Rock Bluff Springs, and Alachua County contributing \$1,300,000 towards the Mill Creek project.

## ***2. DEP Springs Protection and Restoration Grants FY 2016-17***

During the 2016 legislative session, the Legislature appropriated funding to DEP to distribute to the Districts and local governments for the implementation of projects benefiting springs. Below are the project accomplishments and what is anticipated to occur during the remainder of FY 2017-18.

### Fanning Springs Wastewater Collection System Extension, Phase III

The completion of design, engineering and permitting along with the initiation of construction is anticipated during FY 2017-18. Project completion is anticipated during FY 2018-19. The City of Fanning Springs (City) is in the process of extending the existing wastewater collection system throughout the City. This is the third phase of the project that will expand the City's sewer system, eliminating and preventing 198 septic tanks, thereby reducing nutrient loading to Fanning Springs by approximately 4,554 pounds annually.

The total project cost for this phase is \$3,395,100. The DEP is contributing \$3,355,100 and the City of Fanning Springs is contributing \$40,000.

### Lower Suwannee Drainage Basin Aquifer Recharge Project

During FY 2017-18, data collection and design was initiated. The project will restore approximately 500 acres of sand ponds and rehydrate approximately 1,250 acres of wetlands by re-establishing natural flow through natural recharge features and an aquifer recharge well. The project will conserve approximately 3.26 MGD in water that will support spring flow of Fanning Springs, Manatee Springs, Otter Springs, Copper Springs, Little Copper Springs, and Bell Springs.

The total project cost for this phase is \$2,406,359. The DEP is contributing \$2,200,000; the District is contributing \$106,359; and Dixie County is contributing \$100,000.

### Cow Pond Drainage Basin Aquifer Recharge Project

During FY 2017-18, data collection and design was initiated. The project will re-establish natural drainage patterns and use natural recharge features and aquifer recharge wells to enhance aquifer recharge and rehydrate wetlands and currently dry lakes in the Lower Suwannee Drainage Basin. The project will restore approximately 300 acres of sand ponds and rehydrate approximately 1,750 acres of wetlands while conserving approximately 1.69 MGD of water that will support spring flow of Turtle Spring, Pothole Spring, Guaranto Spring, Rock Sink, Sun Spring, and McCrabb Spring.

The total project cost for this phase is \$1,600,000. The DEP is contributing \$1,500,000; the District is contributing \$50,000 and Dixie County is contributing \$50,000.

### Wacissa Springs Water Quality Improvement Project

This project is anticipated to be completed during FY 2017-18. The project will provide approximately 200 linear feet of slope protection in eroded areas around the main springs of Wacissa Springs. In addition, the project will remove sediment at Aucilla Springs and Thomas Springs to open non-flowing vents. The project will also replace a dirt parking lot with a 3,500-square yard asphalt and stormwater management facility and a 300-foot boardwalk. The project is anticipated to reduce 59,431 pounds per year of nutrients.

The total project cost for this phase is \$521,500. The DEP is contributing \$517,500 and Jefferson County is contributing \$4,000 (in-kind).

### Pot Spring Restoration Project

During FY 2017-18, construction is anticipated to be initiated. This project will stabilize the shoreline along the spring run to prevent sediment from entering Pot Spring and the Withlacoochee River. The project will include the reconstruction of an existing boardwalk near the spring to improve public access and safety. The project will result in 1,135 square feet of bank stabilization and restoration equating to 0.4 acres of sediment/erosion prevention. Additionally, runoff from a 6,500-7,000-square foot parking/access area will be prevented from reaching the spring. The project is anticipated to reduce nutrients by 69 pounds per year.



The total project cost is \$183,600 with DEP contributing the full amount.

#### Agricultural Springs Pilot Program - Low Input Agriculture and Land Conservation

During FY 2017-18, applications for funding consideration will be reviewed and ranked for priority and contacts executed. Low nutrient agriculture land use anticipated to be implemented Spring of 2018 and 2019. This pilot project program incentivizes low-nutrient land uses through contracts, easements and acquisitions, while maintaining a strong, sustainable agricultural industry and private land ownership. Agricultural operations within the project areas will be invited to submit proposals to transition to less intensive cropping systems, change the type of cropping system or agriculture crop altogether, including changes to silviculture, or change the land use to a fallow or native landscape for a certain amount of time or even a permanent conservation easement. The project is anticipated to reduce nutrients by 375,000 pounds per year and conserve approximately 5.10 MGD of water.

The total project cost for this pilot project is \$5,000,000. The DEP is contributing the full amount.

#### Dairy Wastewater System Improvement

During FY 2017-18, contracts for projects are anticipated to be completed with construction activities initiated. These partnerships are estimated to result in the reduction of nutrients by 375,000 pounds per year and the conservation of approximately 5.10 MGD of water. This program provides cost-share funds to dairies throughout the Middle Suwannee and Lower Santa Fe watershed to improve their wastewater systems. Improvements include additional wastewater storage, advanced manure solids separation, and/or advanced treatment technologies. The project benefits the springs along the Middle Suwannee and Lower Santa Fe river basins. Project completion is anticipated by end of FY 2018-19.

The total project cost is \$1,800,000. The DEP is contributing \$1,500,000 with local contributions from participating agricultural producers contributing \$300,000.

### ***3. DEP Springs Protection and Restoration Grants FY 2015-16***

During the 2015 legislative session, the Legislature appropriated funding to DEP to distribute to the Districts and local governments to implement projects benefiting springs. The District worked with DEP to identify and prioritize projects within its jurisdiction and many of these projects are underway. Ultimately, DEP will invest \$8,438,504 in seven springs projects in the District utilizing state FY 2015-16 legislative appropriations. The District is also investing \$170,000 total in three of the projects. Below are the project accomplishments and what is anticipated to occur for active projects during the remainder of FY 2017-18.

#### Fanning Springs Sewer Expansion Project (Water Quality Improvement Project), Phase II

Construction is anticipated to be initiated during FY 2017-18 with project completion by December 2018. The Fanning Springs Water Quality Improvement Project Phase II will provide wastewater service to the Riverwalk Subdivision. Phase II will abandon or eliminate 60 septic tanks and connect them to the City's wastewater collection system. Expanding the City's sewer service to this segment will reduce nutrient loading by 4,300 pounds annually. Phase II is anticipated to be completed by June 30, 2018.

The total Phase II project cost is \$2,120,000 with contributions of \$2,000,000 from the DEP and \$120,000 from the District.

#### Convict and Ravine Springs Nutrient Treatment

It is anticipated that construction will be completed by September 2018. This project will use interceptor wells to capture high nitrate groundwater. A denitrifying system will be installed in each spring basin that will reduce nutrient loads by an estimated 4,300 pounds annually and return the groundwater at the two locations. Lease agreements with Land Dairy near Convict Springs and Southern Cross Dairy near Ravine Spring were executed in April 2017. Project designs were completed by Soil and Water Engineering Technology, Inc. in September 2017.

The total project cost for this phase is \$630,000. The FDEP is contributing \$600,000 and the District is contributing \$30,000.

#### Improved Nutrient Application Practices in Dairy Operations

To-date, three projects are complete and another two are anticipated to be completed by the end of the FY 2017-18. The overall program enables dairy operations to reduce nutrient leaching with an original estimate of 34,000 pounds annually and with a savings of roughly 320,000 gallons of water per day. The District has signed five agreements with an additional four negotiations in progress. The nine dairy operations will be installing screen separators to reduce wastewater solids which will allow conversion of irrigation systems to achieve greater application efficiency. The nine projects will reduce nitrogen losses on these farms by an estimated 95,000 pounds and save more than 1.2 MGD of water.

The total project cost is estimated at \$2,670,000 with the District contributing \$20,000; the DEP contributing \$2,120,000; and dairy participants contributing \$530,000.

#### ***4. DEP Springs Protection and Restoration Grants FY 2014-15***

During the 2014 legislative session, the Legislature appropriated funding to DEP to distribute to the Districts and local governments to implement projects benefiting springs. The District worked with DEP to identify and prioritize projects within its jurisdiction and many of these projects are underway. Ultimately, DEP invested \$7,667,960 in springs projects in the District utilizing state FY 2014-15 legislative appropriations. The District is also investing \$2,106,919 total in 8 of the projects. Below are the project accomplishments and what is anticipated to occur for active projects during the remainder of FY 2017-18.

##### **Springs Protection - Advanced Nutrient Management Through Center Pivots – Task 1**

Completion of executed contracts are anticipated during FY 2017-18. To-date, the District has executed 25 producer contracts totaling \$555,126 for Task 1. These projects are estimated to result in 272,760 pounds of nutrient reductions each year over 4,546 acres. This overall program will reduce nutrient loading in the Suwannee River. The project will implement between 100 and 130 efficient fertilizer application systems that deliver only the necessary amount of fertilizer required. Agricultural operations will be able to decrease the amount of fertilizer per application. Nutrient reduction estimates provided by DACS state that 2.3 million pounds of nitrogen fertilizer annually will be saved by this project.

The total project cost is \$1,190,700. The District is contributing \$33,150; the DEP is contributing \$915,000; and the local cooperators are contributing \$242,550.

##### **Springs Protection - Improved Water Conservation Through Center Pivots – Task 2**

Completion of executed contracts are anticipated during FY 2017-18. To-date, the District has executed 25 producer contracts totaling \$1,557,819 for Task 2. During FY 2016-17, there were 13 projects initiated with a total funding cost of \$1,135,863. These projects are estimated to result in conserving approximately 1.83 MGD. This program assists agricultural operations in retrofitting approximately 120 center pivot irrigation systems to make them more efficient. Increasing the efficiency of center pivots allows usage of less water when irrigating their crops. A 5.26 MGD reduction on the groundwater discharge to rivers and springs in the District is estimated in the withdrawal from center pivot irrigation use due to cost share retrofits along the Middle and Lower Suwannee River.

The total cost for the project is \$2,428,975. The District is contributing \$1,235,000; the DEP is contributing \$885,000; and the local cooperators are contributing \$308,975.

##### **Springs Protection - Advanced Storage and Use of Dairy Wastewater for Springs Nutrient Reduction – Task 3**

Completion of executed contracts are anticipated during FY 2017-18. To-date, the District has executed six producer contracts totaling \$1,429,579 for Task 3. This project will reduce nutrient loading by 62,000 pounds annually and increase irrigation efficiency by saving an estimated 0.3 MGD, benefitting springs within the Upper and Lower Santa Fe basins and the Middle and Lower Suwannee basins. The project will improve the management of dairy wastewater to achieve greater nutrient uptake and irrigation efficiencies.

The total project cost is \$1,885,590. The District is contributing \$298,004; the DEP is contributing \$920,000; the Florida Department of Agriculture and Consumer Services (DACs) is contributing \$250,000; and the local cooperators are contributing \$417,586.

#### ***5. DEP Springs Protection and Restoration Grants FY 2013-14***

During the 2013 legislative session, the Legislature appropriated funding to DEP to distribute to the Districts and local governments to implement projects benefiting springs. The DEP invested \$5,400,000 in springs projects in the District utilizing state FY 2013-14 legislative appropriations. Below are the project accomplishments and what is anticipated to occur during the remainder of FY 2017-18.

Middle Suwannee River and Springs Restoration and Aquifer Recharge Project (Middle Suwannee Dispersed Water Storage)

During FY 2017-18, it is anticipated that the installation of 50 culverts to restore flow will be completed on two tracts. The Middle Suwannee River and Springs Restoration and Aquifer Recharge Project is a partnership between the District, the DEP, and Dixie County to provide hydrologic restoration activities in Dixie and Lafayette counties. The District began restoration efforts at Mallory Swamp several years ago after purchasing 31,000 acres within the swamp. This project will build upon those efforts by implementing hydrologic restoration activities on the property to rehydrate roughly 1,500 acres of ponds, 4,000 acres of wetlands and recharge the aquifer up to an estimated 10 MGD. The project enhances surface water storage and recharge the aquifer to benefit spring flows in the Middle Suwannee River region and to augment domestic and agricultural groundwater supplies in Lafayette and Dixie counties.

The project is funded by \$1,548,000 from the DEP; \$277,000 from the District; and \$75,000 from Dixie County, for a total of \$1,900,000.

***6. Springs Protection and Restoration Initiatives***

City of Alachua Mill Creek Sink:

During FY 2017-18, appraisals and environmental assessments are anticipated to be initiated. This project will provide water quality improvements to an area of direct recharge at the Mill Creek sink and swallet in the City of Alachua. The project will involve the purchase of property to install water quality best management practices to reduce pollutant loads discharging into the sink. The stormwater management improvements will capture runoff from approximately 5 acres of impervious surfaces, including an DOT roadway, designed to reduce nutrient loading by up to 66% to meet the total maximum daily load of 0.35 mg/L.

The project is funded by \$400,000 from the District with a match of \$1,000,000 from DEP. The total project cost is \$1,400,000.

City of Archer Holly Hills Stormwater Improvements:

This project is anticipated to be completed by the end of FY 2017-18. This project is to improve water quality and provide flood protection by improving stormwater management systems within the Holly Hills Subdivision of the City of Archer. This project involves increasing storage within existing retention ponds and reducing direct discharge to a karst feature. This will provide flood protection to 12 properties and improve water quality by providing additional stormwater treatment.

The project is funded by \$83,000 from the District with an in-kind services match of \$4,000 from the City. The total project cost is \$87,000.

Dixie County Gornito Springs Rehabilitation:

This project is anticipated to be completed by February 2018. The project goal is to conduct improvements and rehabilitation of an existing spring along the Suwannee River by adding a retaining wall for erosion protection, removal of sediment from spring run, and removal of earthen dam and culvert. The project will reduce approximately 18.71 tons/acre of sediment per year going into the Suwannee River and will stabilize 3000 sq. ft. of area. The spring is a recreational spot for over 1,000 residents and visitors.

***7. Water Resource Planning and Monitoring***

Minimum Flows and Minimum Water Levels (MFLs)

Technical work continues for the following water bodies (Technical work as used here includes Peer Reviews):

Water Body	Associated 1 <sup>st</sup> Magnitude Springs	Associated 2 <sup>nd</sup> Magnitude Springs	Associated 3 <sup>rd</sup> Magnitude Springs
Lake Alto	n/a	n/a	n/a
Lake Santa Fe	n/a	n/a	n/a
Middle Suwannee River	Lime Run Sink <sup>1</sup> Falmouth Spring Troy Spring Lafayette Blue Spring	Lime Spring Anderson Spring Charles Spring Allen Mill Pond Spring Peacock Spring Bonnet Spring Ruth/Little Sulfur Little River Spring Branford Spring Turtle Spring Pothole Spring Guaranto Spring Rock Sink Spring Hart Springs Otter Springs Suwanacoochee Spring	Bell Spring Royal Spring
Steinhatchee River	Steinhatchee Rise	TAY76992	n/a
Upper Suwannee River	Holton Creek Rise Alapaha Rise	White Spring Suwannee Spring SUW1017972 SUW923973 (Stevenson)	n/a
Alapaha River	n/a	n/a	n/a
Withlacoochee River	Madison Blue	Pot	n/a
Cherry Lake	n/a	n/a	n/a

Footnote: 1. Magnitude indeterminate

## 8. Water Supply Planning

**Groundwater Modeling.** The District continues to collaborate with the SJRWMD to improve the North Florida Southeast Georgia (NFSEG) groundwater flow model. Peer review of the NFSEG model is ongoing. The Districts plan to submit version 1.1 of the NFSEG model for review by the peer reviewers in FY 2017-18.

**North Florida Regional Water Supply Plan (2015-2035).** Implementation of projects which are listed in or support the objectives of the North Florida Regional Water Supply is ongoing. Progress is detailed in the District's Five-Year Water Resource Development Work Program. The District, in collaboration with SJRWMD, is preparing for the 2020-2040 planning horizon.

**Water Resource Development Projects.** In June 2017, the District kicked off the Upper Suwannee River Water Resources Development Initiative. This initiative focuses on identifying project concepts and preparing planning level estimates of costs and benefits for water supply projects that benefit groundwater supplies in the Upper Suwannee River Basin. Phase I of this project was completed on November 30, 2017.

### Surface Water Improvement and Management (SWIM) Plans.

The District received a grant in 2015 from the National Fish and Wildlife Foundation (NFWF) to update the District's SWIM Plans. Plans were developed for the Suwannee River Basin and the Coastal Rivers Basin. The District held public hearings to adopt the Plans in December 2017. This effort is part of a statewide effort led by Florida Fish and Wildlife Conservation Commission (FWC) and DEP to develop the Florida Gulf Environmental Benefit Fund (GEBF) Restoration Strategy. The



objective of the Restoration Strategy is to provide a cohesive vision for planning the remaining GEBF investments in Florida to best address watershed-specific, top restoration needs for resources affected by the *Deepwater Horizon* oil spill. Draft plans presented at public workshops and were made available for comment.

## ***9. Research, Data Collection, Analysis and Monitoring***

### Agricultural Water Use Monitoring Program

The water use monitoring program is designed to collect high-quality, continuous records without requiring users to collect and submit data. The District has continued to add users to this voluntary program. To date, the District has permitted 1,499 (224.1 MGD) irrigation wells which include a water use monitoring condition, of which 1,250 (197.0 MGD) wells are active, i.e., the wells have been drilled already. Of the 1,250 active wells, 1,229 (194.6 MGD) are being monitored as of December 1, and roughly 98.3% of existing active wells (98.8% of allocation) with water use permit monitoring conditions.

### Groundwater Monitoring Well Network

The District continued implementation of its Monitor Well Network Improvement Plan (Plan). Groundwater monitoring data gaps had previously been identified for wells used to collect water-level data in the Upper Floridan aquifer. Based on an ongoing well construction contract, 15 of the 26 well locations will have been completed. Due to scheduling issues, remaining wells are now expected to be completed in FY 2017-18. Data collected from Upper Floridan aquifer wells are essential for the development and use of groundwater models and the evaluation of trends in aquifer levels, including the potential effects of groundwater withdrawals in the region. The District expects completion within FY 2017-18 with less than \$2 million expended on this project, and below the \$3.9 million originally budgeted.

### Hydrologic Data Acquisition

Water monitoring network upgrades and new installations continued throughout the year with 19 new monitoring locations installed (all new groundwater wells) and placed on telemetry, providing real-time data access. The total number of hydrologic stations on the District's telemetry network is currently 312 (203 groundwater wells, 67 surface water stations, and 42 rain gages). This total includes 43 monitoring stations maintained by the United States Geological Survey (USGS) and incorporated into the District's database. Telemeterization reduces the amount of staff time required to visit gaging stations and improves data collection efficiency and overall monitoring data quality.

### Real-Time (Continuous) Water Quality Monitoring of Springs

The District continued its implementation of real-time water quality monitoring at priority springs. With funding from the DEP and in cooperation with the USGS at many of the locations, the District tracked nitrate-nitrogen, pH, turbidity, dissolved oxygen, conductivity, temperature, and dissolved organic matter at 12 springs across the District. Water level and discharge monitoring also constitute part of the monitoring regime. In addition, the District took over the monitoring station at Convict Springs on the Middle Suwannee River. The use of these monitoring systems provides a unique view of the dynamics and interaction of spring flow and water quality. It is expected that the high frequency outputs will also provide essential performance metrics for District-implemented water quality restoration activities taking place in the basin.

### Light Detection and Ranging (LiDAR) and Imagery Acquisition

During FY 2016-17, the District partnered with the USGS to acquire light detection and ranging (LiDAR) data over approximately 900 square miles in portions of Alachua, Baker, Columbia, and Levy counties. The areas being flown have no existing LiDAR data or in the case of Alachua County the LiDAR data being updated is the oldest set which was collected in 2001. The data has been collected and is currently being processed. Final deliverables from the USGS were received in December 2017.

## ***10. Acquisition, Restoration, and Public Works***

### Land Acquisition

During December 2017, the District acquired Rock Bluff Springs, consisting of 169 +/- acres located in Gilchrist County and the Hixtown Swamp Addition, consisting of 198 acres +/- located in Madison County. By February 2018, the District is anticipating on acquiring Ware Forest consisting of 160 +/- acres located in Jefferson County.

## ***11. Operation and Maintenance of Lands and Works***

### Land Management

The District anticipates entering into a public-private partnership with the Alachua Conservation Trust for land management activities at the recently acquired Rock Bluff Springs tract.

### Natural Community Restoration

The District completed or anticipates completing various restoration activities during FY 2017-18, including:

- Completed prescribed burns on approximately 659 acres and anticipate an additional 13,000 acres by end of the fiscal year;
- Roller chopping approximately 1,500 acres to facilitate prescribed fire;
- Completed herbicide application on 28 miles of ditch edges and anticipate applying herbicide on an additional 164 of ditch edges to facilitate prescribe fire operations;
- Completed mowing of 24 miles of ditch edges to facilitate prescribe fire;
- Herbicide approximately 373 acres to facilitate sandhill restoration;
- Sold 400 acres of timber and anticipated selling approximately 1,100 additional acres of timber to achieve natural community restoration goals and improve forest health;
- Treated 35 invasive infestation areas and anticipate monitoring and/or treating 125 plant infestations.

## **B. Goals, Objectives, and Priorities**

Chapter 373, F.S., authorizes the District to direct a wide range of initiatives, programs, and actions. These responsibilities are grouped under four core mission areas by statute: water supply, water quality, flood protection and floodplain management, and natural systems.

The District has developed and the Governing Board has approved the FY 2017-22 Strategic Plan in February 2017, which is available online at <http://www.mysuwanneeriver.com/documentcenter/view/11710> . This Strategic Plan reflects the District’s commitment to meeting the four core mission areas outlined below.

Area of Responsibility (AOR)	Strategic Plan Goal
Water Supply	<ul style="list-style-type: none"><li>• Implement multi-district water supply planning and complement regulatory practices</li><li>• Work with all partners to increase water conservation efforts across the District</li><li>• Environmental data collection and dissemination</li><li>• Fiscal Year 2018-19 Preliminary Budget: \$18,787,017</li></ul>
Water Quality	<ul style="list-style-type: none"><li>• Reduce nitrate levels in Outstanding Florida Springs to assist in compliance with the state’s numeric criteria standard</li><li>• Improve and protect water quality of the District’s priority water bodies, assisting in improving the region’s economy</li><li>• Assist in identifying and analyzing trends in water quality for surface water bodies throughout the District</li><li>• Fiscal Year 2018-19 Preliminary Budget: \$14,204,950</li></ul>
Flood Protection and Floodplain Management	<ul style="list-style-type: none"><li>• Reduce and mitigate the risk of flooding for District communities</li><li>• Protect life and property from flooding through public education and research</li><li>• Fiscal Year 2018-19 Preliminary Budget: \$14,822,428</li></ul>
Natural Systems	<ul style="list-style-type: none"><li>• Establish Minimum Flows and Minimum Water Levels (MFLs) and improve water quality of priority springs and water bodies</li><li>• Acquire and manage District lands to preserve and protect exceptional water resource values and related natural systems</li><li>• Fiscal Year 2018-19 Preliminary Budget: \$18,917,772</li></ul>

## C. Budget Summary

### 1. Overview

The fiscal year 2018-19 Preliminary Budget demonstrates the District's commitment to protecting Florida's water and restoring water resources. The District proposes to continue to focus on mission critical areas, protecting Florida springs, setting Minimum Flows and Minimum Water Levels, completing District projects, and funding capital investment in the region. The Preliminary Budget is \$68,244,425 compared to \$82,858,077 for fiscal year 2017-18. This is a decrease of \$14,613,652 or 17.64 percent. This decrease is primarily due to spring grant projects being contracted directly with DEP with local governments, project completion, and completion of two land acquisitions.

The District continues to explore and implement efficient management options to reduce cost to taxpayers while successfully implementing its core mission. During FY 2017-18, the District is planning on partnering with Alachua Conservation Trust to manage the Rock Bluff Springs property that was acquired in December 2017. This partnership will ensure that public recreational opportunities are available at Rock Bluff springs while minimizing the costs to the taxpayers.

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The FY 2018-19 Preliminary Budget includes \$5,591,837 in ad valorem property tax revenue. The FY 2018-19 Preliminary Budget uses the same millage rate of 0.4027 from FY 2017-18 for the purposes of estimating revenue only. The millage rate will be updated to reflect the rolled-back rate finalized in July.

In accordance with 373.535, F.S., the District is submitting this FY 2018-19 Preliminary Budget for legislative review on January 15, 2018. The table on the following page provides a programmatic comparison of the FY 2017-18 Amended Budget to the FY 2018-19 Preliminary Budget.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**  
**SOURCE AND USE OF FUNDS, FUND BALANCE AND WORKFORCE**  
 Fiscal Years 2017-18 and 2018-19  
 PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

	Fiscal Year 2017-18 (Amended Budget)	New Issues (Increases)	Reductions	Fiscal Year 2018-19 (Preliminary Budget)
<b>SOURCE OF FUNDS</b>				
Beginning Fund Balance	\$ 38,499,028	\$ -	\$ (10,999,787)	\$ 27,499,241
District Revenues	\$ 6,866,837	\$ 185,000	\$ -	\$ 7,051,837
Local Revenues	\$ 226,100	\$ -	\$ (13,500)	\$ 212,600
Debt	\$ -	\$ -	\$ -	\$ -
State Revenues	\$ 55,916,437	\$ -	\$ (6,446,068)	\$ 49,470,369
Federal Revenues	\$ 3,956,950	\$ 581,000	\$ -	\$ 4,537,950
<b>SOURCE OF FUND TOTAL</b>	<b>\$ 105,465,352</b>	<b>\$ 766,000</b>	<b>\$ (17,459,355)</b>	<b>\$ 88,771,997</b>

<b>USE OF FUNDS</b>				
Salaries and Benefits	\$ 6,047,222	\$ 147,400	\$ -	\$ 6,194,622
Other Personal Services	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 33,963,839	\$ -	\$ (4,951,639)	\$ 29,012,200
Operating Expenses	\$ 1,370,119	\$ 180,780	\$ -	\$ 1,550,899
Operating Capital Outlay	\$ 308,044	\$ -	\$ (50,000)	\$ 258,044
Fixed Capital Outlay	\$ 6,885,918	\$ -	\$ (4,427,968)	\$ 2,457,950
Interagency Expenditures (Cooperative Funding)	\$ 34,282,935	\$ -	\$ (5,512,225)	\$ 28,770,710
Debt	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -
<b>USE OF FUNDS TOTAL</b>	<b>\$ 82,858,077</b>	<b>\$ 328,180</b>	<b>\$ (14,941,832)</b>	<b>\$ 68,244,425</b>

				\$ 27,499,241
<b>FUND BALANCE (ESTIMATED @ 9-30-2017)</b>				
Nonspendable	\$ -	\$ -	\$ -	\$ -
Restricted	\$ 5,037,685	\$ -	\$ (694,544)	\$ 4,343,141
Committed	\$ 14,012,781	\$ -	\$ (6,277,125)	\$ 7,735,656
Assigned	\$ 3,538,775	\$ -	\$ -	\$ 3,538,775
Unassigned	\$ 4,910,000	\$ -	\$ -	\$ 4,910,000
<b>TOTAL FUND BALANCE</b>	<b>\$ 27,499,241</b>	<b>\$ -</b>	<b>\$ (6,971,669)</b>	<b>\$ 20,527,572</b>

<b>WORKFORCE</b>				
Authorized Position (Full-Time Equivalents/FTE)	66.00			66.00
Contingent Worker (Independent Contractors)				
Other Personal Services (OPS)	0.60			0.60
Intern				0.00
Volunteer				
<b>TOTAL WORKFORCE</b>	<b>66.60</b>	<b>0.00</b>	<b>0.00</b>	<b>66.60</b>

**Reserves:**

- Nonspendable - amounts required to be maintained intact as principal or an endowment
- Restricted - amounts that can be spent only for specific purposes like grants or through enabling legislation
- Committed - amounts that can be used only for specific purposes determined and set by the District Governing Board
- Assigned - amounts intended to be used for specific contracts or purchase orders
- Unassigned - available balances that may be used for a yet to be determined purpose in the general fund only

## 2. Adequacy of Fiscal Resources

The evaluation of fiscal resources over a five-year span is required to ensure sustainable funding for all projects and plans set forth by the district. This evaluation includes the District's long term funding plan, demonstrating the District's ability to adequately address the core mission areas of responsibility (AORs).

- The District has made progress in addressing the recurring budget gap. The anticipated gap for FY 2018-19 is \$598,144. The Legislature's appropriations have been key to addressing the recurring budget gap. This challenge is presently being met by fund balance that supports activity 3.1 (Land Management), but Activity 1.2 (Data Collection & Monitoring) is the primary cost driver for the District and is the single largest user of recurring revenues outside of Land Management. This program has taken on additional requirements such as Outstanding Florida Springs without

an increase in revenue supporting the program. Thus, as fund balances are expended over the next few years, reductions will be necessary unless revenue rises to meet current funding and any future cost increases.

- District Revenue Sources – the District's ad valorem revenues have grown minimally over the past 5 years. The District remains dependent on Timber revenues and fund balance to meet Land Management needs. Timber revenues are likely to decline in the coming years while the plots available for thinning are reduced and significant growth periods are needed before additional thinning can occur. Permitting Fees represents a minimal amount of District revenue.
- State Revenue Sources – the District is heavily reliant on state appropriations to meet recurring needs. These appropriations are essential to closing the recurring budget deficit. Any reductions in State Appropriations will increase the budget deficit and require reductions in programs.
- Other Revenue Sources – The District leases out part of its headquarters building to other state agencies and receives a minimal amount (<\$2,000) per year.
- Fund Balance – the Fund Balance is being used to support the Land Management program's recurring expenses.
- Long-term funding plan – The District is striving to reduce program costs where possible and to ensure that programs are supported by recurring revenues. The District anticipates that natural growth in revenues will significantly close the gap if costs are held steady, but that some reductions may be necessary within the five-year timeframe.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
PROJECTED UTILIZATION OF FUND BALANCE  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019**

Core Mission	Designations (Description of Restrictions)	Total Projected Designated Amounts at September 30, 2018	Five Year Utilization Schedule					Remaining Balance
			FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22	FY 2022-23	
<b>NONSPENDABLE</b>								
WS/WQ/FP/NS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
NONSPENDABLE SUBTOTAL		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>RESTRICTED</b>								
WS/WQ/FP/NS	Florida Forever (Fund 10)	\$ 47,500	\$ 47,500	\$ -	\$ -	\$ -	\$ -	\$ -
WS/WQ/FP/NS	Special Revenue Projects (DOT, PCS & Reimb Grants)	\$ 437,550	\$ 10,244	\$ -	\$ -	\$ -	\$ -	\$ 427,306
WS/WQ/FP/NS	Suwannee River Partnership (29)	\$ 990,691	\$ -	\$ 122,000	\$ 122,000	\$ 122,000	\$ 122,000	\$ 502,691
WS/WQ/FP/NS	Land Acquisition & Water Resource Development (13)	\$ 3,561,944	\$ 636,800	\$ -	\$ -	\$ -	\$ -	\$ 2,925,144
RESTRICTED SUBTOTAL		\$ 5,037,685	\$ 694,544	\$ 122,000	\$ 122,000	\$ 122,000	\$ 122,000	\$ 3,855,141
<b>COMMITTED</b>								
WS/WQ/FP/NS	Agricultural Cost Share (51)	\$ 4,370,000	\$ 4,370,000	\$ -	\$ -	\$ -	\$ -	\$ -
WS/WQ/FP/NS	RIVER Cost Share (53)	\$ 1,792,125	\$ 1,792,125	\$ -	\$ -	\$ -	\$ -	\$ -
WS/WQ/FP/NS	Monitoring Well Installation (09)	\$ 3,083,637	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ 2,948,637
WS/WQ/FP/NS	Economic Stabilization Fund *	\$ 2,359,183	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,359,183
WS/WQ/FP/NS	Surplus Land Acquisition Fund (13)	\$ 2,427,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,427,836
COMMITTED SUBTOTAL		\$ 14,012,781	\$ 6,277,125	\$ -	\$ -	\$ -	\$ -	\$ 7,735,656
<b>ASSIGNED</b>								
WS/WQ/FP/NS	Operating Liquidity Reserve *	\$ 3,538,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,538,775
WS/WQ/FP/NS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WS/WQ/FP/NS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
ASSIGNED SUBTOTAL		\$ 3,538,775	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,538,775
<b>UNASSIGNED</b>								
WS/WQ/FP/NS	Available for Future Year Utilization	\$ 4,910,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,910,000
WS/WQ/FP/NS		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
UNASSIGNED SUBTOTAL		\$ 4,910,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,910,000
<b>Total</b>		<b>\$ 27,499,241</b>	<b>\$ 6,971,669</b>	<b>\$ 122,000</b>	<b>\$ 122,000</b>	<b>\$ 122,000</b>	<b>\$ 122,000</b>	<b>\$ 20,039,572</b>
<b>Remaining Fund Balance at Fiscal Year End</b>			<b>\$20,527,572</b>	<b>\$20,405,572</b>	<b>\$20,283,572</b>	<b>\$20,161,572</b>	<b>\$20,039,572</b>	<b>\$ 20,039,572</b>
<b>COMMENTS/NOTES: * Based on FY19 Preliminary Operating Budget</b>								
WS = Water Supply; WQ = Water Quality; FP = Flood Protection; NS = Natural Systems								



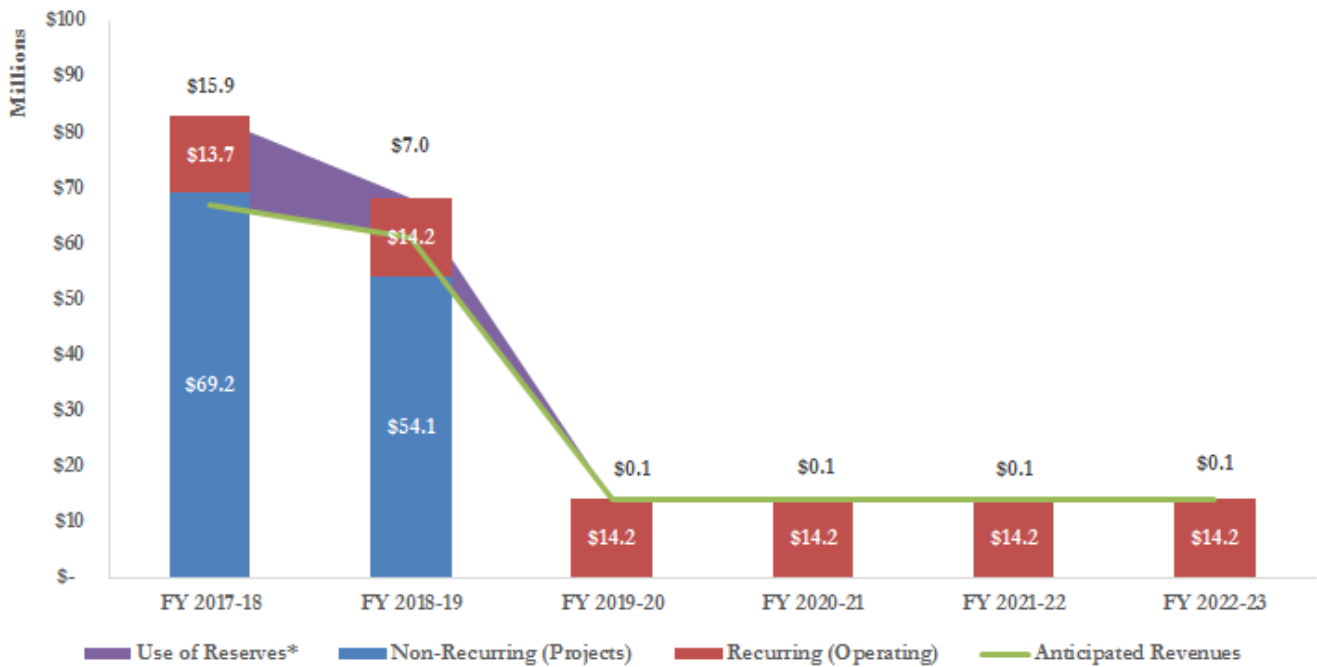
**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
USE OF FUND BALANCE  
Fiscal Year 2018 - 2019  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019**

	Fiscal Year 2010 - 19 (Preliminary Budget)	SOURCES OF FUND							TOTAL
		District Revenues	Fund Balance	Debt	Local	State	Federal		
1.0 Water Resources Planning and Monitoring	9,505,684	-	115,000	-	-	-	-	115,000	
2.0 Acquisition, Restoration and Public Works	51,019,335	-	6,219,869	-	-	-	-	6,219,869	
3.0 Operation and Maintenance of Lands and Works	4,662,174	-	636,800	-	-	-	-	636,800	
4.0 Regulation	1,429,756	-	-	-	-	-	-	-	
5.0 Outreach	215,238	-	-	-	-	-	-	-	
6.0 District Management and Administration	1,512,258	-	-	-	-	-	-	-	
<b>TOTAL</b>	<b>68,244,425</b>	<b>-</b>	<b>6,971,669</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,971,669</b>	

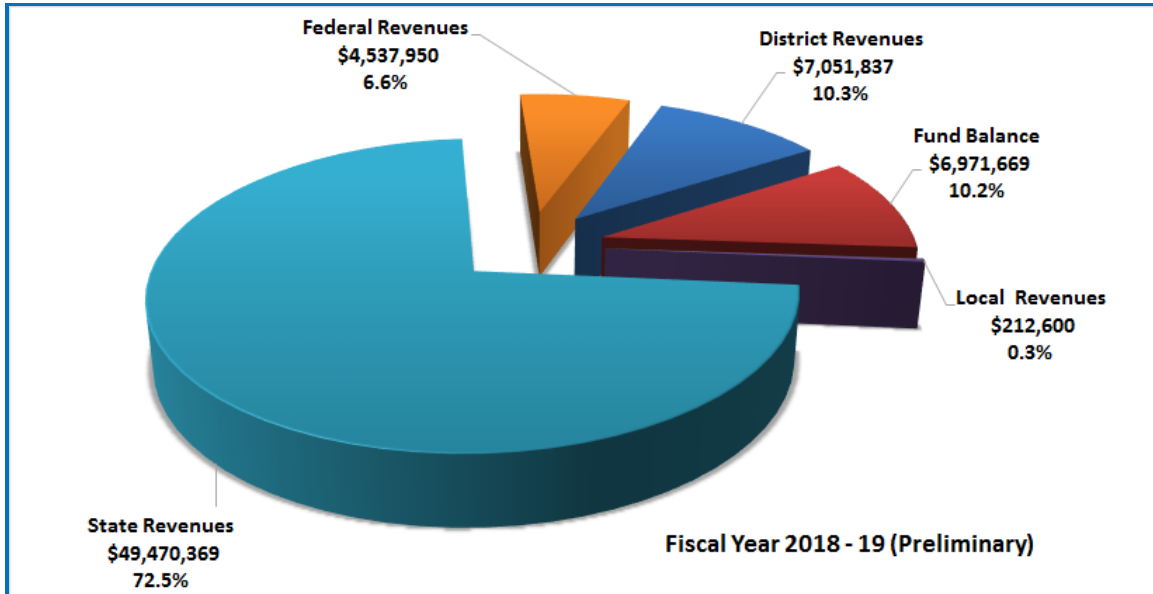
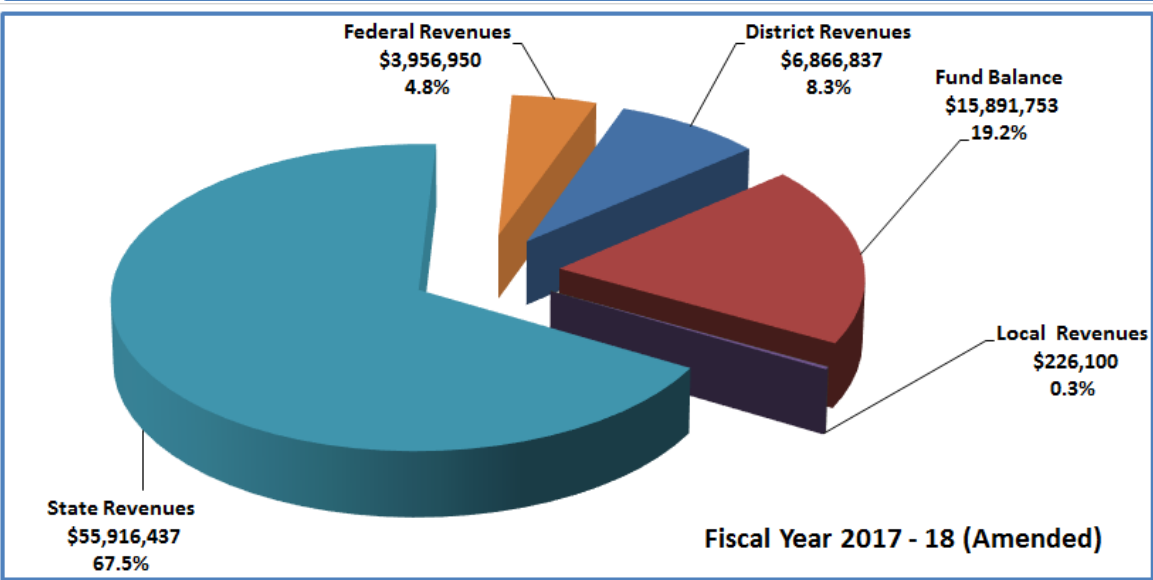
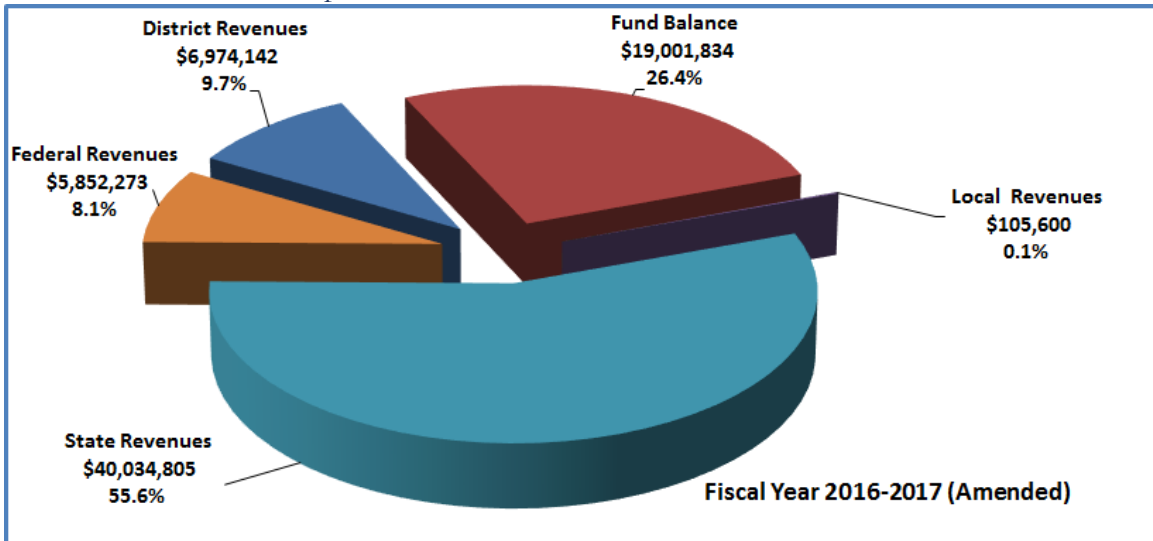
  

	USES OF FUND									
	Salaries and Benefits	Other Personal Services	Contracted Services	Operating Expenses	Operating Capital Outlay	Fixed Capital Outlay	Interagency Expenditures (Cooperative Funding)	Debt	Reserves	TOTAL
1.0 Water Resources Planning and Monitoring	-	-	115,000	-	-	-	-	-	-	115,000
2.0 Acquisition, Restoration and Public Works	10,244	-	4,385,000	2,500	-	-	1,812,125	-	-	6,219,869
3.0 Operation and Maintenance of Lands and Works	636,800	-	-	-	-	-	-	-	-	636,800
4.0 Regulation	-	-	-	-	-	-	-	-	-	-
5.0 Outreach	-	-	-	-	-	-	-	-	-	-
6.0 District Management and Administration	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>647,044</b>	<b>-</b>	<b>4,510,000</b>	<b>2,500</b>	<b>-</b>	<b>-</b>	<b>1,812,125</b>	<b>-</b>	<b>-</b>	<b>6,971,669</b>

## Suwannee River Water Management District Long-term Funding Plan



### 3. Source of Funds Three-Year Comparison



**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
SOURCE OF FUNDS COMPARISON FOR THREE FISCAL YEARS**

Fiscal Years 2016-17 (Amended) 2017-18(Amended) 2018-19 (Preliminary)  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

SOURCE OF FUNDS	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
District Revenues	6,974,142	6,866,837	7,051,837	185,000	3%
Fund Balance	19,001,834	15,891,753	6,971,669	(8,920,084)	-56%
Debt - Certificate of Participation (COPS)	-	-	-	-	-
Local Revenues	105,600	226,100	212,600	(13,500)	-6%
State General Revenues	3,092,909	3,092,909	3,092,909	-	0%
Ecosystem Management Trust Fund	-	-	-	-	-
FDEP/EPC Gardinier Trust Fund	-	-	-	-	-
P2000 Revenue	-	-	-	-	-
FDOT/Mitigation	1,624,131	1,950,000	1,133,096	(816,904)	-42%
Water Management Lands Trust Fund	-	1,014,083	350,000	(664,083)	-65%
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-
Florida Forever	-	1,800,000	-	(1,800,000)	-100%
Save Our Everglades Trust Fund	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-
Other State Revenue	35,317,765	48,059,445	44,894,364	(3,165,081)	-7%
Federal Revenues	5,852,273	3,956,950	4,537,950	581,000	15%
Federal through State (FDEP)	-	-	-	-	-
<b>SOURCE OF FUND TOTAL</b>	<b>71,968,654</b>	<b>82,858,077</b>	<b>68,244,425</b>	<b>(14,613,652)</b>	<b>-18%</b>

District Revenues include	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Ad Valorem	5,468,442	5,591,836	5,591,837	1	0%
Ag Privilege Tax	-	-	-	-	-
Permit & License Fees	75,000	135,000	135,000	-	0%
Miscellaneous Revenues	680,000	1,140,001	1,140,000	(1)	0%

REVENUES BY SOURCE	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
District Revenues	\$ 6,974,142	\$ 6,866,837	\$ 7,051,837	\$ 185,000	3%
Fund Balance	\$ 19,001,834	\$ 15,891,753	\$ 6,971,669	\$ (8,920,084)	-56%
Debt	\$ -	\$ -	\$ -	\$ -	-
Local Revenues	\$ 105,600	\$ 226,100	\$ 212,600	\$ (13,500)	-6%
State Revenues	\$ 40,034,805	\$ 55,916,437	\$ 49,470,369	\$ (6,446,068)	-12%
Federal Revenues	\$ 5,852,273	\$ 3,956,950	\$ 4,537,950	\$ 581,000	15%
<b>TOTAL</b>	<b>\$ 71,968,654</b>	<b>\$ 82,858,077</b>	<b>\$ 68,244,425</b>	<b>\$ (14,613,652)</b>	<b>-18%</b>

#### 4. Major Source of Funds Variances

This narrative describes major revenue variances between the Current Amended Budget for fiscal year 2017-18 and the Preliminary Budget for fiscal year 2018-17 by revenue source.

District Revenues (\$185,000) / +3% change

The District interest and permit revenues have been adjusted to reflect actuals. As the District spends down its existing Fund Balance, interest earnings will be reduced.

Fund Balance (\$8,920,084) / -56% change

The District has spent down a portion of the Fund Balance on various cost-share projects and other uses. The District intends to continue spending the Fund Balance in future years.

Debt The District has no debt and does not intend to incur any debt in the upcoming fiscal year.

Local Revenues \$13,500 / -6% change

This decrease is associated with the completion of a local grant.

State Revenues \$6,446,068 / -12% change

For the FY 2017-18 DEP springs grants, four of the eight projects totaling \$6,609,436 were removed from the budget. These four projects were contracted directly between DEP and

the local project entity. The District also closed on the Rock Bluff Springs project and anticipates project completions and spend down exceeding the projected increase of FY 2018-19 spring grants. A three-year average was used to estimate total springs grant revenue.

Federal Revenues (\$581,000) / +15% change

There are annual variations in the FEMA Risk Map Grants administered by the District, and the District partners with the National Guard to acquire base buffering lands for Camp Blanding.

5. Source of Funds by Program

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**  
**SOURCE OF FUNDS BY PROGRAM**  
 Fiscal Year 2016 - 17 (Amended Budget)  
 PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2016 - 17 (Amended Budget)
District Revenues	2,756,499	680,951	1,517,953	914,952	228,202	875,585	6,974,142
Fund Balance	3,309,571	15,032,263	660,000	-	-	-	19,001,834
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	105,600	-	-	-	-	-	105,600
State General Revenues	1,360,000	387,000	352,909	453,000	-	550,000	3,092,909
Ecosystem Management Trust Fund	-	-	-	-	-	-	-
FDEPEPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	1,624,131	-	-	-	-	1,624,131
Water Management Lands Trust Fund	-	-	-	-	-	-	-
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	10,000	33,157,955	2,149,810	-	-	-	35,317,765
Federal Revenues	3,154,037	2,698,236	-	-	-	-	5,852,273
Federal through State (FDEP)	-	-	-	-	-	-	-
<b>SOURCE OF FUND TOTAL</b>	<b>10,685,707</b>	<b>53,580,537</b>	<b>4,680,672</b>	<b>1,367,952</b>	<b>228,202</b>	<b>1,425,585</b>	<b>71,968,654</b>

District Revenues include  
 Ad Valorem \$5,727,117  
 Timber \$882,887  
 Permit & License Fees \$120,000  
 Miscellaneous Revenues \$244,138

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2016 - 17 (Amended Budget)
District Revenues	\$ 2,756,499	\$ 680,951	\$ 1,517,953	\$ 914,952	\$ 228,202	\$ 875,585	\$ 6,974,142
Fund Balance	\$ 3,309,571	\$ 15,032,263	\$ 660,000	\$ -	\$ -	\$ -	\$ 19,001,834
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenues	\$ 105,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,600
State Revenues	\$ 1,360,000	\$ 35,169,086	\$ 2,502,719	\$ 453,000	\$ -	\$ 550,000	\$ 40,034,805
Federal Revenues	\$ 3,154,037	\$ 2,698,236	\$ -	\$ -	\$ -	\$ -	\$ 5,852,273
<b>TOTAL</b>	<b>\$ 10,685,707</b>	<b>\$ 53,580,537</b>	<b>\$ 4,680,672</b>	<b>\$ 1,367,952</b>	<b>\$ 228,202</b>	<b>\$ 1,425,585</b>	<b>\$ 71,968,654</b>

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

**SOURCE OF FUNDS BY PROGRAM**

Fiscal Year 2017 - 18 (Amended Budget)  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2017 - 18 (Amended Budget)
District Revenues	2,738,143	580,199	1,777,892	739,916	225,475	805,212	6,866,837
Fund Balance	500,000	14,531,124	852,298	-	-	8,331	15,891,753
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	105,600	120,500	-	-	-	-	226,100
State General Revenues	950,000	500,000	352,909	653,000	-	637,000	3,092,909
Ecosystem Management Trust Fund	-	-	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	1,950,000	-	-	-	-	1,950,000
Water Management Lands Trust Fund	-	1,014,083	-	-	-	-	1,014,083
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	1,800,000	-	-	-	-	1,800,000
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	1,780,000	44,122,235	2,157,210	-	-	-	48,059,445
Federal Revenues	3,249,000	707,950	-	-	-	-	3,956,950
Federal through State (FDEP)	-	-	-	-	-	-	-
<b>SOURCE OF FUND TOTAL</b>	<b>9,322,743</b>	<b>65,326,091</b>	<b>5,140,309</b>	<b>1,392,916</b>	<b>225,475</b>	<b>1,450,543</b>	<b>82,858,077</b>

District Revenues include  
 Ad Valorem \$5,600,168  
 Timber \$1,000,000  
 Permit & License Fees \$135,000  
 Miscellaneous Revenues \$140,000

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2017 - 18 (Amended Budget)
District Revenues	\$ 2,738,143	\$ 580,199	\$ 1,777,892	\$ 739,916	\$ 225,475	\$ 805,212	\$ 6,866,837
Fund Balance	\$ 500,000	\$ 14,531,124	\$ 852,298	\$ -	\$ -	\$ 8,331	\$ 15,891,753
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenues	\$ 105,600	\$ 120,500	\$ -	\$ -	\$ -	\$ -	\$ 226,100
State Revenues	\$ 2,730,000	\$ 49,386,318	\$ 2,510,119	\$ 653,000	\$ -	\$ 637,000	\$ 55,916,437
Federal Revenues	\$ 3,249,000	\$ 707,950	\$ -	\$ -	\$ -	\$ -	\$ 3,956,950
<b>TOTAL</b>	<b>\$ 9,322,743</b>	<b>\$ 65,326,091</b>	<b>\$ 5,140,309</b>	<b>\$ 1,392,916</b>	<b>\$ 225,475</b>	<b>\$ 1,450,543</b>	<b>\$ 82,858,077</b>

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

**SOURCE OF FUNDS BY PROGRAM**

Fiscal Year 2018 - 19 (Preliminary Budget)

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

SOURCE OF FUNDS	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2018 - 19 (Preliminary Budget)
District Revenues	2,884,064	555,266	1,745,255	776,756	215,238	875,258	7,051,837
Fund Balance	115,000	6,219,869	636,800	-	-	-	6,971,669
Debt - Certificate of Participation (COPS)	-	-	-	-	-	-	-
Local Revenues	91,600	121,000	-	-	-	-	212,600
State General Revenues	950,000	500,000	352,909	653,000	-	637,000	3,092,909
Ecosystem Management Trust Fund	-	-	-	-	-	-	-
FDEP/EPC Gardiner Trust Fund	-	-	-	-	-	-	-
P2000 Revenue	-	-	-	-	-	-	-
FDOT/Mitigation	-	1,133,096	-	-	-	-	1,133,096
Water Management Lands Trust Fund	-	350,000	-	-	-	-	350,000
Water Quality Assurance (SWIM) Trust Fund	-	-	-	-	-	-	-
Florida Forever	-	-	-	-	-	-	-
Save Our Everglades Trust Fund	-	-	-	-	-	-	-
Alligator Alley Tolls	-	-	-	-	-	-	-
Other State Revenue	1,635,000	41,432,154	1,827,210	-	-	-	44,894,364
Federal Revenues	3,830,000	707,950	-	-	-	-	4,537,950
Federal through State (FDEP)	-	-	-	-	-	-	-
<b>SOURCE OF FUND TOTAL</b>	<b>9,505,664</b>	<b>51,019,335</b>	<b>4,562,174</b>	<b>1,429,756</b>	<b>215,238</b>	<b>1,512,258</b>	<b>68,244,425</b>

District Revenues include  
 Ad Valorem \$5,600,168  
 Timber \$1,000,000  
 Permit & License Fees \$150,000  
 Interest Revenues \$310,000

REVENUES BY SOURCE	Water Resources Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	District Management and Administration	Fiscal Year 2018 - 19 (Preliminary Budget)
District Revenues	\$ 2,884,064	\$ 555,266	\$ 1,745,255	\$ 776,756	\$ 215,238	\$ 875,258	\$ 7,051,837
Fund Balance	\$ 115,000	\$ 6,219,869	\$ 636,800	\$ -	\$ -	\$ -	\$ 6,971,669
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Local Revenues	\$ 91,600	\$ 121,000	\$ -	\$ -	\$ -	\$ -	\$ 212,600
State Revenues	\$ 2,585,000	\$ 43,415,250	\$ 2,180,119	\$ 653,000	\$ -	\$ 637,000	\$ 49,470,369
Federal Revenues	\$ 3,830,000	\$ 707,950	\$ -	\$ -	\$ -	\$ -	\$ 4,537,950
<b>TOTAL</b>	<b>\$ 9,505,664</b>	<b>\$ 51,019,335</b>	<b>\$ 4,562,174</b>	<b>\$ 1,429,756</b>	<b>\$ 215,238</b>	<b>\$ 1,512,258</b>	<b>\$ 68,244,425</b>

6. Proposed Millage Rate

Ongoing policy direction is to levy rolled-back millage rates. In accordance with Florida Statute, the rolled-back millage rate is calculated in the following manner:

The form on which the certification is made shall include instructions to each taxing authority describing the proper method of computing a millage rate which, exclusive of new construction, additions to structures, deletions, increases in the value of improvements that have undergone a substantial rehabilitation which increased the assessed value of such improvements by at least 100 percent, property added due to geographic boundary changes, total taxable value of tangible personal property within the jurisdiction in excess of 115 percent of the previous year’s total taxable value, and any dedicated increment value, will provide the same ad valorem tax revenue for each taxing authority as was levied during the prior year less the amount, if any, paid or applied as a consequence of an obligation measured by the dedicated increment value. That millage rate shall be known as the “rolled-back rate.”

Section 200.065(1), F.S.

When certified property values are received from the property appraisers in July, the datum from all counties in the District’s jurisdiction is compiled and calculated to determine the rolled-back millage rates for the District. The annual property tax cycle known as TRIM (Truth in Millage) as defined by Florida statute begins with the certification of taxable values every July 1<sup>st</sup> so taxing authorities can determine the millage rates to levy ad valorem taxes.

The District is proposing to maintain the existing mileage rate at 0.4027 for purposes of estimating ad valorem revenue for the FY 2018-19 Preliminary Budget. This estimation is based on the past five years of new construction with the anticipation of

the Gainesville Regional Utilities, a public utility, acquiring a biomass utility, the adoption of new homestead exemptions, and the public acquisitions of Gilchrist Blue Springs and Rock Bluff Springs will likely offset any new taxable value. Should new construction exceed the anticipated decline in revenues, as in previous years, the District will adopt the rolled backed millage rate.

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The FY 2018-19 Preliminary Budget ad valorem tax revenue is based on a rolled-back millage model with an estimated 0 percent increase resulting from growth in new unit construction. For the purposes of estimation only, the estimated rolled back millage rate used to develop this Preliminary Budget is 0.4027. This will generate \$5,591,837 in ad valorem property tax revenue for fiscal year 2018-19, which represents a 0 percent increase compared to the FY 2017-18 Amended Budget.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
THREE-YEAR AD VALOREM TAX COMPARISON  
Fiscal Years 2015-16, 2016-17 and 2017-18  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019**

**DISTRICTWIDE**

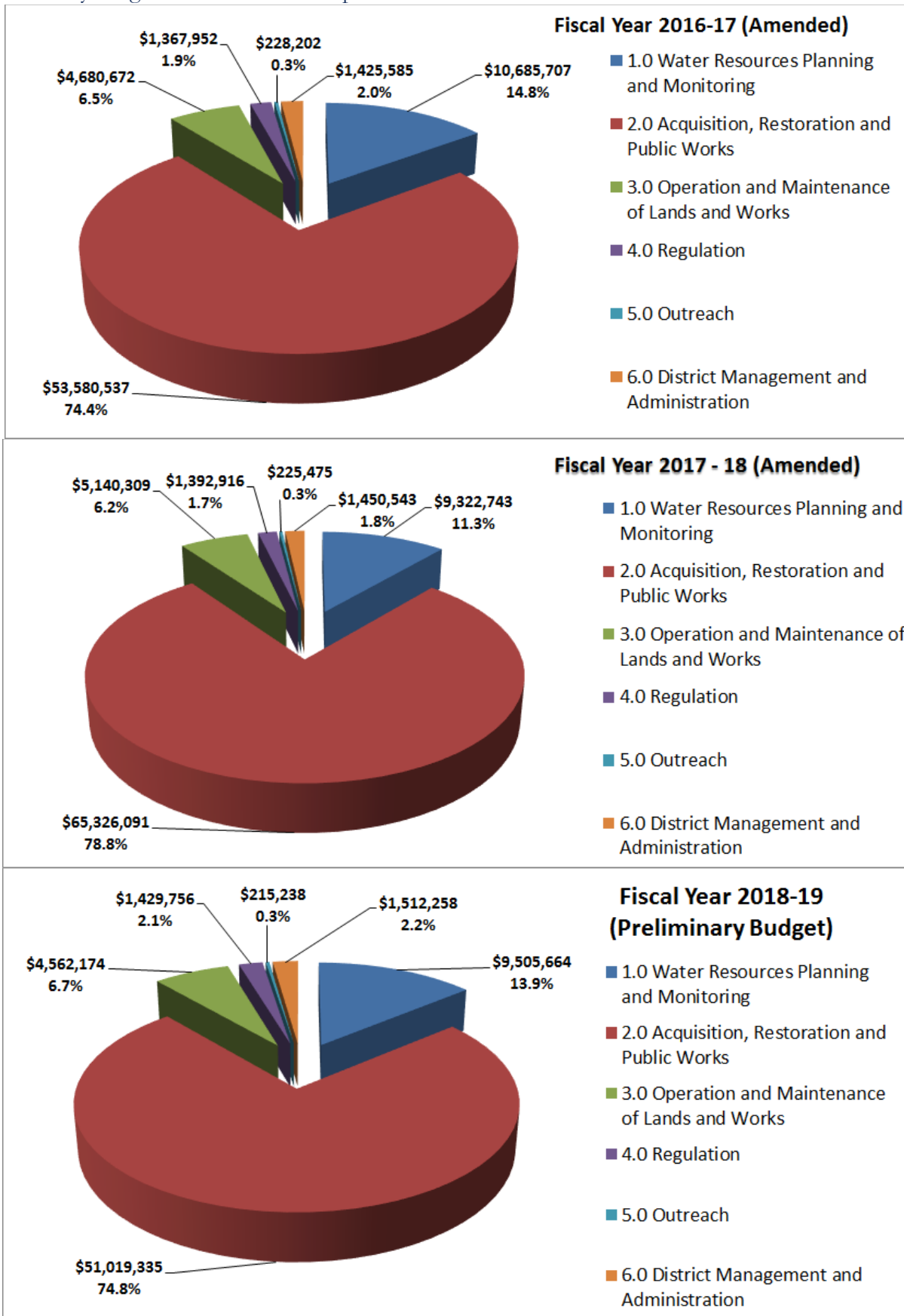
Ad Valorem Tax Comparison	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)
Ad Valorem Taxes	\$ 5,468,442	\$ 5,591,836	\$ 5,591,837 *
Adopted Millage Rate	0.4093	0.4027	0.4027
Rolled-back Rate	0.4093	0.4027	0.4027
Percent of Change of Rolled-back Rate	0.0%	0.0%	0.0%
Gross Taxable Value for Operating Purposes	\$ 14,063,657,030	\$ 14,616,698,093	\$ 14,616,698,093
Net New Taxable Value	\$ 154,881,571	\$ 234,759,309	\$ 234,759,309
Adjusted Taxable Value	\$ 13,908,775,459	\$ 14,381,938,784	\$ 14,381,938,784

\* Budgeted 95% of FY2018-19 Ad Valorem

As a result of rolling back the millage rate every year for the past 5 years, the district has reduced the millage from 0.4141 to 0.4027, a 2.75 percent decrease. This has ensured that taxes have not increased during this time, saving homeowners \$1.14 per \$100,000 of appraised value.



7. Use of Funds by Program Three-Year Comparison



**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
THREE-YEAR EXPENDITURE SUMMARY BY PROGRAM**

Fiscal Years 2016-17 (Amended) 2017-18(Amended) 2018-19 (Preliminary)

**PRELIMINARY BUDGET - Fiscal Year 2018 - 2019**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$10,685,707</b>	<b>\$9,322,743</b>	<b>\$9,505,664</b>	<b>\$182,921</b>	<b>2%</b>
1.1 - District Water Management Planning	3,189,743	2,797,043	2,738,109	-58,934	-2%
1.1.1 - Water Supply Planning	894,787	894,787	974,489	79,702	9%
1.1.2 - Minimum Flows and Levels	1,881,571	1,743,871	1,749,909	6,038	0%
1.1.3 - Other Water Resources Planning	413,385	158,385	13,711	-144,674	-91%
1.2 - Research, Data Collection, Analysis and Monitoring	3,952,085	2,882,611	2,538,743	-343,868	-12%
1.3 - Technical Assistance	3,164,339	3,289,227	3,871,208	581,981	18%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	0	
1.5 - Technology and Information Services	379,540	353,862	357,604	3,742	1%
<b>2.0 Acquisition, Restoration and Public Works</b>	<b>\$53,580,537</b>	<b>\$65,326,091</b>	<b>\$51,019,335</b>	<b>-\$14,306,756</b>	<b>-22%</b>
2.1 - Land Acquisition	7,843,365	6,716,047	2,514,484	-4,201,563	-63%
2.2 - Water Source Development	10,859,575	15,400,699	13,483,883	-1,916,816	-12%
2.2.1 - Water Resource Development Projects	8,831,197	13,024,426	12,491,196	-533,230	-4%
2.2.2 - Water Supply Development Assistance	2,028,378	2,376,273	992,687	-1,383,586	-58%
2.2.3 - Other Water Source Development Activities	0	0	0	0	
2.3 - Surface Water Projects	17,392,846	22,045,603	13,894,257	-8,151,346	-37%
2.4 - Other Cooperative Projects	17,406,965	21,019,208	20,996,383	-22,825	0%
2.5 - Facilities Construction and Major Renovations	0	0	0	0	
2.6 - Other Acquisition and Restoration Activities	0	0	0	0	
2.7 - Technology and Information Services	77,786	144,534	130,328	-14,206	-10%
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>\$4,680,672</b>	<b>\$5,140,309</b>	<b>\$4,562,174</b>	<b>-\$578,135</b>	<b>-11%</b>
3.1 - Land Management	3,552,729	3,892,666	3,473,872	-418,794	-11%
3.2 - Works	0	0	0	0	
3.3 - Facilities	686,155	720,655	539,171	-181,484	-25%
3.4 - Invasive Plant Control	24,721	24,721	45,836	21,115	85%
3.5 - Other Operation and Maintenance Activities	0	43,000	43,000	0	0%
3.6 - Fleet Services	218,117	239,117	239,315	198	0%
3.7 - Technology and Information Services	198,949	220,150	220,980	830	0%
<b>4.0 Regulation</b>	<b>\$1,367,952</b>	<b>\$1,392,916</b>	<b>\$1,429,756</b>	<b>\$36,840</b>	<b>3%</b>
4.1 - Consumptive Use Permitting	241,177	280,927	284,897	3,970	1%
4.2 - Water Well Construction Permitting and Contractor Licensing	112,522	109,522	118,826	9,304	8%
4.3 - Environmental Resource and Surface Water Permitting	822,183	795,433	817,298	21,865	3%
4.4 - Other Regulatory and Enforcement Activities	0	0	0	0	
4.5 - Technology and Information Services	192,070	207,034	208,735	1,701	1%
<b>5.0 Outreach</b>	<b>\$228,202</b>	<b>\$225,475</b>	<b>\$215,238</b>	<b>-\$10,237</b>	<b>-5%</b>
5.1 - Water Resource Education	3,500	0	5,000	5,000	
5.2 - Public Information	139,476	139,476	123,242	-16,234	-12%
5.3 - Public Relations	0	0	0	0	
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	85,226	85,999	86,996	997	1%
5.5 - Other Outreach Activities	0	0	0	0	
5.6 - Technology and Information Services	0	0	0	0	
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$70,543,069</i>	<i>\$81,407,534</i>	<i>\$66,732,167</i>	<i>-\$14,675,367</i>	<i>-18%</i>
<b>6.0 District Management and Administration</b>	<b>\$1,425,585</b>	<b>\$1,450,543</b>	<b>\$1,512,258</b>	<b>\$61,715</b>	<b>4%</b>
6.1 - Administrative and Operations Support	1,118,585	1,130,643	1,182,258	51,615	5%
6.1.1 - Executive Direction	239,920	253,420	258,049	4,629	2%
6.1.2 - General Counsel / Legal	0	0	0	0	
6.1.3 - Inspector General	22,500	50,500	53,000	2,500	5%
6.1.4 - Administrative Support	637,106	713,050	633,673	-79,377	-11%
6.1.5 - Fleet Services	0	0	0	0	
6.1.6 - Procurement / Contract Administration	54,237	0	44,839	44,839	
6.1.7 - Human Resources	85,707	0	78,473	78,473	
6.1.8 - Communications	0	0	0	0	
6.1.9 - Technology and Information Services	79,115	113,673	114,224	551	0%
6.2 - Computer/Computer Support	0	0	0	0	
6.3 - Reserves	0	0	0	0	
6.4 - Other - (Tax Collector / Property Appraiser Fees)	307,000	319,900	330,000	10,100	3%
<b>TOTAL</b>	<b>\$71,968,654</b>	<b>\$82,858,077</b>	<b>\$68,244,425</b>	<b>-\$14,613,652</b>	<b>-18%</b>

## 9. Major Use of Funds Variances

Expenditures by Program	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
<b>1.0 Water Resources Planning and Monitoring</b>	\$10,685,707	\$9,322,743	\$9,505,664	\$182,921	2%
<b>2.0 Acquisition, Restoration and Public Works</b>	\$53,580,537	\$65,326,091	\$51,019,335	-\$14,306,756	-22%
<b>3.0 Operation and Maintenance of Lands and Works</b>	\$4,680,672	\$5,140,309	\$4,562,174	-\$578,135	-11%
<b>4.0 Regulation</b>	\$1,367,952	\$1,392,916	\$1,429,756	\$36,840	3%
<b>5.0 Outreach</b>	\$228,202	\$225,475	\$215,238	-\$10,237	-5%
<b>6.0 District Management and Administration</b>	\$1,425,585	\$1,450,543	\$1,512,258	\$61,715	4%

This narrative describes major variances between the Amended Budget for FY 2017–18 and the Preliminary Budget for FY 2018–19 highlighting significant variances at the program level. Budget variance are described in greater detail in the Activity and Sub-Activity reports in Section IV. Program Allocations.

### Program 1.0 – Water Resources Planning and Monitoring

The program’s fiscal year 2018-19 Preliminary Budget is \$9,505,664, which is \$182,921, or 2 percent increase from the Amended Budget for FY 2017–18 of \$9,322,743. The increase is mostly due to an increase in Operating Services of \$118,480 primarily for data collection and monitoring security measures and in Contracted Services of \$91,750 for water supply planning efforts.

### Program 2.0 – Acquisition, Restoration and Public Works

The program’s fiscal year 2018-19 Preliminary Budget is \$51,019,335, which is \$14,306,756, or -22 percent decrease from the Amended Budget for FY 2017–18 of \$65,326,091. The decrease is mostly due to a reduction in Interagency Expenditures of \$5,516,560 primarily associated with conveying four springs grants directly to local governments, progression and completion of projects; Contracted Services of \$4,608,039 associated with progression and completion of agricultural projects; and Fixed Capital Outlay of \$4,202,968, driven primarily by the acquisitions of Rock Bluff Springs and Ware Forest tracts.

### Program 3.0 – Operation and Maintenance of Lands and Works

The program’s fiscal year 2018-19 Preliminary Budget is \$4,562,174, which is \$578,135, or -11 percent decrease from the Amended Budget for FY 2017–18 of \$5,140,309. The decrease is primarily due to a reduction in Contracted Services of \$418,400 due to restoration tasks progression and completion of a prescribed fire grant and in Fixed Capital Outlay of \$225,000 associated with completion of repairs to the District’s headquarters.

### Program 4.0 – Regulation

The program’s fiscal year 2018-19 Preliminary Budget is \$1,429,756, which is \$36,840, or 3 percent increase from the Amended Budget for FY 2017–18 of \$1,392,916. The increase is mostly due to an increase in Salaries and Benefits of \$27,340 primary from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session and in Operating Expenses of \$14,500 primarily due to training and educational expenses for new staff.

### Program 5.0 – Outreach

The program’s fiscal year 2018-19 Preliminary Budget is \$215,238, which is \$10,237, or -5 percent decrease from the Amended Budget for FY 2017–18 of \$225,475. The decrease is primarily due to a reduction in Contracted Services of \$14,450 resulting from contract completion relating to and publication services information support.

### Program 6.0 – District Management and Administration

The program’s fiscal year 2018-19 Preliminary Budget is \$1,512,258, which is \$61,715, or 4 percent increase from the Amended Budget for FY 2017–18 of \$1,450,543. The increase is mostly due to an increase in in Operating Expenses of \$28,450 primarily due to registration and training; Salaries and Benefits of \$20,665 primary from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session; and Interagency Expenditures of \$10,100 associated with Tax Collection and Property Appraiser fee increases.

## **IV. Program Allocations**

### **A. Program and Activity Definitions, Descriptions and Budget**

This section provides the fiscal year 2018-19 Preliminary Budget organized by program and activity. The water management districts are responsible for six program areas pursuant to subsection 373.536(5)(e)4, Florida Statutes: Water Resources Planning and Monitoring; Land Acquisition, Restoration, and Public Works; Operation and Maintenance of Works and Lands; Regulation; Outreach; and District Management and Administration.

The following information is provided for all PROGRAMS:

- Program by Expenditure Category
- Source of Funds
- Rate, Operating and Non-Operating
- Workforce
- Reductions - New Issues Summary

In addition, for each PROGRAM, ACTIVITY, and SUB-ACTIVITY, narratives include a Program Title, District Description, Changes and Trends, Budget Variances and Major Budget Items.

The following information is provided for each ACTIVITY and SUB-ACTIVITY:

- Activity (or Sub-activity) by Expenditure Category
- Source of Funds
- Operating and Non-Operating Expenses

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
PROGRAM BY EXPENDITURE CATEGORY  
Fiscal Years 2014-15, 2015-16, 2015-16, 2017-18 and 2018-19  
PRELIMINARY BUDGET - Fiscal Year 2018-19  
ALL PROGRAMS**

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
PROGRAM BY EXPENDITURE CATEGORY  
Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019  
ALL PROGRAMS**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
1.0 Water Resources Planning and Monitoring	\$ 6,117,419	\$ 6,211,994	\$ 10,685,707	\$ 9,322,743	\$ 9,505,664	\$ 182,921	2.0%
2.0 Acquisition, Restoration and Public Works	\$ 10,266,507	\$ 12,685,653	\$ 53,580,537	\$ 65,326,091	\$ 51,019,335	\$ (14,306,756)	-21.9%
3.0 Operation and Maintenance of Lands and Works	\$ 2,226,104	\$ 2,142,626	\$ 4,680,672	\$ 5,140,309	\$ 4,562,174	\$ (578,135)	-11.2%
4.0 Regulation	\$ 1,219,612	\$ 1,143,976	\$ 1,367,952	\$ 1,392,916	\$ 1,429,756	\$ 36,840	2.6%
5.0 Outreach	\$ 181,987	\$ 171,193	\$ 228,202	\$ 225,475	\$ 215,238	\$ (10,237)	-4.5%
6.0 District Management and Administration	\$ 1,432,358	\$ 1,440,379	\$ 1,425,585	\$ 1,450,543	\$ 1,512,258	\$ 61,715	4.3%
<b>TOTAL</b>	<b>\$ 21,443,987</b>	<b>\$ 23,795,821</b>	<b>\$ 71,968,654</b>	<b>\$ 82,858,077</b>	<b>\$ 68,244,425</b>	<b>\$ (14,613,652)</b>	<b>-17.6%</b>

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 5,087,865	\$ 4,778,383	\$ 6,047,221	\$ 6,047,222	\$ 6,194,622	\$ 147,400	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 6,471,516	\$ 11,033,342	\$ 34,278,432	\$ 33,963,839	\$ 29,012,200	\$ (4,951,639)	-14.6%
Operating Expenses	\$ 1,150,099	\$ 1,270,101	\$ 1,164,795	\$ 1,370,119	\$ 1,550,899	\$ 180,780	13.2%
Operating Capital Outlay	\$ 660,481	\$ 315,171	\$ 215,075	\$ 308,044	\$ 258,044	\$ (50,000)	-16.2%
Fixed Capital Outlay	\$ 5,422,446	\$ 2,906,859	\$ 7,973,236	\$ 6,885,918	\$ 2,457,950	\$ (4,427,968)	-64.3%
Interagency Expenditures (Cooperative Funding)	\$ 2,651,580	\$ 3,491,965	\$ 22,289,895	\$ 34,282,935	\$ 28,770,710	\$ (5,512,225)	-16.1%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 21,443,987</b>	<b>\$ 23,795,821</b>	<b>\$ 71,968,654</b>	<b>\$ 82,858,077</b>	<b>\$ 68,244,425</b>	<b>\$ (14,613,652)</b>	<b>-17.6%</b>

**SOURCE OF FUNDS**

Fiscal Year 2018 - 2019

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 2,576,578	\$ 647,044	\$ -	\$ -	\$ 2,971,000	\$ -	\$ 6,194,622
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 1,626,700	\$ 4,510,000	\$ -	\$ -	\$ 19,045,500	\$ 3,830,000	\$ 29,012,200
Operating Expenses	\$ 1,344,399	\$ 2,500	\$ -	\$ 4,000	\$ 200,000	\$ -	\$ 1,550,899
Operating Capital Outlay	\$ 258,044	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 258,044
Fixed Capital Outlay	\$ 50,000	\$ -	\$ -	\$ -	\$ 1,700,000	\$ 707,950	\$ 2,457,950
Interagency Expenditures (Cooperative Funding)	\$ 1,196,116	\$ 1,812,125	\$ -	\$ 208,600	\$ 25,553,869	\$ -	\$ 28,770,710
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 7,051,837</b>	<b>\$ 6,971,669</b>	<b>\$ -</b>	<b>\$ 212,600</b>	<b>\$ 49,470,369</b>	<b>\$ 4,537,950</b>	<b>\$ 68,244,425</b>

**RATE, OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	66	\$ 4,342,064	\$ 6,194,622	\$ -	\$ 6,194,622
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	1	\$ 13,994	\$ 4,409,700	\$ 24,602,500	\$ 29,012,200
Operating Expenses			\$ 1,535,899	\$ 15,000	\$ 1,550,899
Operating Capital Outlay			\$ 258,044	\$ -	\$ 258,044
Fixed Capital Outlay			\$ -	\$ 2,457,950	\$ 2,457,950
Interagency Expenditures (Cooperative Funding)			\$ 1,756,835	\$ 27,013,875	\$ 28,770,710
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 14,155,100</b>	<b>\$ 54,089,325</b>	<b>\$ 68,244,425</b>

**WORKFORCE**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

WORKFORCE CATEGORY	Fiscal Year					% of Change (Prelim - Amended)	
	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Difference	% Change
Authorized Positions	68.0	68.0	66.0	66.0	66.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
Other Personal Services	0.0	0.0	0.0	0.6	0.6	0.0	0.0%
Intern	2.0	2.0	2.0	0.0	0.0	0.0	0.0%
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	0.0%
<b>TOTAL WORKFORCE</b>	<b>70.0</b>	<b>70.0</b>	<b>68.0</b>	<b>66.6</b>	<b>66.6</b>	<b>0.0</b>	<b>0.0%</b>

The District has not budgeted any funds for the following activities and sub-activities, nor have any funds been budgeted in these areas for the past five years. As a result, the District has excluded these activities entirely from this budget report.

**1.4 Other Water Resources Planning and Monitoring Activities** - Water resources planning and monitoring activities not otherwise categorized. The District does not utilize this activity.

**2.2.3 Other Water Source Development Activities** - Water resource development activities and water supply development activities not otherwise categorized above. The District does not utilize this sub-activity.

**2.5 Facilities Construction and Major Renovations** - The proposed work for the facilities improvement program includes project management, permitting, and conceptual, preliminary, and detailed engineering for the development and preparation of contract plans and specification for the construction of planned replacement, improvement, or repair to the District's administrative and field station facilities. The District does not utilize this activity. District facilities are budgeted in activity 3.3 and capital projects are budgeted in activities 2.2, 2.3, or 2.4 as appropriate.

**2.6 Other Acquisition and Restoration Activities** - Acquisition and restoration activities not otherwise categorized above, such as capital improvement projects associated with administrative and operational facilities. The District does not utilize this activity. Expenditures are reported in other activities as appropriate.

**3.2 Works** - The maintenance of flood control and water supply system infrastructure, such as canals, levees, and water control structures. This includes electronic communication and control activities.

The District does not maintain any flood control or water supply system infrastructure. Limited flood control works on District lands are reported in activity 3.1.

**4.4 Other Regulatory and Enforcement Activities** - Regulatory and enforcement activities not otherwise categorized above. The District does not utilize this activity. Any expenditures are reported in activities 4.1, 4.2, or 4.3 as appropriate.

**5.3 Public Relations** - Water management district activities, advertising, and publications with the purpose of swaying public opinion about the district or a water management issue, countering criticisms of the district, or engendering positive feelings toward the district. The District does not utilize this activity and no expenditures are made that meet its definitions.

**5.5 Other Outreach Activities** - Outreach activities not otherwise categorized above. The District does not utilize this activity. Expenditures are recorded in activities 5.1, 5.2, or 5.4 as appropriate.

**5.6 Technology and Information Services** - Computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities. The District does not utilize this activity. Information Technology costs associated with Program 5.0 are recorded in sub-activity 6.1.9.

**6.1.5 Fleet Services** - This sub-activity includes fleet services support to all District programs and projects. The District does not utilize this sub-activity. Fleet costs are recorded in activity 3.6.

**6.2 Computers/Computer Support** - Computer hardware and software, computer support and maintenance, computer reserves/sinking fund. The District does not utilize this activity. Costs are recorded in sub-activity 6.1.9.

**6.3 Reserves** - This activity is included in the District's General Fund Deficiencies Reserve.

The District does not utilize this activity. The District maintains an operating shortfall fund and a working capital fund, and limited funds for emergency operations are reported in activity 3.5.

Suwannee River Water Management District  
 NEW ISSUES - REDUCTION SUMMARY  
 Fiscal Year 2018-19  
 Preliminary Budget - January 15, 2018

	1.0 Water Resources Planning and Monitoring	2.0 Acquisition, Restoration and Public Works	3.0 Operation and Maintenance of Lands and Works	4.0 Regulation	5.0 Outreach	6.0 District Management and Administration	TOTAL
<b>Reductions</b>							
Salaries and Benefits	0	0	0	0	0	0	0
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	1,748,250	9,891,711	467,500	5,000	20,000	0	12,132,461
Operating Expenses	27,570	0	15,000	0	2,000	6,800	51,370
Operating Capital Outlay	80,000	0	0	0	0	0	80,000
Fixed Capital Outlay	0	4,202,968	225,000	0	0	0	4,427,968
Interagency Expenditures (Cooperative Funding)	29,000	16,021,560	0	0	0	0	16,050,560
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	1,884,820	30,116,239	707,500	5,000	22,000	6,800	32,742,359
<b>New Issues</b>							
Salaries and Benefits	55,191	20,311	19,530	27,340	4,363	20,665	147,400
Other Personal Services	0	0	0	0	0	0	0
Contracted Services	1,840,000	5,283,672	49,100	0	5,550	2,500	7,180,822
Operating Expenses	146,050	500	34,000	14,500	1,850	35,250	232,150
Operating Capital Outlay	5,000	0	25,000	0	0	0	30,000
Fixed Capital Outlay	0	0	0	0	0	0	0
Interagency Expenditures (Cooperative Funding)	21,500	10,505,000	1,735	0	0	10,100	10,538,335
Debt	0	0	0	0	0	0	0
Reserves - Emergency Response	0	0	0	0	0	0	0
	2,067,741	15,809,483	129,365	41,840	11,763	68,515	18,128,707
<b>NET CHANGE</b>							
Salaries and Benefits	55,191	20,311	19,530	27,340	4,363	20,665	147,400
Other Personal Services	-	-	-	-	-	-	-
Contracted Services	91,750	(4,608,039)	(418,400)	(5,000)	(14,450)	2,500	(4,951,639)
Operating Expenses	118,480	500	19,000	14,500	(150)	28,450	180,780
Operating Capital Outlay	(75,000)	-	25,000	-	-	-	(50,000)
Fixed Capital Outlay	-	(4,202,968)	(225,000)	-	-	-	(4,427,968)
Interagency Expenditures (Cooperative Funding)	(7,500)	(5,516,560)	1,735	-	-	10,100	(5,512,225)
Debt	-	-	-	-	-	-	-
Reserves - Emergency Response	-	-	-	-	-	-	-
	182,921	(14,306,756)	(578,135)	36,840	(10,237)	61,715	(14,613,652)



**PROGRAM**

**1.0 Water Resources Planning and Monitoring**

This program includes all water management planning, including water supply planning, development of minimum flows and minimum water levels, and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review).

**District Description:**

This program includes all water management planning, including water supply planning, development of minimum flows and minimum water levels, and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review).

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
PROGRAM BY EXPENDITURE CATEGORY  
Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019  
1.0 Water Resources Planning and Monitoring**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 1,995,484	\$ 1,837,043	\$ 2,264,300	\$ 2,264,301	\$ 2,319,492	\$ 55,191	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 2,462,919	\$ 2,670,758	\$ 6,752,312	\$ 5,706,960	\$ 5,798,710	\$ 91,750	1.6%
Operating Expenses	\$ 256,518	\$ 355,686	\$ 492,895	\$ 439,092	\$ 557,572	\$ 118,480	27.0%
Operating Capital Outlay	\$ 419,381	\$ 192,574	\$ 62,375	\$ 126,290	\$ 51,290	\$ (75,000)	-59.4%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 983,117	\$ 1,155,933	\$ 1,113,825	\$ 786,100	\$ 778,600	\$ (7,500)	-1.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 6,117,419</b>	<b>\$ 6,211,994</b>	<b>\$ 10,685,707</b>	<b>\$ 9,322,743</b>	<b>\$ 9,505,664</b>	<b>\$ 182,921</b>	<b>2.0%</b>

**SOURCE OF FUNDS**

Fiscal Year 2018 - 2019

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 1,119,492	\$ -	\$ -	\$ -	\$ 1,200,000	\$ -	\$ 2,319,492
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 653,710	\$ 115,000	\$ -	\$ -	\$ 1,200,000	\$ 3,830,000	\$ 5,798,710
Operating Expenses	\$ 457,572	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 557,572
Operating Capital Outlay	\$ 51,290	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,290
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 602,000	\$ -	\$ -	\$ 91,600	\$ 85,000	\$ -	\$ 778,600
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,884,064</b>	<b>\$ 115,000</b>	<b>\$ -</b>	<b>\$ 91,600</b>	<b>\$ 2,585,000</b>	<b>\$ 3,830,000</b>	<b>\$ 9,505,664</b>

**RATE, OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	22	\$ 1,631,067	\$ 2,319,492	\$ -	\$ 2,319,492
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 1,868,710	\$ 3,930,000	\$ 5,798,710
Operating Expenses			\$ 542,572	\$ 15,000	\$ 557,572
Operating Capital Outlay			\$ 51,290	\$ -	\$ 51,290
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 738,600	\$ 40,000	\$ 778,600
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 5,520,664</b>	<b>\$ 3,985,000</b>	<b>\$ 9,505,664</b>

**WORKFORCE**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

WORKFORCE CATEGORY	Fiscal Year						Difference	% of Change (Prelim - Amended) % Change
	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019			
Authorized Positions	32.0	32.0	25.0	25.0	22.0	-3.0	-12.0%	
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Intern	1.0	1.0	1.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
<b>TOTAL WORKFORCE</b>	<b>33.0</b>	<b>33.0</b>	<b>26.0</b>	<b>25.0</b>	<b>22.0</b>	<b>-3.0</b>	<b>-12.0%</b>	

**1.0 Water Resources Planning and Monitoring**  
**Fiscal Year 2018-19**  
**Preliminary Budget - January 15, 2018**

<b>FY 2017-18 Budget (Amended)</b>		<b>25.00</b>	<b>\$ 9,322,743</b>	
<b>Reductions</b>				
Issue	Description	Issue Amount	Workforce	Category Subtotal
<b>Salaries and Benefits</b>				3.00
1.00	Workforce	-	3.00	
				-
<b>Other Personal Services</b>				0.00
				0.00
<b>Contracted Services</b>				1,748,250
2.00	Water Supply Demand Projections	20,000		
3.00	Minimum Flows & Levels Consulting	604,000		
4.00	Monitor Well Improvement Plan	400,000		
5.00	Research, Data Collection and Monitoring	217,250		
6.00	FEMA Contracts	362,000		
7.00	National Fish and Wildlife Foundation Project	145,000		
<b>Operating Expenses</b>				27,570
8.00	Registration, Training & Travel	2,000		
9.00	Field Supplies	15,000		
10.00	Operating expenses (permits, equipment maintenance, etc.)	5,570		
11.00	Equipment Maintenance	5,000		
<b>Operating Capital Outlay</b>				80,000
12.00	Computer Equipment	75,000		
13.00	Field Equipment	5,000		
<b>Fixed Capital Outlay</b>				-
<b>Interagency Expenditures (Cooperative Funding)</b>				29,000
14.00	Surface Water Contracts	29,000		
<b>Debt</b>				-
<b>Reserves</b>				-
<b>TOTAL REDUCTIONS</b>			<b>3.00</b>	<b>1,884,820</b>
<b>New Issues</b>				
Issue	Description	Issue Amount	Workforce	Category Subtotal
<b>Salaries and Benefits</b>				0.00
1.00	Salaries and Benefits	55,191	0.00	
				-
<b>Other Personal Services</b>				0.00
				0.00
<b>Contracted Services</b>				1,840,000
2.00	Water Supply Planning Consulting	148,000		
3.00	Minimum Flows & Levels Consulting	599,000		
4.00	Research, Data Collection and Monitoring	150,000		
5.00	FEMA Contracts	943,000		
<b>Operating Expenses</b>				146,050
6.00	Registration, Training & Travel	9,050		
7.00	Field Supplies	101,000		
8.00	Communications	23,000		
9.00	Operating expenses	5,500		
10.00	Publication of Notices	5,000		
11.00	IT Software	2,500		
				-
<b>Operating Capital Outlay</b>				5,000
12.00	Field Equipment	5,000		
				-
<b>Fixed Capital Outlay</b>				-
				-
<b>Interagency Expenditures (Cooperative Funding)</b>				21,500
13.00	Research, Data Collection, Analysis and Monitoring	21,500		
				-
<b>Debt</b>				-
<b>Reserves</b>				-
<b>TOTAL NEW ISSUES</b>			<b>0.00</b>	<b>2,067,741</b>
<b>1.0 Water Resources Planning and Monitoring</b>			<b>22.00</b>	<b>\$ 9,505,664</b>
<b>Total Workforce and Prelim Budget for FY 2018-19</b>			<b>22.00</b>	<b>\$ 9,505,664</b>

## **Changes and Trends:**

The Water Resources Planning and Monitoring Program has annual variations based on specific Governing Board priorities, monitoring needs, the Minimum Flows and Minimum Water Levels (MFLs) Priority List, and the Federal Emergency Management Agency (FEMA) Risk Map Program Grants Prior. Prior shifts were primarily due to a change in the FEMA funding allocation from partial to full, initiation of the Enhanced Well Monitoring Program, and an emphasis on water supply planning. Water Quality Monitoring and Data Collection costs continue to rise, as the District is reliant on contracted services to support a significant portion of this program. Support work to improve the accuracy predictions of ground and surface water modelling needs to continue to be required. The MFLs Program is affected by rising litigation costs associated with administrative rule challenges, which are anticipated in the upcoming fiscal year.

## **Budget Variances:**

This program is projected to have an overall budget variance increase of 2.0 % or \$182,921, driven by increases in Salaries and Benefits of \$55,191, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session; an increase in Contractual Services of \$91,750 for water supply planning effort; and an increase in Operating Expenses of \$118,480 primarily for data collection and monitoring security measures. Decreases occurred in Operating Capital Outlay of (\$75,000) due to onetime purchase of computer equipment for MFLs and in Interagency Expenditures (\$7,500). Variances are broken down in more detail in the tables shown above and the activities and sub-activities to follow.

## **Major Budget Items:**

The major budget items in this activity include:

- Salaries and Benefits \$2,319,492 which includes 22.0 FTEs.
- Contracted Services \$5,798,710, specifically:
  - Technical Assistance \$3,830,000,
  - Water Supply Planning \$290,000,
  - Minimum Flows and Levels \$1,134,000, and
  - Research, Data Collection, Analysis and Monitoring \$511,000
- Interagency Expenditures \$778,600, specifically:
  - Research, Data Collection, Analysis and Monitoring \$688,600, and
  - Minimum Flows and Levels \$90,000
- Operating Expenses \$557,572
  - District Water Management Planning \$43,750,
  - Research, Data Collection, Analysis and Monitoring \$368,500,
  - Technology and Information Services \$145,322

## **ACTIVITY**

### **1.1 District Water Management Planning**

Local and regional water management and water supply planning, minimum flows and levels, and other long-term water resource planning efforts. The District Water Management Plans, developed pursuant to section 373.036, Florida Statutes, are the district-wide planning documents which encompass other levels of water management planning.

#### **District Description:**

Local and regional water management and water supply planning, minimum flows and levels, and other long-term water resource planning efforts. The District Water Management Plans, developed pursuant to section 373.036, Florida Statutes, are the district-wide planning documents which encompass other levels of water management planning.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**1.1 District Water Management Planning**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 886,009	\$ 845,650	\$ 1,152,273	\$ 1,152,273	\$ 1,180,359	\$ 28,086	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 1,093,157	\$ 1,025,656	\$ 1,911,700	\$ 1,446,000	\$ 1,424,000	\$ (22,000)	-1.5%
Operating Expenses	\$ 9,311	\$ 7,211	\$ 35,770	\$ 33,770	\$ 43,750	\$ 9,980	29.6%
Operating Capital Outlay	\$ 44,226	\$ 27,304	\$ -	\$ 75,000	\$ -	\$ (75,000)	-100.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 51,154	\$ 119,209	\$ 90,000	\$ 90,000	\$ 90,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 2,083,857</b>	<b>\$ 2,025,030</b>	<b>\$ 3,189,743</b>	<b>\$ 2,797,043</b>	<b>\$ 2,738,109</b>	<b>\$ (58,934)</b>	<b>-2.1%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 403,109	\$ -	\$ -	\$ -	\$ 2,335,000	\$ -	\$ 2,738,109

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 1,180,359	\$ -	\$ 1,180,359
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 1,424,000	\$ -	\$ 1,424,000
Operating Expenses	\$ 43,750	\$ -	\$ 43,750
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 90,000	\$ -	\$ 90,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,738,109</b>	<b>\$ -</b>	<b>\$ 2,738,109</b>

**Changes and Trends:**

The District is continuing the existing Water Supply Planning and MFLs Program service levels. Variations in salaries and benefits essentially reflects increases in health care costs, wage and retirement benefit adjustments, and implementation of the District's salary survey to establish equality with other districts and to be able hire and retain qualified candidates. The MFL Program sees annual variations based on the adopted MFL Priority List. The MFL Program is affected by litigation costs associated with administrative rule challenges.

On January 17, 2017, the governing boards of St. Johns River and Suwannee River Water Management Districts jointly approved the North Florida Regional Water Supply Plan (NFRWSP). The NFRWSP includes the four water resource caution areas within the Suwannee River Water Management District and all or portions of the nine northern-most counties in the St. Johns River Water Management District. A key component of the plan is the North Florida-Southeast Georgia groundwater flow model (NFSEG). This groundwater flow model is the largest in the state and incorporates all elements of the water budget including: recharge, evapotranspiration, surface water flows, groundwater levels and water use.

**Budget Variances:**

This activity is projected to have an overall decrease of 2.1% or (\$58,934). Substantial changes in Contracted Services has an overall decrease of (\$22,000), which can be attributed to completion of National Fish and Wildlife Foundation project; Operating Capital Outlay has a decrease of (\$75,000), which is due to a one time purchase of cluster equipment for MFLs; Salaries and Benefits has an increase of \$28,085, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session; and Operating Expenses has an increase of \$9,980, which is attributed to modem upgrades on monitoring equipment.

**Major Budget Items:**

This activity is funded with State and District revenue. The major budget items in this activity include:

- o Salaries and Benefits \$1,180,359
- o Contracted Services \$1,424,000 for modeling and projections of \$290,000, establishing MFLs of \$1,134,000
- o Interagency Expenditures \$90,000 for USGS monitoring
- o Operating expenses \$43,750 primarily for training and registration of \$33,050 and computer software \$3,500

There are three sub-activities under 1.1 District Water Management Planning. See sub-activities below for their descriptions, changes and trends, budget variances and major budget items.

## SUB-ACTIVITY

### 1.1.1 Water Supply Planning

Long-term planning to assess and quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources, for humans and natural systems. This includes water supply assessments developed pursuant to section 373.036, Florida Statutes, and regional water supply plans developed pursuant to section 373.0361, Florida Statutes.

#### District Description:

Long-term planning to assess and quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources, for humans and natural systems. This includes water supply assessments developed pursuant to section 373.036, Florida Statutes, and regional water supply plans developed pursuant to section 373.0361, Florida Statutes.

### SUWANNEE RIVER WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

#### 1.1.1 Water Supply Planning

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 442,475	\$ 399,861	\$ 645,017	\$ 645,017	\$ 660,739	\$ 15,722	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 24,692	\$ 206,402	\$ 220,000	\$ 162,000	\$ 290,000	\$ 128,000	79.0%
Operating Expenses	\$ 4,473	\$ 4,307	\$ 29,770	\$ 12,770	\$ 23,750	\$ 10,980	86.0%
Operating Capital Outlay	\$ -	\$ 27,304	\$ -	\$ 75,000	\$ -	\$ (75,000)	-100.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 51,154	\$ 119,209	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 522,794</b>	<b>\$ 757,083</b>	<b>\$ 894,787</b>	<b>\$ 894,787</b>	<b>\$ 974,489</b>	<b>\$ 79,702</b>	<b>8.9%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 274,489	\$ -	\$ -	\$ -	\$ 700,000	\$ -	\$ 974,489

#### OPERATING AND NON-OPERATING

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 660,739	\$ -	\$ 660,739
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 290,000	\$ -	\$ 290,000
Operating Expenses	\$ 23,750	\$ -	\$ 23,750
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 974,489</b>	<b>\$ -</b>	<b>\$ 974,489</b>

#### Changes and Trends:

The District is continuing the Water Supply Planning sub-activity with substantially the same service level. Expenses were shifted in the budget to provide for capital purchases of computer equipment to support modeling efforts. Variations are mainly related to the NFRWSP, NFSEG flow model, and ground and surface model modelling efforts to improve accuracy of flow change predictions and improvements in rainfall and runoff models.

#### Budget Variances:

This sub-activity is projected to have an overall budget increase of 8.9% or \$79,702. Specific category variances include an increase in Salaries and Benefits of \$15,722, resulting primarily from a 10% anticipated increase in health care costs and

increases in wages and retirement benefits consistent with the 2017 Legislative Session; an increase in Contracted Services of \$128,000 for improvements to ground and surface water modelling; an increase in Operating Expenses of \$10,980 for public notifications and staff training; with and offset of (\$75,000) in Operating Capital Outlay due to a one purchase of cluster equipment.

**Major Budget Items:**

The major budget items in this sub-activity include:

- o Salaries and benefits of \$660,739
- o Contracted Services of \$290,000 for ground water modeling of \$100,000, surface water modeling of \$50,000, water supply planning of \$80,000, preliminary engineering and design of \$50,000 for projects in water resource caution areas, and \$10,000 for legal.
- o Operating Expenses of \$23,750 for training and registrations of \$15,050, publications and notices \$5,000, and computer software \$3,500.

**1.1.2 Minimum Flows and Minimum Water Levels**

The establishment of minimum surface and ground water levels and surface water flow conditions required to protect water resources from significant harm, as determined by the district governing board.

**District Description:**

The establishment of minimum surface and ground water levels and surface water flow conditions required to protect water resources from significant harm, as determined by the district governing board.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
SUBACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**1.1.2 Minimum Flows and Levels**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 443,534	\$ 429,698	\$ 493,871	\$ 493,871	\$ 505,909	\$ 12,038	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 1,057,246	\$ 742,182	\$ 1,291,700	\$ 1,139,000	\$ 1,134,000	\$ (5,000)	-0.4%
Operating Expenses	\$ 4,838	\$ 2,904	\$ 6,000	\$ 21,000	\$ 20,000	\$ (1,000)	-4.8%
Operating Capital Outlay	\$ 44,226	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ 90,000	\$ 90,000	\$ 90,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 1,549,844</b>	<b>\$ 1,174,784</b>	<b>\$ 1,881,571</b>	<b>\$ 1,743,871</b>	<b>\$ 1,749,909</b>	<b>\$ 6,038</b>	<b>0.3%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 114,909	\$ -	\$ -	\$ -	\$ 1,635,000	\$ -	\$ 1,749,909

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 505,909	\$ -	\$ 505,909
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 1,134,000	\$ -	\$ 1,134,000
Operating Expenses	\$ 20,000	\$ -	\$ 20,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 90,000	\$ -	\$ 90,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,749,909</b>	<b>\$ -</b>	<b>\$ 1,749,909</b>

**Changes and Trends:**

The Minimum MFLs Program has annual variances associated with the completion of MFLs and beginning work on new MFLs or revisiting existing MFLs. The District's MFL Program is based on the MFL Priority List adopted by the Governing Board. The District has the highest concentration of first magnitude freshwater springs in the United States as well as the highest concentration of Outstanding Florida Springs in the state.

**Budget Variances:**

This sub-activity is projected to have an overall budget increase of 0.3% or \$6,038. Contracted Services decreased by (\$5,000) reflecting normal variations in program activity. The District's MFL's program anticipates progression and/or completion of Ocean Pond, Lake Alto, Lake Butler, Santa Fe Lake, and Cherry Lake. Initiated MFL's include Sampson Chain, Waccasassa River and continuation of the Upper Suwannee River, Middle Suwannee, Alapaha River, and Withlacoochee River. Also, an increase in Salaries and Benefits of \$12,038 resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session. Operating Expenses decreased by (\$1,000) as a result of reduced field supply expenses.

**Major Budget Items:**

The major budget items in this sub-activity include:

- Salaries and benefits of \$505,909
- Contracted Services of \$1,134,000, specific contracts that are \$100,000 or greater include:
  - Middle Suwannee Contract for \$100,000
  - Upper Suwannee River Contract for \$100,000
  - Alapaha River Contract \$100,000
  - Withlacoochee River Contract for \$100,000
  - Santa Fe Contract for \$100,000
  - Sampson Chain Contract \$150,000
  - Waccasassa River Contract \$199,000

**1.1.3 Other Water Resources Planning**

District water management planning efforts not otherwise categorized above, such as comprehensive planning, watershed assessments and plans, SWIM planning, and feasibility studies.

**District Description:**

District water management planning efforts not otherwise categorized above, such as comprehensive planning, watershed assessments and plans, SWIM planning, and feasibility studies.



**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
SUBACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**1.1.3 Other Resource Planning**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ -	\$ 16,091	\$ 13,385	\$ 13,385	\$ 13,711	\$ 326	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 11,219	\$ 77,072	\$ 400,000	\$ 145,000	\$ -	\$ (145,000)	-100.0%
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	\$ 11,219	\$ 93,163	\$ 413,385	\$ 158,385	\$ 13,711	\$ (144,674)	-91.3%

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 13,711	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,711

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 13,711	\$ -	\$ 13,711
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 13,711	\$ -	\$ 13,711

**Changes and Trends:**

Reductions in this program represent completion of contracted work associated with the National Fish & Wildlife Foundation/Oil Spill Response funding for Surface Water Improvement Management (SWIM) Plans.

**Budget Variances:**

This sub-activity is projected to have an overall decrease of 91.3 % or (\$144,674), which is a result of a work completed on SWIM Plans.

**Major Budget Items:**

The major budget items in this sub-activity include:

- o Salaries and Benefits \$13,711

**ACTIVITY**

**1.2 Research, Data Collection, Analysis and Monitoring**

Activities that support district water management planning, restoration, and preservation efforts, including water quality monitoring, data collection and evaluation, and research.

**District Description:**

Activities that support district water management planning, restoration, and preservation efforts, including water quality monitoring, data collection and evaluation, and research.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**1.2 Research, Data Collection, Analysis and Monitoring**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 988,213	\$ 839,556	\$ 918,260	\$ 918,261	\$ 940,643	\$ 22,382	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services <sup>(1)</sup>	\$ 346,056	\$ 638,174	\$ 1,673,000	\$ 978,250	\$ 511,000	\$ (467,250)	-47.8%
Operating Expenses	\$ 201,126	\$ 305,993	\$ 302,000	\$ 260,000	\$ 368,500	\$ 108,500	41.7%
Operating Capital Outlay	\$ 314,664	\$ 123,905	\$ 35,000	\$ 30,000	\$ 30,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 931,963	\$ 1,036,724	\$ 1,023,825	\$ 696,100	\$ 688,600	\$ (7,500)	-1.1%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 2,782,022</b>	<b>\$ 2,944,352</b>	<b>\$ 3,952,085</b>	<b>\$ 2,882,611</b>	<b>\$ 2,538,743</b>	<b>\$ (343,868)</b>	<b>-11.9%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 2,332,143	\$ 115,000	\$ -	\$ 91,600	\$ -	\$ -	\$ 2,538,743

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 940,643	\$ -	\$ 940,643
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 411,000	\$ 100,000	\$ 511,000
Operating Expenses	\$ 353,500	\$ 15,000	\$ 368,500
Operating Capital Outlay	\$ 30,000	\$ -	\$ 30,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 648,600	\$ 40,000	\$ 688,600
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 2,383,743</b>	<b>\$ 155,000</b>	<b>\$ 2,538,743</b>

**Changes and Trends:**

This activity provides the foundation for many of the District's science-based decisions. Water levels, water quality, and biological data are fundamental in modeling and analysis. In FY 2014-15, the District initiated a Monitor Well Improvement Plan that is anticipated to be completed during FY 2017-18 ahead of schedule and under-budget. The District is proposing to continue its Light Detection and Ranging (LiDAR) activities.

**Budget Variances:**

This activity is projected to have an overall budget decrease of (\$343,868) driven by changes in Contracted Services of (\$467,250) and by completed tasks in the Monitor Well Improvement Plan (\$400,000) and Interagency Expenditures decrease of (\$7,500) due to grant completion. Operating Expenses have an increase of \$108,500 primarily due to modem upgrades and modem security and increase of \$22,382 in Salaries and Benefits, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.

**Major Budget Items:**

The major budget items in this activity include:

- o Salaries and benefits of \$940,643
- o Contracted Services of \$511,000, specific contracts that are \$100,000 or greater include:
  - o Monitor Well Improvement Contracts for \$100,000
  - o Surface Water Data Collection Contracts for \$256,000

**ACTIVITY**

**1.3 Technical Assistance**

Activities that provide local, state, tribal, and federal planning support, including local government comprehensive plan reviews, Develop of Regional Impact siting, and Coastal Zone Management efforts.

**District Description:**

This activity consists primarily of the District's partnership with the FEMA.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**  
**ACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
**PRELIMINARY BUDGET - Fiscal Year 2018 - 2019**  
**1.3 Technical Assistance**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 16,684	\$ 27,085	\$ 40,227	\$ 40,227	\$ 41,208	\$ 981	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 949,972	\$ 956,670	\$ 3,124,112	\$ 3,249,000	\$ 3,830,000	\$ 581,000	17.9%
Operating Expenses	\$ -	\$ 479	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 966,656</b>	<b>\$ 984,234</b>	<b>\$ 3,164,339</b>	<b>\$ 3,289,227</b>	<b>\$ 3,871,208</b>	<b>\$ 581,981</b>	<b>17.7%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 41,208	\$ -	\$ -	\$ -	\$ -	\$ 3,830,000	\$ 3,871,208

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 41,208	\$ -	\$ 41,208
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ 3,830,000	\$ 3,830,000
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 41,208</b>	<b>\$ 3,830,000</b>	<b>\$ 3,871,208</b>

**Changes and Trends:**

The FEMA Risk Map Program has annual variances based on the areas and water bodies being studied. This program activity includes the District's Cooperative Technical Partnership with FEMA to update flood hazard information and conduct detailed flood studies through the implementation of the FEMA Risk MAP program. This program activity is dependent on FEMA funding. Variances were due to a change in FEMA program funding allocation from partial to full. The District will expect to continue its partnership with FEMA and implement Risk MAP evaluations involving detailed flood-hazard studies and updating flood risk assessments throughout the District.

**Budget Variances:**

This activity is projected to have an overall increase of \$581,981 with increases in Contracted Services of \$581,000 due to additional FEMA funding and \$981 in salaries and benefits, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.

**Major Budget Items:**

The major budget items in this activity include:

- o Contracted Services for \$3,830,000, specific contracts that exceed \$100,000 include:
  - o Flood Risk Mapping Contracts for FEMA – FY14 for \$388,000
  - o Flood Risk Mapping Contracts for FEMA – FY15 for \$175,000
  - o Flood Risk Mapping Contracts for FEMA – FY16 for \$1,088,000
  - o Flood Risk Mapping Contracts for FEMA – FY17 for \$1,018,000
  - o Flood Risk Mapping Contracts for FEMA – FY18 for \$943,000

## ACTIVITY

### 1.5 Technology and Information Services

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

#### District Description:

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

### SUWANNEE RIVER WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

#### 1.5 Technology and Information Services

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 104,578	\$ 124,752	\$ 153,540	\$ 153,540	\$ 157,282	\$ 3,742	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 73,734	\$ 50,258	\$ 43,500	\$ 33,710	\$ 33,710	\$ -	0.0%
Operating Expenses	\$ 46,081	\$ 42,003	\$ 155,125	\$ 145,322	\$ 145,322	\$ -	0.0%
Operating Capital Outlay	\$ 60,491	\$ 41,365	\$ 27,375	\$ 21,290	\$ 21,290	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 284,884</b>	<b>\$ 258,378</b>	<b>\$ 379,540</b>	<b>\$ 353,862</b>	<b>\$ 357,604</b>	<b>\$ 3,742</b>	<b>1.1%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 107,604	\$ -	\$ -	\$ -	\$ 250,000	\$ -	\$ 357,604

#### OPERATING AND NON-OPERATING

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 157,282	\$ -	\$ 157,282
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 33,710	\$ -	\$ 33,710
Operating Expenses	\$ 145,322	\$ -	\$ 145,322
Operating Capital Outlay	\$ 21,290	\$ -	\$ 21,290
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 357,604</b>	<b>\$ -</b>	<b>\$ 357,604</b>

#### Changes and Trends:

The District's IT program has annual variances based on equipment replacement, maintenance, and license renewal needs among other expenses. Additionally, over the past several years, the District has worked to refine its cost-allocation methodology for IT services. Variations in this activity are primarily due to cost allocations, alignment of salary and benefits with actuals, and reassignment of a portion of telecommunications expenses previously assigned under sub-activity 6.1.8.

#### Budget Variances:

This activity is projected to have an overall increase of \$3,742, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session. Variances associated with this item are based on lifecycles and the cost allocation methodology. Prior variations in this activity are due to cost allocations and alignment of salary and benefits with actuals and projections based on the District's reorganization. This activity is projected to have no substantial changes in service level.

#### Major Budget Items:

The major budget items in this activity is for Salaries and Benefits of \$157,282.

## PROGRAM

### 2.0 Land Acquisition, Restoration and Public Works

This program includes the development and construction of all capital projects (except for those contained in Program 3.0), including water resource development projects, water supply development assistance, water control projects, and support and administrative facilities construction; cooperative projects; land acquisition and the restoration of lands and water bodies.

#### District Description:

This program includes the development and construction of all capital projects (except for those contained in Program 3.0), including water resource development projects, water supply development assistance, water control projects; cooperative projects; land acquisition and the restoration of lands and water bodies.

### SUWANNEE RIVER WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

#### 2.0 Acquisition, Restoration and Public Works

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 663,248	\$ 516,974	\$ 833,251	\$ 833,251	\$ 853,562	\$ 20,311	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 2,659,686	\$ 6,999,771	\$ 24,773,616	\$ 25,277,328	\$ 20,669,289	\$ (4,608,039)	-18.2%
Operating Expenses	\$ 77,797	\$ 94,494	\$ 60,525	\$ 105,449	\$ 105,949	\$ 500	0.5%
Operating Capital Outlay	\$ 133,801	\$ 8,456	\$ 5,475	\$ 8,710	\$ 8,710	\$ -	0.0%
Fixed Capital Outlay	\$ 5,223,386	\$ 2,906,859	\$ 7,698,236	\$ 6,610,918	\$ 2,407,950	\$ (4,202,968)	-63.6%
Interagency Expenditures (Cooperative Funding)	\$ 1,508,589	\$ 2,159,099	\$ 20,209,434	\$ 32,490,435	\$ 26,973,875	\$ (5,516,560)	-17.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 10,266,507</b>	<b>\$ 12,685,653</b>	<b>\$ 53,580,537</b>	<b>\$ 65,326,091</b>	<b>\$ 51,019,335</b>	<b>\$ (14,306,756)</b>	<b>-21.9%</b>

#### SOURCE OF FUNDS

Fiscal Year 2018 - 2019

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 343,318	\$ 10,244	\$ -	\$ -	\$ 500,000	\$ -	\$ 853,562
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 78,789	\$ 4,395,000	\$ -	\$ -	\$ 16,195,500	\$ -	\$ 20,669,289
Operating Expenses	\$ 99,449	\$ 2,500	\$ -	\$ 4,000	\$ -	\$ -	\$ 105,949
Operating Capital Outlay	\$ 8,710	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,710
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 1,700,000	\$ 707,950	\$ 2,407,950
Interagency Expenditures (Cooperative Funding)	\$ 25,000	\$ 1,812,125	\$ -	\$ 117,000	\$ 25,019,750	\$ -	\$ 26,973,875
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 555,266</b>	<b>\$ 6,219,869</b>	<b>\$ -</b>	<b>\$ 121,000</b>	<b>\$ 43,415,250</b>	<b>\$ 707,950</b>	<b>\$ 51,019,335</b>

#### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2018 - 2019

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	12	\$ 600,225	\$ 853,562	\$ -	\$ 853,562
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 129,289	\$ 20,540,000	\$ 20,669,289
Operating Expenses			\$ 105,949	\$ -	\$ 105,949
Operating Capital Outlay			\$ 8,710	\$ -	\$ 8,710
Fixed Capital Outlay			\$ -	\$ 2,407,950	\$ 2,407,950
Interagency Expenditures (Cooperative Funding)			\$ -	\$ 26,973,875	\$ 26,973,875
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 1,097,510</b>	<b>\$ 49,921,825</b>	<b>\$ 51,019,335</b>

#### WORKFORCE

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

WORKFORCE CATEGORY	Fiscal Year						% of Change (Prelim - Amended)
	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Difference	% Change
Authorized Positions	6.0	6.0	8.0	9.0	12.0	3.0	33.3%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Personal Services	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Intern	1.0	1.0	1.0	0.0	0.0	0.0	0.0
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<b>TOTAL WORKFORCE</b>	<b>7.0</b>	<b>7.0</b>	<b>9.0</b>	<b>9.0</b>	<b>12.0</b>	<b>3.0</b>	<b>33.3%</b>

**Suwannee River Water Management District**  
**REDUCTIONS - NEW ISSUES**  
**2.0 Acquisition, Restoration and Public Works**  
**Fiscal Year 2018-19**  
**Preliminary Budget - January 15, 2018**

FY 2017-18 Budget (Amended)		9.00	\$	65,326,091	
<b>Reductions</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	-	
Other Personal Services			0.00	-	
Contracted Services				9,891,711	
1.00	Legal	5,000			Reduction in anticipated legal fees associated with water resources.
2.00	Project Agreements - Water Resource Development Projects	3,269,083			Progression of multi-year projects including White Springs, Ravine and Convict Springs, Middle Suwannee and Lower Santa Fe Recovery Strategy
3.00	Project Agreements - Edwards Bottomland/Starke Bypass Mitigation	950,000			Completion of mitigation project activities
4.00	Project Agreements - Surface Water Projects	694,300			Completion and progression of projects
5.00	Project Agreements - Cooperative Projects	4,958,328			Completion and progression of multi-year projects including District Agriculture Cost-Share and Springs Grant projects.
6.00	IT Consulting	15,000			Reduction in consulting fees associated Project software.
Operating Expenses				-	
Operating Capital Outlay				-	
Fixed Capital Outlay				4,202,968	
7.00	Land Acquisition	4,202,968			Reduction of Springs Grant funding for land acquisition for Mill Creek and Rock Bluff
Interagency Expenditures (Cooperative Funding)				16,021,560	
8.00	Project Agreements - FY18 Springs Grants	6,609,436			DEP contracting directly with counties on FY18 Springs Grants
9.00	Project Agreements - District Cost Share Programs	4,176,620			Completion and progression of projects
10.00	Project Agreements - Springs Grants	5,063,100			Completion and progression of multi-year projects
11.00	Project Agreements - LAP & Surface Water Projects	172,404			Progression of multi-year projects
Debt				-	
Reserves				-	
<b>TOTAL REDUCTIONS</b>			0.00	30,116,239	
<b>New Issues</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			3.00	20,311	
1.00	Salaries and Benefits	20,311	3.00		Projected increase to cover wages, health insurance and retirement benefits
Other Personal Services			0.00	-	
Contracted Services				5,283,672	
2.00	Spring Grant Contracts	5,000,000			Projection of potential Springs Grant contracts - new funding
3.00	Project Agreements - Agriculture Springs Grants	278,172			Realignment of tasks within Spring Grant for Fertigation and Water Conservation through Center Pivot projects
4.00	Project Agreements - DOT Mitigation	5,500			Starke Bypass Mitigation area monitor and maintenance
Operating Expenses				500	
5.00	Operational Expenses	500			Align to actual costs
Operating Capital Outlay				-	
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				10,505,000	
6.00	Project Agreements - Springs Grants	300,000			Carry forward of FY18 Springs Grants
7.00	Project Agreements - FY19	9,500,000			Projection of potential Springs Grant contracts - new funding
8.00	Project Agreements - RIVER	625,000			Carry forward of RIVER projects
Debt				-	
Reserves				-	
<b>TOTAL NEW ISSUES</b>			3.00	15,809,483	
<b>2.0 Acquisition, Restoration and Public Works</b>			12.00	\$ 51,019,335	
<b>Total Workforce and Prelim Budget for FY 2018-19</b>			12.00	\$ 51,019,335	

### **Changes and Trends:**

The District's Restoration-related activities continue to be a significant portion of the overall budget. The District's cost-share program with local governments and for agricultural conservation offers an incentive-based approach to partner with the community to implement projects that focus on ensuring adequate and sustainable water supply, improve and maintain good water quality, restore and protect natural systems, and provide flood protection. The District prioritizes projects to restore and protect springs and other water resources. Projects have annual variations based on work accomplished, new projects, and completion of projects. Project proposal submittals, new grant awards, and full project budgeting are the primary factors for variations in this program. Also, land acquisition variations are in response to state appropriations and availability of lands meeting the criteria of the National Guard Base Buffering Program. The District continues to explore opportunities to convey funding for restoration projects directly to its communities without adding to its administrative overhead. The District has limited ability to fund land acquisition efforts. The District realigned workforce and transferred three FTEs to this program to support project efforts.

### **Budget Variances:**

This program is projected to have an overall budget decrease of (\$14,306,756) driven by a reduction in Contractual Services of (\$4,608,039) associated with progression and completion of agricultural projects; Fixed Capital Outlay of (\$4,202,968), primarily due to the acquisition of Rock Bluff Springs and Ware Forest tracts; and in Interagency Expenditures of (\$5,516,560) associated with conveying four springs grants directly to local governments, progression and completion of projects. Salaries and Benefits have an increase of \$20,311, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session, and Operating Expenses of \$500. Variances are broken down in more detail in the tables shown above and the activities and sub-activities to follow.

### **Major Budget Items:**

The major budget items in this program include:

- Salaries and Benefits for \$853,562, which includes 12 FTEs.
- Contracted Services for \$20,669,289 including \$7,405,000 for Water Source Development Projects, \$265,500 for Surface Water Projects, and \$12,940,000 for Other Cooperative Projects.
- Fixed Capital Outlay for \$2,407,950, which includes \$707,950 for the National Guard Base Buffering Program, \$1,700,000 acquisition of Mill Creek Sink.
- Interagency Expenditures for \$26,973,875, including \$5,561,654 for Water Source Development Projects, \$13,402,500 for Surface Water Development Projects, and \$8,009,721 for Other Cooperative Projects.

## **ACTIVITY**

### **2.1 Land Acquisition**

The acquisition of land and facilities for the protection and management of water resources. This activity category does not include land acquisition components of "water resource development projects," "surface water projects," or "other cooperative projects."

### **District Description:**

This activity includes land acquisition for water resource conservation value and project purposes and cooperation with the National Guard Bureau on acquisition of base buffering lands for conservation or project purposes. Short-term land acquisitions for projects with the land to be transferred to a local government are recorded in the appropriate project activity/sub-activity.



**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**2.1 - Land Acquisition**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 124,992	\$ 55,605	\$ 57,629	\$ 57,629	\$ 59,034	\$ 1,405	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 61,973	\$ 11,809	\$ 85,000	\$ 45,000	\$ 45,000	\$ -	0.0%
Operating Expenses	\$ 31,791	\$ 255	\$ 2,500	\$ 2,500	\$ 2,500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ 5,194,362	\$ -	\$ 7,698,236	\$ 6,610,918	\$ 2,407,950	\$ (4,202,968)	-63.6%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 5,413,118</b>	<b>\$ 67,669</b>	<b>\$ 7,843,365</b>	<b>\$ 6,716,047</b>	<b>\$ 2,514,484</b>	<b>\$ (4,201,563)</b>	<b>-62.6%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 59,034	\$ 47,500	\$ -	\$ -	\$ 1,700,000	\$ 707,950	\$ 2,514,484

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 59,034	\$ -	\$ 59,034
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 45,000	\$ -	\$ 45,000
Operating Expenses	\$ 2,500	\$ -	\$ 2,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ 2,407,950	\$ 2,407,950
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 106,534</b>	<b>\$ 2,407,950</b>	<b>\$ 2,514,484</b>

**Changes and Trends:**

The District has limited remaining funds to support land acquisition efforts outside of the National Guard Base Buffering Program and funds committed by the State of Florida. Over the past several years, the District has partnered with Camp Blanding to acquire bluffer lands which will also enable the District to implement flood protection and water resource development projects. The District expects to continue this partnership. The District is focused on surplus small parcels and other tracts that are no longer needed for conservation. The District has limited funds and is reliant on legislative appropriations for this activity. The District continues to explore partnerships with landowners and conservation organizations to protect and preserve water resources and natural systems.

**Budget Variances:**

This activity is projected to have an overall budget decrease of (\$4,201,563) driven by a decrease in Fixed Capital Outlay of (\$4,202,968) primarily due to the acquisition of Rock Bluff Springs and Ware Forest tracts with an offset in Salaries and Benefits of \$1,405, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.

**Major Budget Items:**

The major budget item in this activity that are \$100,000 or greater includes:

- o Fixed Capital Outlay for \$707,950 associated with the National Guard Base Buffering Program and \$1,700,000 for the acquisition of the Mill Creek Sink project.

**ACTIVITY**

**2.2 Water Source Development**

Water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use.

**District Description:**

Water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use. The sub-activities within this activity include the District’s springs grants projects and the Regional Initiative Valuing Environmental Resources (RIVER) government cost-share program. County governments, municipalities, water supply authorities, and other interested government entities can apply for funding from the District for projects that enhance or address the District’s water supply, water quality, flood protection, and/or natural system responsibilities. Eligible projects include those that conserve our water supply, protect springs, develop alternative water supplies, advanced aquifer recharge, improve water quality, enhance or restore natural systems, and provide improved flood protection.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**2.2 - Water Source Development**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 455,928	\$ 404,462	\$ 476,611	\$ 476,611	\$ 488,229	\$ 11,618	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 2,390,253	\$ 2,742,078	\$ 8,160,000	\$ 5,679,083	\$ 7,405,000	\$ 1,725,917	30.4%
Operating Expenses	\$ 43,083	\$ 91,336	\$ 27,000	\$ 28,500	\$ 29,000	\$ 500	1.8%
Operating Capital Outlay	\$ 124,922	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 698,076	\$ 1,142,899	\$ 2,195,964	\$ 9,216,505	\$ 5,561,654	\$ (3,654,851)	-39.7%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 3,712,262</b>	<b>\$ 4,380,775</b>	<b>\$ 10,859,575</b>	<b>\$ 15,400,699</b>	<b>\$ 13,483,883</b>	<b>\$ (1,916,816)</b>	<b>-12.4%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 207,985	\$ 175,244	\$ -	\$ 121,000	\$ 12,979,654	\$ -	\$ 13,483,883

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 488,229	\$ -	\$ 488,229
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 5,000	\$ 7,400,000	\$ 7,405,000
Operating Expenses	\$ 29,000	\$ -	\$ 29,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 5,561,654	\$ 5,561,654
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 522,229</b>	<b>\$ 12,961,654</b>	<b>\$ 13,483,883</b>

**Changes and Trends:**

The District’s Water Source Development Activity continues to be a priority. The District’s RIVER cost-share program and springs restoration and protection grant projects continue to be a significant focus. Projects have annual variations based on work accomplished, new projects, and completion of projects. Project proposal submittals, new grant awards, and full project budgeting are the primary factors for variations in this sub-activity. The District established a project team in FY 2016-17 and with improved project management the District will be able to be more precise in budgeting for this activity.

**Budget Variances:**

This activity is projected to have an overall budget decrease of (\$1,916,816) resulting from changes in the following categories: Salaries and Benefits increase of \$11,618, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session; Contracted Services increase of \$1,725,917 due to new springs and RIVER projects; and Interagency Expenditures decrease of (\$3,654,851) associated with progression and completion of projects. Variances are broken down in more detail in the tables shown above and the activities and sub-activities to follow.

**Major Budget Items:**

The major budget items in this activity include:

- Salaries and Benefits of \$488,229
- Contracted Services of \$7,405,000, specific contracts that are \$100,000 or greater include:
  - New Springs Grants Projects - \$5,000,000
  - Middle Suwannee Project Contract - \$250,000
  - Upper Suwannee River Regional Aquifer Recharge (White Springs) - \$2,000,000
  - Ravine and Convict Springs Nutrient Capture Contract - \$150,000
- Interagency Expenditures of \$5,561,654, specific agreements that are \$100,000 or greater include:
  - Suwannee River Partnership - \$117,000
  - Oakmont GRU - \$100,000
  - Madison Blue Spring Aquifer Recharge - \$1,700,000
  - FGC Cooling Towers and Pond Makeup Water System - \$212,000
  - Lake City Reclaimed System Upgrade - \$100,000
  - Cow Pond Drainage Basin - \$1,100,000
  - Lower Suwannee Drainage Basin Aquifer Recharge - \$1,600,000
  - Columbia Co. Jail Indoor Plumbing Retrofit Project - \$557,654

*There are three sub-activities under 2.2 Water Source Development. See sub-activities below for their descriptions, changes and trends, budget variances and major budget items.*

## **SUB-ACTIVITY**

### **2.2.1 Water Resource Development Projects**

Regional projects designed to create, from traditional or alternative sources, an identifiable, quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in section 373.019(21), Florida Statutes. Such projects may include the construction, operation, and maintenance of major public works facilities that provide for the augmentation of available surface and ground water supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district regional water supply plans or district water management plans, as applicable.

#### **District Description:**

Regional projects designed to create, from traditional or alternative sources, an identifiable, quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in section 373.019(21), Florida Statutes. Such projects may include the construction, operation, and maintenance of major public works facilities that provide for the augmentation of available surface and ground water supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district regional water supply plans or district water management plans, as applicable.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**  
**SUBACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**2.2.1 Water Resource Development Projects**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 405,716	\$ 362,383	\$ 410,197	\$ 410,197	\$ 420,196	\$ 9,999	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 2,261,464	\$ 2,721,443	\$ 8,160,000	\$ 5,679,083	\$ 7,405,000	\$ 1,725,917	30.4%
Operating Expenses	\$ 41,481	\$ 91,321	\$ 27,000	\$ 28,500	\$ 29,000	\$ 500	1.8%
Operating Capital Outlay	\$ 124,922	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 487,606	\$ 251,494	\$ 234,000	\$ 6,906,646	\$ 4,637,000	\$ (2,269,646)	-32.9%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 3,321,189</b>	<b>\$ 3,426,641</b>	<b>\$ 8,831,197</b>	<b>\$ 13,024,426</b>	<b>\$ 12,491,196</b>	<b>\$ (533,230)</b>	<b>-4.1%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 139,952	\$ 30,244	\$ -	\$ 121,000	\$ 12,200,000	\$ -	\$ 12,491,196

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 420,196	\$ -	\$ 420,196
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 5,000	\$ 7,400,000	\$ 7,405,000
Operating Expenses	\$ 29,000	\$ -	\$ 29,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 4,637,000	\$ 4,637,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 454,196</b>	<b>\$ 12,037,000</b>	<b>\$ 12,491,196</b>

**Changes and Trends:**

The District supports Water Resource Development Projects through the continuation of the RIVER cost-share program and State of Florida grants including springs grants. Projects have annual variations based on work accomplished, new projects, and completion of projects. Project proposal submittals, new grant awards, and full project budgeting are the primary factors for variations in this sub-activity. The District established a project team in FY 2016-17 and with improved project management the District will be able to be more precise in budgeting for this activity.

**Budget Variances:**

This sub-activity is projected to have an overall budget decrease of (\$533,230) due to a decrease in Interagency Expenditures of (\$2,269,646) resulting from completion of project tasks. Increases occurred in Salaries and Benefits of \$9,999, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session; Contracted Services increase of \$1,725,917 associated with anticipated new springs projects; a decrease in Interagency Expenditures of (\$2,269,646) due to completion of project tasks.

**Major Budget Items:**

The major budget items in this sub-activity include:

- o Salaries and Benefits of \$420,196
- o Contracted Services of \$7,405,000, specific contracts that are \$100,000 or greater include:
  - o New Springs Grants Projects - \$5,000,000
  - o Middle Suwannee Project Contract - \$250,000
  - o Upper Suwannee River Regional Aquifer Recharge (White Springs) - \$2,000,000
  - o Ravine and Convict Springs Nutrient Capture Contract - \$150,000
- o Interagency Expenditures of \$4,637,000, specific agreements that are \$100,000 or greater include:
  - o Suwannee River Partnership - \$117,000
  - o Oakmont GRU - \$100,000
  - o Madison Blue Spring Aquifer Recharge - \$1,700,000
  - o Cow Pond Drainage Basin - \$1,100,000
  - o Lower Suwannee Drainage Basin Aquifer Recharge - \$1,600,000

## 2.2.2 Water Supply Development Assistance

Financial assistance for regional or local water supply development projects. Such projects may include the construction of facilities included in the term “water supply development” as defined in section 373.019(21), Florida Statutes.

### District Description:

Financial assistance for regional or local water supply development projects. Such projects may include the construction of facilities included in the term “water supply development” as defined in section 373.019(21), Florida Statutes.

## SUWANNEE RIVER WATER MANAGEMENT DISTRICT

### SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

### 2.2.2 Water Supply Development Assistance

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 50,212	\$ 42,079	\$ 66,414	\$ 66,414	\$ 68,033	\$ 1,619	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 128,789	\$ 20,635	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ 1,602	\$ 15	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 210,470	\$ 891,405	\$ 1,961,964	\$ 2,309,859	\$ 924,654	\$ (1,385,205)	-60.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 391,073</b>	<b>\$ 954,134</b>	<b>\$ 2,028,378</b>	<b>\$ 2,376,273</b>	<b>\$ 992,687</b>	<b>\$ (1,383,586)</b>	<b>-58.2%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 68,033	\$ 145,000	\$ -	\$ -	\$ 779,654	\$ -	\$ 992,687

### OPERATING AND NON-OPERATING

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 68,033	\$ -	\$ 68,033
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 924,654	\$ 924,654
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 68,033</b>	<b>\$ 924,654</b>	<b>\$ 992,687</b>

### Changes and Trends:

The District continues to increase support for Water Supply Development Assistance through RIVER cost-share program and State of Florida springs grants. Projects have annual variations based on work accomplished, new projects, and completion of projects. Project proposal submittals, new grant awards, and full project budgeting are the primary factors for variations in this sub-activity. The District continues to collaborate with local governments to develop conservation and water supply projects.

### Budget Variances:

This sub-activity is projected to have an overall budget decrease of (\$1,383,586) resulting from reductions in Interagency Expenditures of (\$1,385,205) mostly due to progression and completion of RIVER projects. Salaries and Benefits increase of \$1,619, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.

### Major Budget Items:

The major budget items in this sub-activity include:

- o Interagency Expenditures of \$924,654, specific agreements that are \$100,000 or greater include:
  - o RIVER Projects - \$145,000
  - o Columbia Co. Jail Indoor Plumbing Retrofit Project - \$557,654
  - o FGC Cooling Towers and Pond Makeup Water System - \$212,000

## ACTIVITY

### 2.3 Surface Water Projects

Those projects that restore or protect surface water quality, flood protection, or surface water-related resources through the acquisition and improvement of land, construction of public works, and other activities.

#### District Description:

Those projects that restore or protect surface water quality, flood protection, or surface water-related resources through the acquisition and improvement of land, construction of public works, and other activities.

### SUWANNEE RIVER WATER MANAGEMENT DISTRICT

#### ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

#### 2.3 - Surface Water Projects

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 37,761	\$ 25,452	\$ 220,873	\$ 220,873	\$ 226,257	\$ 5,384	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 204,286	\$ 4,236,352	\$ 2,419,413	\$ 2,029,300	\$ 265,500	\$ (1,763,800)	-86.9%
Operating Expenses	\$ -	\$ 294	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ 29,024	\$ 2,906,859	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 130,015	\$ 185,234	\$ 14,752,559	\$ 19,795,430	\$ 13,402,500	\$ (6,392,930)	-32.3%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 401,086</b>	<b>\$ 7,354,191</b>	<b>\$ 17,392,846</b>	<b>\$ 22,045,603</b>	<b>\$ 13,894,257</b>	<b>\$ (8,151,346)</b>	<b>-37.0%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 61,257	\$ 935,000	\$ -	\$ -	\$ 12,898,000	\$ -	\$ 13,894,257

#### OPERATING AND NON-OPERATING

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 226,257	\$ -	\$ 226,257
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 15,500	\$ 250,000	\$ 265,500
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 13,402,500	\$ 13,402,500
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 241,757</b>	<b>\$ 13,652,500</b>	<b>\$ 13,894,257</b>

#### Changes and Trends:

The District continues to increase its commitment to surface water projects through the local government cost share (RIVER) program and State of Florida springs grants. Projects have annual variations based on work accomplished, new projects, and completion of projects. Project proposal submittals, new grant awards, and full project budgeting are the primary factors for variations in this activity. Due to anticipated funding limitations in FY 2018-19 and afterwards, the District does not anticipate funding new RIVER projects. The District collaborates with local governments to protect and restore surface water quality. When practicable, projects funded with springs grants are conveyed to local governments to contract directly with DEP.

#### Budget Variances:

This activity is projected to have an overall budget decrease of (\$8,151,346) as a result of reductions in Contracted Services of (\$1,763,800) due to progression and completion of projects and Interagency Expenditures of (\$6,392,930) primarily due to the conveyance of four projects to local governments. Salaries and Benefits increase of \$5,384, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.

#### Major Budget Items:

The major budget items in this activity include:

- o Salaries and Benefits of \$226,257
- o Contracted Services of \$265,500, specific contracts that are \$100,000 or greater include:

- FDOT Mitigation Starke Bypass Project - \$250,000
- Interagency Expenditures of \$13,402,500, specific agreements that are \$100,000 or greater include:
  - New Surface Water Projects - \$5,000,000
  - Fanning Springs Phase III - \$2,500,000
  - High Springs Wastewater Extension Phase A1 - \$2,600,000
  - RIVER Projects - \$935,000
  - Hart and Otter Springs WQIP - \$1,742,500
  - Mill Creek Sink (Springs Grant Project) - \$500,000
  - Chiefland Nutrient Reduction - \$100,000

## ACTIVITY

### 2.4 Other Cooperative Projects

Any non-water source development cooperative effort under this program area between a water management district and another organization. This does not include projects resulting in capital facilities that are owned or operated by the water management district.

#### District Description:

Any non-water source development cooperative effort under this program area between a water management district and another organization. This activity includes the District's Agricultural Conservation Cost Share Program.

### SUWANNEE RIVER WATER MANAGEMENT DISTRICT ACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

#### 2.4 - Other Cooperative Projects

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 14,632	\$ 4,010	\$ 45,562	\$ 45,562	\$ 46,662	\$ 1,110	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 333	\$ -	\$ 14,100,503	\$ 17,495,156	\$ 12,940,000	\$ (4,555,156)	-26.0%
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 680,498	\$ 830,966	\$ 3,260,910	\$ 3,478,500	\$ 8,009,721	\$ 4,531,221	130.3%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	\$ 695,463	\$ 834,976	\$ 17,406,965	\$ 21,019,208	\$ 20,996,383	\$ (22,825)	-0.1%

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 96,662	\$ 5,062,125	\$ -	\$ -	\$ 15,837,596	\$ -	\$ 20,996,383

#### OPERATING AND NON-OPERATING

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 46,662	\$ -	\$ 46,662
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 50,000	\$ 12,890,000	\$ 12,940,000
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ 8,009,721	\$ 8,009,721
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 96,662	\$ 20,899,721	\$ 20,996,383

#### Changes and Trends:

The District continues to increase its commitment to Other Cooperative Projects through the local government cost share (RIVER) program, the District Agriculture Conservation Cost Share program, and State of Florida grants. Projects have annual variations based on work accomplished, new projects, and completion of projects. Variations from FY 2015-16 reflect a realignment of certain projects, chiefly the Agriculture Conservation Cost Share, into this activity.

#### Budget Variances:



This activity is projected to have an overall budget decrease of (\$22,825) as a result of reductions in Contracted Services of (\$4,555,156) primarily due to progression and completion of Agriculture Conservation Cost-Share Contracts and Interagency Expenditures increase of \$4,531,221 which is primarily due to anticipated funding for new springs grants. Salaries and Benefits increase of \$1,110, is the primarily the result of a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.

**Major Budget Items:**

The major budget items in this activity include:

- Contracted Services of \$12,940,000, specific contracts that are \$100,000 or greater include:
  - Agriculture Conservation Cost-Share - \$4,350,000
  - Agricultural Springs Pilot Program (LIACL) - \$4,000,000
  - Dairy Screen Separators - \$782,000
  - Dairy Wastewater System Improvements - \$1,250,000
  - Agricultural Springs Pilot Program (AWQIT) - \$500,000
  - Agricultural Fertigation Projects - \$100,000
  - Center Pivots Retrofits - \$100,000
  - Dairy Lagoon Expansion - \$558,000
  - Precision Agricultural Practices - \$1,000,000
  - Agricultural Springs Protection Projects - \$250,000
- Interagency Expenditures of \$8,009,721, specific agreements that are \$100,000 or greater include:
  - New Springs Projects - \$4,580,000
  - Fanning Springs Wastewater Phase 2 - \$1,560,000
  - Union Co. LAP Projects - \$877,596
  - Columbia Co. Water Conservation Initiative - \$280,000
  - New RIVER Projects - \$500,000

**ACTIVITY**

**2.7 Technology and Information Services**

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

**District Description:**

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**2.7 - Technology and Information Services**

Fiscal Year 2018 - 2019

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 29,935	\$ 27,445	\$ 32,586	\$ 32,586	\$ 33,380	\$ 794	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 2,841	\$ 9,532	\$ 8,700	\$ 28,789	\$ 13,789	\$ (15,000)	-52.1%
Operating Expenses	\$ 2,923	\$ 2,609	\$ 31,025	\$ 74,449	\$ 74,449	\$ -	0.0%
Operating Capital Outlay	\$ 8,879	\$ 8,456	\$ 5,475	\$ 8,710	\$ 8,710	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 44,578</b>	<b>\$ 48,042</b>	<b>\$ 77,786</b>	<b>\$ 144,534</b>	<b>\$ 130,328</b>	<b>\$ (14,206)</b>	<b>-9.8%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 130,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 130,328

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 33,380	\$ -	\$ 33,380
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 13,789	\$ -	\$ 13,789
Operating Expenses	\$ 74,449	\$ -	\$ 74,449
Operating Capital Outlay	\$ 8,710	\$ -	\$ 8,710
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 130,328</b>	<b>\$ -</b>	<b>\$ 130,328</b>

**Changes and Trends:**

The District's IT program has annual variances based on equipment replacement, maintenance, and license renewal needs among other expenses. Additionally, over the past several years, the District has worked to refine its cost-allocation methodology for IT services. The District has increased its emphasis in developing and implementing project to protect and restore water and related resources which reflects the IT services in this activity. Variations in this activity are primarily due to cost allocations, alignment of salary and benefits with actuals, and reassignment of a portion of telecommunications expenses previously assigned under sub-activity 6.1.8.

**Budget Variances:**

This activity is projected to have an overall budget decrease of (\$14,206) with no substantial changes in service level. The decrease in this activity is (\$15,000) in Contracted Services for Project 365 consulting support. Salaries and Benefits increase of \$794, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.

**Major Budget Items:**

The largest budget items in this sub-activity are

- o Salaries & Benefits, \$33,380
- o Operating Expenses of \$74,449 for Communications \$15,968 computer software and supplies \$41,206, and equipment rental \$11,323.
- o Contracted Services of \$13,789 for network maintenance, records management, application programing

**PROGRAM**

**3.0 Operation and Maintenance of Lands and Works**

This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, Florida Statutes.

**District Description:**

This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, Florida Statutes.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
PROGRAM BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**3.0 Operation and Maintenance of Lands and Works**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 525,102	\$ 602,776	\$ 801,209	\$ 801,208	\$ 820,738	\$ 19,530	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 825,376	\$ 825,720	\$ 2,472,429	\$ 2,755,691	\$ 2,337,291	\$ (418,400)	-15.2%
Operating Expenses	\$ 516,963	\$ 538,368	\$ 372,081	\$ 493,656	\$ 512,656	\$ 19,000	3.8%
Operating Capital Outlay	\$ 18,449	\$ 16,829	\$ 123,044	\$ 151,754	\$ 176,754	\$ 25,000	16.5%
Fixed Capital Outlay	\$ 199,060	\$ -	\$ 275,000	\$ 275,000	\$ 50,000	\$ (225,000)	-81.8%
Interagency Expenditures (Cooperative Funding)	\$ 141,154	\$ 158,933	\$ 636,909	\$ 663,000	\$ 664,735	\$ 1,735	0.3%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 2,226,104</b>	<b>\$ 2,142,626</b>	<b>\$ 4,680,672</b>	<b>\$ 5,140,309</b>	<b>\$ 4,562,174</b>	<b>\$ (578,135)</b>	<b>-11.2%</b>

**SOURCE OF FUNDS**

Fiscal Year 2018 - 2019

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 183,938	\$ 636,800	\$ -	\$ -	\$ -	\$ -	\$ 820,738
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 687,291	\$ -	\$ -	\$ -	\$ 1,650,000	\$ -	\$ 2,337,291
Operating Expenses	\$ 412,656	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 512,656
Operating Capital Outlay	\$ 176,754	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 176,754
Fixed Capital Outlay	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Interagency Expenditures (Cooperative Funding)	\$ 234,616	\$ -	\$ -	\$ -	\$ 430,119	\$ -	\$ 664,735
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,745,255</b>	<b>\$ 636,800</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,180,119</b>	<b>\$ -</b>	<b>\$ 4,562,174</b>

**RATE, OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	8.0	\$ 577,143	\$ 820,738	\$ -	\$ 820,738
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 2,204,791	\$ 132,500	\$ 2,337,291
Operating Expenses			\$ 512,656	\$ -	\$ 512,656
Operating Capital Outlay			\$ 176,754	\$ -	\$ 176,754
Fixed Capital Outlay			\$ -	\$ 50,000	\$ 50,000
Interagency Expenditures (Cooperative Funding)			\$ 664,735	\$ -	\$ 664,735
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 4,379,674</b>	<b>\$ 182,500</b>	<b>\$ 4,562,174</b>

**WORKFORCE**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

WORKFORCE CATEGORY	Fiscal Year						% of Change (Prelim - Amended)	
	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Difference	% Change	
Authorized Positions	7.0	7.0	9.0	9.0	8.0	-1.0	-11.1%	
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	-	
Other Personal Services	0.0	0.0	0.0	0.0	0.0	0.0	-	
Intern	0.0	0.0	0.0	0.0	0.0	0.0	-	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	-	
<b>TOTAL WORKFORCE</b>	<b>7.0</b>	<b>7.0</b>	<b>9.0</b>	<b>9.0</b>	<b>8.0</b>	<b>-1.0</b>	<b>-11.1%</b>	

Suwannee River Water Management District  
**REDUCTIONS - NEW ISSUES**  
 3.0 Operation and Maintenance of Lands and Works  
 Fiscal Year 2018-19  
 Preliminary Budget - January 15, 2018

FY 2017-18 Budget (Amended)		9.00	\$	5,140,309	
<b>Reductions</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			1.00	-	
1.00	Workforce	-	1.00		Reassignment of FTEs to address priorities and project workloads
		-	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				467,500	
1.00	Restoration Project	80,000			Progression of Pot Springs Restoration project
2.00	Real Property Management Agreements	162,500			Completion and progression of Hill Spillway and Alapahoochee projects and suspension of RO Ranch activities
3.00	River Access Improvements	75,000			Completion of river access improvement projects
4.00	Prescribed Fire Agreements	150,000			Reduction of grant funding for prescribed fire
Operating Expenses				15,000	
5.00	Utilities & Field Supplies	15,000			Reduction of costs for RO Ranch due to suspension of activities
Operating Capital Outlay				-	
Fixed Capital Outlay				225,000	
6.00	Facilities Construction	225,000			Completion of projects at District headquarters
Interagency Expenditures (Cooperative Funding)				-	
Debt				-	
Reserves				-	
<b>TOTAL REDUCTIONS</b>			1.00	707,500	
<b>New Issues</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	19,530	
1.00	Salaries and Benefits	19,530	0.00		Projected increase to cover wages, health insurance and retirement benefits
Other Personal Services			0.00	-	
			0.00		
Contracted Services				49,100	
2.00	Natural Communities - Invasive Species management	21,000			Anticipated grant funding from FWC
3.00	Facilities Management	9,100			Align to actual costs
4.00	Timber Management	18,000			Site preparation for timber management
5.00	Recreation	1,000			Public access programs
Operating Expenses				34,000	
6.00	Field Supplies	22,500			Align to actuals for real property management and uniforms for field staff
7.00	Property & Casualty Insurance	11,500			Anticipated increase in insurance costs
Operating Capital Outlay				25,000	
8.00	Furniture	25,000			Purchase of office furniture
Fixed Capital Outlay				-	
Interagency Expenditures (Cooperative Funding)				1,735	
9.00	Project Agreements - Twin Rivers State Forest	1,735			Timber and road management projects
Debt				-	
Reserves				-	
<b>TOTAL NEW ISSUES</b>			0.00	129,365	
<b>3.0 Operation and Maintenance of Lands and Works</b>					
<b>Total Workforce and Prelim Budget for FY 2018-19</b>			8.00	\$ 4,562,174	

### **Changes and Trends:**

The District continues to manage more than 160,000 acres with a field work force of six land management specialists. The Land Management Program continues to seek grant receipt opportunities to support natural community restoration efforts. Legislative appropriations for the District's land management activities account for the increase service level in this program. The District actively explores opportunities to partner with other governmental entities and non-profit conservation organizations to assist in management of District-owned lands. The District anticipates transfer of the RO Ranch tract management activities to another unit of government and significant project progression of restoration activities at the Pot Springs tract. During FY 2017-18, the District will be making many of the necessary repairs at its headquarters.

The District is continuing to commit to increased emergency preparedness. This budget continues to include funding for emergency preparedness.

### **Budget Variances:**

This program is projected to have an overall budget decrease of (\$578,135) driven by a decrease in Contracted Services of (\$418,400) due to restoration tasks progression and completion of a prescribed fire grant and a decrease in Fixed Capital Outlay of (\$225,000) associated with completion of repairs to the District's headquarters. Salaries and Benefits increased by \$19,530 resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session; an Operating Expenses increase of \$19,000 due to field staff uniform and field supply needs; and an Operating Capital Outlay of \$25,000 for purchase of furniture. Variances are broken down in more detail in the tables shown above and the activities and sub-activities to follow.

### **Major Budget Items:**

The major budget items in this program include:

- o Salaries and Benefits for \$820,738, which includes 6 FTEs.
- o Contracted Services for \$2,337,291 including Prescribed Fire \$488,000, Real Property Management \$432,500, Public Use \$243,000, Timber Management \$210,000, Natural Communities Management \$422,000, Facilities and Fleet \$322,000, and IT/GIS/Imagery \$99,191
- o Operating Expenses for \$512,656 including Fleet Fuel and Lubricants \$60,000, Property and Casualty Insurance \$58,500, IT/Computer Software \$120,156
- o Operating Capital Outlay for \$176,754 including Mobile Equipment \$120,000.
- o Fixed Capital Outlay for \$50,000 for repairs associated with the District headquarters and Rock Bluff Springs facility
- o Interagency Expenditures for \$664,735 including Payment in Lieu Taxes \$358,000 and Twin River State Forest budget authority \$256,735

## **ACTIVITY**

### **3.1 Land Management**

Maintenance, custodial, and restoration efforts for lands acquired through federal, state and locally sponsored land acquisition programs.

#### **District Description:**

Maintenance, custodial, and restoration efforts for lands acquired through federal, state and locally sponsored land acquisition programs.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**3.1 - Land Management**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 463,380	\$ 476,337	\$ 733,166	\$ 733,166	\$ 751,037	\$ 17,871	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 619,092	\$ 693,602	\$ 2,048,654	\$ 2,352,000	\$ 1,906,100	\$ (445,900)	-19.0%
Operating Expenses	\$ 372,153	\$ 347,839	\$ 134,000	\$ 144,500	\$ 152,000	\$ 7,500	5.2%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 141,154	\$ 158,933	\$ 636,909	\$ 663,000	\$ 664,735	\$ 1,735	0.3%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 1,595,779</b>	<b>\$ 1,676,711</b>	<b>\$ 3,552,729</b>	<b>\$ 3,892,666</b>	<b>\$ 3,473,872</b>	<b>\$ (418,794)</b>	<b>-10.8%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 656,953	\$ 636,800	\$ -	\$ -	\$ 2,180,119	\$ -	\$ 3,473,872

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 751,037	\$ -	\$ 751,037
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 1,773,600	\$ 132,500	\$ 1,906,100
Operating Expenses	\$ 152,000	\$ -	\$ 152,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 664,735	\$ -	\$ 664,735
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 3,341,372</b>	<b>\$ 132,500</b>	<b>\$ 3,473,872</b>

**Changes and Trends:**

The Land Management program manages more than 160,000 acres for conservation purposes. The program is increasing its applications for grants to support natural resource restoration efforts. The program is supported in large part by a state appropriation and Timber revenues. The District expects to transfer the RO Ranch tract management activities to another unit of government and explores opportunities to partner with other governmental entities and non-profit conservation organizations to assist in management of District-owned lands. During FY 2017-18, the District acquired the Rock Bluff Springs tract located in Gilchrist County and is presently exploring a partnership with the Alachua Conservation Trust to manage the property and a partnership with the Gilchrist County Sheriff's Office to provide security to substantially reduce management costs.

**Budget Variances:**

This activity is projected to have an overall budget decrease of \$(418,794) driven by a decrease in Contracted Services of (\$445,900) due to restoration tasks progression at the Pot Springs tract (\$80,000), completion and progression of projects associated with the Hill Spillway, RO Ranch, and Alapahoochee tract (\$162,500), completion of river access improvements (\$75,000), and completion of a prescribed fire grant (\$150,000) with offsets in enhanced invasive species control of \$21,000, timber management of \$18,000, and facilities and recreation management \$10,100. Salaries and Benefits increased by \$17,871, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.

**Major Budget Items:**

The major budget items in this activity include:

- o Salaries and benefits of \$751,037
- o Contracted Services of \$1,906,100 specific contracts that are \$100,000 or greater include:
  - o Prescribed Fire Contracts for \$601,500
  - o Vegetation Management Contracts for \$214,500
  - o Recreation Site Management Contracts for \$265,000
  - o Hydrological Maintenance for \$150,000

- Timber Management Contracts for \$150,000
- Interagency Expenditures of \$664,735, specific agreements that exceed \$100,000 include:
  - Payment in Lieu of Taxes for \$358,000
  - Twin Rivers State Forest for \$256,735 for timber, road, and general property management.

**ACTIVITY**

**3.3 Facilities**

The operation and maintenance of district support and administrative facilities.

**District Description:**

The operation and maintenance of district support and administrative facilities.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**3.3 - Facilities**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 18,504	\$ 31,571	\$ 21,155	\$ 21,155	\$ 21,671	\$ 516	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 106,354	\$ 98,159	\$ 258,500	\$ 265,500	\$ 272,000	\$ 6,500	2.4%
Operating Expenses	\$ 132,536	\$ 116,782	\$ 116,500	\$ 144,000	\$ 155,500	\$ 11,500	8.0%
Operating Capital Outlay	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ 40,000	\$ 25,000	166.7%
Fixed Capital Outlay	\$ 199,060	\$ -	\$ 275,000	\$ 275,000	\$ 50,000	\$ (225,000)	-81.8%
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 456,454</b>	<b>\$ 246,512</b>	<b>\$ 686,155</b>	<b>\$ 720,655</b>	<b>\$ 539,171</b>	<b>\$ (181,484)</b>	<b>-25.2%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 539,171	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 539,171

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 21,671	\$ -	\$ 21,671
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 272,000	\$ -	\$ 272,000
Operating Expenses	\$ 155,500	\$ -	\$ 155,500
Operating Capital Outlay	\$ 40,000	\$ -	\$ 40,000
Fixed Capital Outlay	\$ -	\$ 50,000	\$ 50,000
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 489,171</b>	<b>\$ 50,000</b>	<b>\$ 539,171</b>

**Changes and Trends:**

The District continues to study maintenance needs for the headquarters. The District completed a commercial building inspection in December 2016 that elucidated long-term and ongoing maintenance needs including potential capital expenditures. Variations reflect necessary repair and maintenance needs at the District’s headquarters. During FY 2017-18, the District will be making many of the necessary repairs at its headquarters. The District acquired the Rock Bluff Springs tract in December 2017, which will require improvements to enhance public access and use.

**Budget Variances:**

This activity is projected to have an overall budget decrease of (\$181,484) primarily due to a reduction in Fixed Capital Outlay (\$225,000) resulting from completion of repairs at the District’s headquarters with offsets from increases in Contracted Services of \$6,500 for facilities management; Operating Expenses of \$11,500 for Property and Casualty Insurance; and Operating Capital Outlay of \$25,000 for the purchase of furniture. Salaries and Benefits increased by \$516, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.



**Major Budget Items:**

The major budget items in this activity include:

- o Contracted Services of \$272,000 for various maintenance activities with no specific contracts that exceed \$100,000.
- o Operating Expenses of \$70,000 for property and Casualty Insurance and \$54,000 for utilities.
- o Fixed Capital Outlay of \$50,000, for facility repairs District headquarters and at the Rock Bluff Springs tract.

**ACTIVITY**

**3.4 Invasive Plant Control**

The treatment of invasive upland and aquatic plants in district waterways or district-owned property, to improve water abatement, maintain navigability, improve water quality, or aid in the preservation, restoration, or protection of environmentally sensitive lands.

**District Description:**

The treatment of invasive upland and aquatic plants in district waterways or district-owned property, to improve water abatement, maintain navigability, improve water quality, or aid in the preservation, restoration, or protection of environmentally sensitive lands.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**  
**ACTIVITY BY EXPENDITURE CATEGORY**  
Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019  
**3.4 - Invasive Plant Control**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 14,044	\$ 7,904	\$ 4,721	\$ 4,721	\$ 4,836	\$ 115	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 10,250	\$ 18,941	\$ 19,000	\$ 19,000	\$ 40,000	\$ 21,000	110.5%
Operating Expenses	\$ 854	\$ 484	\$ 1,000	\$ 1,000	\$ 1,000	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 25,148</b>	<b>\$ 27,329</b>	<b>\$ 24,721</b>	<b>\$ 24,721</b>	<b>\$ 45,836</b>	<b>\$ 21,115</b>	<b>85.4%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 45,836	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,836

**OPERATING AND NON-OPERATING**  
Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 4,836	\$ -	\$ 4,836
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 40,000	\$ -	\$ 40,000
Operating Expenses	\$ 1,000	\$ -	\$ 1,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 45,836</b>	<b>\$ -</b>	<b>\$ 45,836</b>

**Changes and Trends:**

The District plans to enhance its efforts to control invasive exotics. Prior to FY 2018-19, half of the infestation was treated while the other half was monitored. An enhanced level of service will allow the District to make progress at abating exotic vegetation. Primary exotic vegetations are Japanese climbing fern, Camphor tree, Tallow tree, Mimosa, and Cogen grass.

**Budget Variances:**

This activity is projected to have a 85.4% budget increase, or \$21,000 to enhance the service level. Approximately 860 fee simple acres are infested with exotic vegetation.

**Major Budget Items:**

The major budget items in this activity include:

- o Salaries and Benefits of \$4,836
- o Contracted Services of \$40,000 for Invasive Plant Control contracts

**ACTIVITY**

**3.5 Other Operation and Maintenance Activities**

Operations and maintenance activities not categorized above, such as right-of-way management and other general maintenance activities.

**District Description:**

This activity supports Emergency Management operations.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**3.5 - Other Operation and Maintenance Activities**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 3,204	\$ 56,770	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ 6,665	\$ -	\$ 20,000	\$ 20,000	\$ -	0.0%
Operating Expenses	\$ -	\$ 1,214	\$ -	\$ 23,000	\$ 23,000	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	\$ 3,204	\$ 64,649	\$ -	\$ 43,000	\$ 43,000	\$ -	0.0%

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 43,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,000

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 20,000	\$ -	\$ 20,000
Operating Expenses	\$ 23,000	\$ -	\$ 23,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ 43,000	\$ -	\$ 43,000

**Changes and Trends:**

Beginning with FY2017-18, the District began budgeting funds to support potential Emergency Management needs. In the past, the District has approached emergency management funding on an as-needed, reimbursement basis. The District has an appointed an Emergency Coordination Officer with significant relevant experience and knowledge; salaries related to this position are budgeted to this activity on an as-needed basis.

**Budget Variances:**

This activity is projected to have no budget variance or change in service level. The expenditures are based on estimations of possible expenditures for major emergency events.

**Major Budget Items:**

The major budget items for this activity are:

- o Contracted Services of \$20,000 for emergency services
- o Operating Expenses of \$23,000 for equipment rental

**ACTIVITY**

**3.6 Fleet Services**

This activity includes fleet services support to all District programs and projects.

**District Description:**

This activity includes fleet services support to all District programs and projects.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**3.6 - Fleet Services**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 285	\$ 1,703	\$ 8,117	\$ 8,117	\$ 8,315	\$ 198	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 84,474	\$ -	\$ 35,000	\$ 50,000	\$ 50,000	\$ -	0.0%
Operating Expenses	\$ -	\$ 63,477	\$ 75,000	\$ 61,000	\$ 61,000	\$ -	0.0%
Operating Capital Outlay	\$ 5,851	\$ 4,145	\$ 100,000	\$ 120,000	\$ 120,000	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 90,610</b>	<b>\$ 69,325</b>	<b>\$ 218,117</b>	<b>\$ 239,117</b>	<b>\$ 239,315</b>	<b>\$ 198</b>	<b>0.1%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 239,315	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 239,315

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 8,315	\$ -	\$ 8,315
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 50,000	\$ -	\$ 50,000
Operating Expenses	\$ 61,000	\$ -	\$ 61,000
Operating Capital Outlay	\$ 120,000	\$ -	\$ 120,000
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 239,315</b>	<b>\$ -</b>	<b>\$ 239,315</b>

**Changes and Trends:**

The District continues to replace vehicles on a schedule that exceeds State of Florida requirements. Surplus District vehicles consistently exceed 200,000 miles with significant maintenance challenges. The District has faced increased maintenance costs during the current couple of fiscal years and has identified three vehicles that may need replacement in the upcoming fiscal year.

**Budget Variances:**

This activity is projected to have an overall budget increase of \$198 with no substantial changes in service level. The variance in Salaries and Benefits, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.

**Major Budget Items:**

The major budget items for this activity are:

- o Operating Capital Outlay of \$120,000 for mobile equipment
- o Operating Expenses of \$61,000 for fuel and lubricants
- o Contracted Services of \$50,000 for vehicle maintenance

**ACTIVITY**

**3.7 Technology and Information Services**

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities

**District Description:**

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities including Geographic Information Systems.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**3.7 - Technology and Information Services**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 25,685	\$ 28,491	\$ 34,049	\$ 34,049	\$ 34,879	\$ 830	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 5,206	\$ 8,353	\$ 111,275	\$ 49,191	\$ 49,191	\$ -	0.0%
Operating Expenses	\$ 11,420	\$ 8,572	\$ 45,581	\$ 120,156	\$ 120,156	\$ -	0.0%
Operating Capital Outlay	\$ 12,598	\$ 12,684	\$ 8,044	\$ 16,754	\$ 16,754	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 54,909</b>	<b>\$ 58,100</b>	<b>\$ 198,949</b>	<b>\$ 220,150</b>	<b>\$ 220,980</b>	<b>\$ 830</b>	<b>0.4%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 220,980	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 220,980

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 34,879	\$ -	\$ 34,879
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 49,191	\$ -	\$ 49,191
Operating Expenses	\$ 120,156	\$ -	\$ 120,156
Operating Capital Outlay	\$ 16,754	\$ -	\$ 16,754
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 220,980</b>	<b>\$ -</b>	<b>\$ 220,980</b>

**Changes and Trends:**

The District's IT program has annual variances based on equipment replacement, maintenance, and license renewal needs among other expenses. This activity includes significant GIS program components that support land management among other functions. Additionally, over the past several years, the District has worked to refine its cost-allocation methodology for IT services. Variations in this activity are primarily due to cost allocations, alignment of salary and benefits with actuals, and reassignment of a portion of telecommunications expenses previously assigned under sub-activity 6.1.8.

**Budget Variances:**

This activity is projected to have an overall budget increase of \$830 with no substantial changes in service. Variances in this activity are related to increase Salaries and Benefits, resulting primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.

**Major Budget Items:**

The major budget items for this activity are:

- o Salaries and Benefits of \$34,879,
- o Operating Expenses of \$120,156 for IT/Computer Software
- o Contracted Services of \$49,191 for GIS
- o Operating Capital Outlay of \$16,754

**PROGRAM**

**4.0 Regulation**

This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource and surface water management permitting, permit administration and enforcement, and any delegated regulatory program.

**District Description:**

This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource and surface water management permitting, permit administration and enforcement, and any delegated regulatory program.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
PROGRAM BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**4.0 Regulation**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 961,863	\$ 927,913	\$ 1,121,652	\$ 1,121,652	\$ 1,148,992	\$ 27,340	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 124,285	\$ 79,525	\$ 145,550	\$ 99,387	\$ 94,387	\$ (5,000)	-5.0%
Operating Expenses	\$ 41,219	\$ 31,799	\$ 73,538	\$ 141,265	\$ 155,765	\$ 14,500	10.3%
Operating Capital Outlay	\$ 73,525	\$ 86,739	\$ 8,213	\$ 11,612	\$ 11,612	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ 18,720	\$ 18,000	\$ 19,000	\$ 19,000	\$ 19,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 1,219,612</b>	<b>\$ 1,143,976</b>	<b>\$ 1,367,952</b>	<b>\$ 1,392,916</b>	<b>\$ 1,429,756</b>	<b>\$ 36,840</b>	<b>2.6%</b>

**SOURCE OF FUNDS**

Fiscal Year 2018 - 2019

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 514,992	\$ -	\$ -	\$ -	\$ 634,000	\$ -	\$ 1,148,992
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 94,387	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 94,387
Operating Expenses	\$ 155,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 155,765
Operating Capital Outlay	\$ 11,612	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,612
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ 19,000	\$ -	\$ 19,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 776,756</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 653,000</b>	<b>\$ -</b>	<b>\$ 1,429,756</b>

**RATE, OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	12.0	\$ 807,971	\$ 1,148,992	\$ -	\$ 1,148,992
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 94,387	\$ -	\$ 94,387
Operating Expenses			\$ 155,765	\$ -	\$ 155,765
Operating Capital Outlay			\$ 11,612	\$ -	\$ 11,612
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 19,000	\$ -	\$ 19,000
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 1,429,756</b>	<b>\$ -</b>	<b>\$ 1,429,756</b>

**WORKFORCE**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

WORKFORCE CATEGORY	Fiscal Year						% of Change (Prelim - Amended)
	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Difference	% Change
Authorized Positions	11.0	11.0	12.0	12.0	12.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	
Other Personal Services	0.0	0.0	0.0	0.0	0.0	0.0	
Intern	0.0	0.0	0.0	0.0	0.0	0.0	
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	
<b>TOTAL WORKFORCE</b>	<b>11.0</b>	<b>11.0</b>	<b>12.0</b>	<b>12.0</b>	<b>12.0</b>	<b>0.0</b>	<b>0.0%</b>

Suwannee River Water Management District  
**REDUCTIONS - NEW ISSUES**  
 4.0 Regulation  
 Fiscal Year 2018-19  
 Preliminary Budget - January 15, 2018

FY 2017-18 Budget (Amended)					12.00	\$	1,392,916	
<b>Reductions</b>								
Issue	Description	Issue Amount	Workforce	Category	Subtotal	Issue Narrative		
Salaries and Benefits			0.00		-			
		-	0.00					
Other Personal Services			0.00		-			
		-	0.00					
Contracted Services					5,000			
1.00	Regulatory Support	5,000				Reduction in regulatory support regarding consumptive use permitting		
		-						
Operating Expenses					-			
		-						
Operating Capital Outlay					-			
		-						
Fixed Capital Outlay					-			
		-						
Interagency Expenditures (Cooperative Funding)					-			
		-						
Debt					-			
		-						
Reserves					-			
		-						
<b>TOTAL REDUCTIONS</b>			0.00		5,000			
<b>New Issues</b>								
Issue	Description	Issue Amount	Workforce	Category	Subtotal	Issue Narrative		
Salaries and Benefits			0.00		27,340			
1.00	Salaries and Benefits	27,340	0.00			Projected increase to cover wages, health insurance and retirement benefits		
		-	0.00					
Other Personal Services			0.00		-			
		-	0.00					
Contracted Services					-			
		-						
Operating Expenses					14,500			
4.00	Registration, Training and Travel	13,750				Training and tuition reimbursements		
5.00	Operational Expenses	250				Align to actual costs		
6.00	Field Supplies	500				Align to actual costs		
		-						
Operating Capital Outlay					-			
		-						
Fixed Capital Outlay					-			
		-						
Interagency Expenditures (Cooperative Funding)					-			
		-						
Debt					-			
		-						
Reserves					-			
		-						
<b>TOTAL NEW ISSUES</b>			0.00		41,840			
<b>4.0 Regulation</b>								
<b>Total Workforce and Prelim Budget for FY 2018-19</b>			12.00	\$	1,429,756			

**Changes and Trends:**

The workload for permitting is highly variable and depends upon market trends. The Regulatory Program has seen a steady volume of permit applications over the past several of years. Program variations reflect the District's Agricultural cost-share program and springs grants and increased legal services fees. Variations in salaries and benefits essentially reflects increases in



health care costs, wage and retirement benefit adjustments, and implementation of the District's salary survey to establish equality with other districts and to be able hire and retain qualified candidates. The District continues to meet permitting-related metrics while maintaining a low overhead for the program.

**Budget Variances:**

This activity is projected to have an overall budget increase of 2.6% or \$36,840 with no substantial changes in service level. The Salaries and Benefits increase is primary from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session and the Operating Expenses increase of \$14,500 primarily due to training and educational expenses for new staff. The Contractual Services decrease of (\$5,000) is due to elimination of outside support for water use permitting regulatory services. Variations are broken down in more detail in the tables shown above and the activities and sub-activities to follow.

**Major Budget Items:**

Major budget items for this program include the following:

- o Salaries and Benefits of \$1,148,992, which includes 12 FTEs.
- o Contracted Services of \$94,387 for outside legal services \$66,000
- o Operating Expenses of \$155,765 for computer software \$48,504, registrations, training, and travel \$33,371, equipment rental \$15,096
- o Interagency Expenditures of \$19,000 for E-Reg with the SJRWMD
- o Operating Capital Outlay of \$11,612 for computer equipment

**ACTIVITY**

**4.1 Consumptive Use Permitting**

The review, issuance, renewal, and enforcement of water use permits.

**District Description:**

The review, issuance, renewal, and enforcement of water use permits.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**4.1 - Consumptive Use Permitting**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 290,048	\$ 208,279	\$ 214,177	\$ 214,177	\$ 219,397	\$ 5,220	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 3,432	\$ 1,502	\$ 11,500	\$ 55,000	\$ 50,000	\$ (5,000)	-9.1%
Operating Expenses	\$ -	\$ 7,791	\$ 15,500	\$ 11,750	\$ 15,500	\$ 3,750	31.9%
Operating Capital Outlay	\$ 5,609	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 299,089</b>	<b>\$ 217,572</b>	<b>\$ 241,177</b>	<b>\$ 280,927</b>	<b>\$ 284,897</b>	<b>\$ 3,970</b>	<b>1.4%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 84,897	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 284,897

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 219,397	\$ -	\$ 219,397
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 50,000	\$ -	\$ 50,000
Operating Expenses	\$ 15,500	\$ -	\$ 15,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 284,897</b>	<b>\$ -</b>	<b>\$ 284,897</b>

**Changes and Trends:**

The Consumptive Use Permitting activity has seen a steady volume of permit applications over the past several years. The District typically issues water use permits for 20-year terms. The District has seen an increase in the need for outside legal services in this activity. The workload for consumptive use permitting is highly variable and depends upon agricultural market trends. Also, the District requires producers to modify their water use permits to qualify for irrigation retrofit reimbursements when participating in the Agriculture cost-share program and springs grants initiatives. The District continues to meet most permitting-related metrics while maintaining a low overhead for this activity.

**Budget Variances:**

This activity is projected to have an overall budget increase of 1.4% or \$3,970. The Salaries and Benefits increase of \$5,220 is primary from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session and an increase of \$3,750 in Operating Expenses primarily associated with registrations, training and travel for new replacement staff. Contracted Services with has a decrease of (\$5,000) associated with the elimination of a regulatory support contract.

**Major Budget Items:**

Major budget items for this program include the following:

- o Salaries and Benefits of \$219,177
- o Contracted Services of \$50,000 for outside legal services
- o Operating Expenses of \$15,500

**ACTIVITY**

**4.2 Water Well Construction Permitting and Contractor Licensing**

The review, issuance, renewal, and enforcement of water well construction permits and regulation of contractor licensing.

**District Description:**

The review, issuance, renewal, and enforcement of water well construction permits and regulation of contractor licensing.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**4.2 - Water Well Construction Permitting and Contractor Licensing**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 85,262	\$ 90,900	\$ 104,772	\$ 104,772	\$ 107,326	\$ 2,554	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 644	\$ -	\$ 5,500	\$ 1,000	\$ 1,000	\$ -	0.0%
Operating Expenses	\$ 2,076	\$ 2,088	\$ 2,250	\$ 3,750	\$ 10,500	\$ 6,750	180.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 87,982</b>	<b>\$ 92,988</b>	<b>\$ 112,522</b>	<b>\$ 109,522</b>	<b>\$ 118,826</b>	<b>\$ 9,304</b>	<b>8.5%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 118,826	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 118,826

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 107,326	\$ -	\$ 107,326
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 1,000	\$ -	\$ 1,000
Operating Expenses	\$ 10,500	\$ -	\$ 10,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 118,826</b>	<b>\$ -</b>	<b>\$ 118,826</b>

**Changes and Trends:**

The Water Well Construction Permitting and Contractor Licensing activity has seen a steady volume of permit applications over the past several of fiscal years. The District allocated a portion of a position to begin cross training for succession planning for this activity. The District continues to exceed the statutory review and issuance requirements.

**Budget Variances:**

This activity is projected to have an overall budget increase of 8.5% or \$9,304 with no substantial changes in service level. The Salaries and Benefits increase of \$2,554 is primary from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session and the increase of \$6,750 in Operating Expenses is primarily due to associated with registrations, training and travel for new replacement staff.

**Major Budget Items:**

Major budget items for this program include the following:

- o Salaries and Benefits of \$107,326
- o Operating Expenses of \$10,500

**ACTIVITY**

**4.3 Environmental Resource and Surface Water Permitting**

The review, issuance, and enforcement of environmental resource and surface water permits.

**District Description:**

The review, issuance, and enforcement of environmental resource and surface water permits.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**  
**ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
 PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**4.3 - Environmental Resource and Surface Water Permitting**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 562,788	\$ 608,581	\$ 732,933	\$ 732,933	\$ 750,798	\$ 17,865	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 55,975	\$ 48,273	\$ 80,000	\$ 25,000	\$ 25,000	\$ -	0.0%
Operating Expenses	\$ 22,232	\$ 14,353	\$ 9,250	\$ 18,500	\$ 22,500	\$ 4,000	21.6%
Operating Capital Outlay	\$ 51,037	\$ 74,993	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ 19,000	\$ 19,000	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL	\$ 692,032	\$ 746,200	\$ 822,183	\$ 795,433	\$ 817,298	\$ 21,865	2.7%

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 364,298	\$ -	\$ -	\$ -	\$ 453,000	\$ -	\$ 817,298

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 750,798	\$ -	\$ 750,798
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 25,000	\$ -	\$ 25,000
Operating Expenses	\$ 22,500	\$ -	\$ 22,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 19,000	\$ -	\$ 19,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
TOTAL	\$ 817,298	\$ -	\$ 817,298

**Changes and Trends:**

The Environmental Resource Permitting activity has seen a steady volume of permit applications during the past couple of fiscal years. The District continues to meet or exceed most permitting-related metrics while maintaining a low overhead for the sub-activity.

**Budget Variances:**

This activity is projected to have an overall budget increase of 2.7% or \$21,865 with no substantial changes in service level. The Salaries and Benefits increase of \$17,865 is primary from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session and the Operating Expenses increase of \$4,000 is primarily due to associated with registrations, training, and travel for new replacement staff.

**Major Budget Items:**

Major budget items for this program include the following:

- o Salaries and Benefits \$750,798
- o Contracted Services of \$ 25,000 for outside legal services \$15,000
- o Operating Expenses of \$22,500 for registrations, training and travel \$12,500
- o Interagency Expenditures of \$19,000 for E-Regulatory permitting with SJRWMD

**ACTIVITY**

**4.5 Technology and Information Services**

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities

**District Description:**

This activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, record maintenance, and application development associated with this Program and related activities.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**4.5 - Technology and Information Services**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 23,765	\$ 20,153	\$ 69,770	\$ 69,770	\$ 71,471	\$ 1,701	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 64,234	\$ 29,750	\$ 48,550	\$ 18,387	\$ 18,387	\$ -	0.0%
Operating Expenses	\$ 16,911	\$ 7,567	\$ 46,538	\$ 107,265	\$ 107,265	\$ -	0.0%
Operating Capital Outlay	\$ 16,879	\$ 11,746	\$ 8,213	\$ 11,612	\$ 11,612	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ 18,720	\$ 18,000	\$ 19,000	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 140,509</b>	<b>\$ 87,216</b>	<b>\$ 192,070</b>	<b>\$ 207,034</b>	<b>\$ 208,735</b>	<b>\$ 1,701</b>	<b>0.8%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 208,735	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 208,735

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 71,471	\$ -	\$ 71,471
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 18,387	\$ -	\$ 18,387
Operating Expenses	\$ 107,265	\$ -	\$ 107,265
Operating Capital Outlay	\$ 11,612	\$ -	\$ 11,612
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 208,735</b>	<b>\$ -</b>	<b>\$ 208,735</b>

**Changes and Trends:**

The District's IT program has annual variances based on equipment replacement, maintenance, and license renewal needs among other expenses. Additionally, over the past several years, the District has worked to refine its cost-allocation methodology for IT services. Variations in this activity are primarily due to cost allocations, alignment of salary and benefits with actuals, and reassignment of a portion of telecommunications expenses previously assigned under sub-activity 6.1.8.

**Budget Variances:**

This activity is projected to have an overall budget increase of 0.8% or \$1,701 with no substantial changes in service level. The Interagency Expenditures (\$19,000) was transferred to activity 4.3 as it supports the E-Regulatory permitting partnership with SJRWMD. Other variations reflect the IT cost allocation methodology. The Salaries and Benefits increase of \$1,701 is primary from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.

**Major Budget Items:**

The largest budget items in this activity are:

- o Salaries and Benefits of \$71,471
- o Contracted Services of \$18,387
- o Operating Expenses of \$107,265 for computer software and supplies \$29,668, license renewals \$28,000, and Communications \$21,290
- o Operating Capital Outlay of \$11,612

# PROGRAM

## 5.0 Outreach

This program includes all environmental education activities, such as water conservation campaigns and water resources education; public information activities; all lobbying activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including related public service announcements and advertising in the media.

### District Description:

This program includes all environmental education activities, such as water conservation campaigns and water resources education; public information activities; all lobbying activities relating to local, regional, state, and federal governmental affairs; and all public relations activities, including related public service announcements and advertising in the media.

## SUWANNEE RIVER WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

### 5.0 Outreach

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 163,714	\$ 147,545	\$ 178,975	\$ 178,975	\$ 183,338	\$ 4,363	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 4,828	\$ 11,149	\$ 28,650	\$ 28,650	\$ 14,200	\$ (14,450)	-50.4%
Operating Expenses	\$ 13,445	\$ 12,499	\$ 16,850	\$ 13,350	\$ 13,200	\$ (150)	-1.1%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ 3,727	\$ 4,500	\$ 4,500	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 181,987</b>	<b>\$ 171,193</b>	<b>\$ 228,202</b>	<b>\$ 225,475</b>	<b>\$ 215,238</b>	<b>\$ (10,237)</b>	<b>-4.5%</b>

### SOURCE OF FUNDS

Fiscal Year 2018 - 2019

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 183,338	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 183,338
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 14,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,200
Operating Expenses	\$ 13,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,200
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,500
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 215,238</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 215,238</b>

### RATE, OPERATING AND NON-OPERATING

Fiscal Year 2018 - 2019

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	2.0	\$ 128,923	\$ 183,338	\$ -	\$ 183,338
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	-	\$ -	\$ 14,200	\$ -	\$ 14,200
Operating Expenses	-	\$ -	\$ 13,200	\$ -	\$ 13,200
Operating Capital Outlay	-	\$ -	\$ -	\$ -	\$ -
Fixed Capital Outlay	-	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	-	\$ -	\$ 4,500	\$ -	\$ 4,500
Debt	-	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	-	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 215,238</b>	<b>\$ -</b>	<b>\$ 215,238</b>

### WORKFORCE

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

WORKFORCE CATEGORY	Fiscal Year						% of Change (Prelim - Amended)
	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Difference	% Change
Authorized Positions	2.0	2.0	2.0	2.0	2.0	0.0	0.0%
Contingent Worker	0.0	0.0	0.0	0.0	0.0	0.0	-
Other Personal Services	0.0	0.0	0.0	0.0	0.0	0.0	-
Intern	0.0	0.0	0.0	0.0	0.0	0.0	-
Volunteer	0.0	0.0	0.0	0.0	0.0	0.0	-
<b>TOTAL WORKFORCE</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>0.0</b>	<b>0.0%</b>

Suwannee River Water Management District  
**REDUCTIONS - NEW ISSUES**  
 5.0 Outreach  
 Fiscal Year 2018-19  
 Preliminary Budget - January 15, 2018

FY 2017-18 Budget (Amended)		2.00	\$	225,475	
Reductions					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	-	
		-	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				20,000	
1.00	Public Outreach	20,000			Completion of activities
Operating Expenses				2,000	
2.00	Travel	2,000			Align to actuals
		-			
Operating Capital Outlay				-	
		-			
Fixed Capital Outlay				-	
		-			
Interagency Expenditures (Cooperative Funding)				-	
		-			
Debt				-	
		-			
Reserves				-	
		-			
<b>TOTAL REDUCTIONS</b>			0.00	22,000	
New Issues					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	4,363	
1.00	Salaries and Benefits	4,363			Projected increase to cover wages, health insurance and retirement benefits
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				5,550	
2.00	Water Resource Education	5,000			Increase in water resource education activities
3.00	Legislative Affairs	550			Align to actuals
		-			
Operating Expenses				1,850	
4.00	Registration, Training & Travel	1,850			Align to actual
		-			
Operating Capital Outlay				-	
		-			
Fixed Capital Outlay				-	
		-			
Interagency Expenditures (Cooperative Funding)				-	
		-			
Debt				-	
		-			
Reserves				-	
		-			
<b>TOTAL NEW ISSUES</b>			0.00	11,763	
<b>5.0 Outreach</b>					
<b>Total Workforce and Prelim Budget for FY 2018-19</b>			2.00	\$ 215,238	

**Changes and Trends:**

The District anticipates enhancing its Water Resource Education efforts in the upcoming years with no significant changes to other activities in this program. The District continues to enhance its outreach efforts and variations reflect increased activities to inform the public of the District's services, core mission, and to improve the public interaction with the District.



**Budget Variances:**

This program is projected to have an overall budget decrease of (\$10,237) primarily from a reduction in Contracted Services of (\$14,450) resulting from contract completion relating to and publication services information support. The Salaries and Benefits increase of \$4,363 is primary from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session. There are no substantial changes in service level. Variances are broken down in more detail in the tables shown above and the activities and sub-activities to follow.

**Major Budget Items:**

Major budget items for this program include the following:

- o Salaries and Benefits of \$183,338 which includes 2 FTEs
- o Contractual Services of \$14,200, including \$5,000 for educational materials and support, \$5,000 for public information support, \$4,200 for legislative bill tracking and analyses.
- o Operating Expenses of \$13,200, including \$11,200 for travel and registrations.

**ACTIVITY**

**5.1 Water Resource Education**

Water management district activities and media publications that present information on the nature, use, and management of water resources (including water supply and demand management). This program also includes teacher education and training activities.

**District Description:**

Water management district activities and media publications that present information on the nature, use, and management of water resources (including water supply and demand management). This program also includes teacher education and training activities.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**5.1 - Water Resource Education**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 5,529	\$ 4,772	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 1,000	\$ 1,089	\$ -	\$ -	\$ 5,000	\$ 5,000	
Operating Expenses	\$ 968	\$ 125	\$ 3,500	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 7,497</b>	<b>\$ 5,986</b>	<b>\$ 3,500</b>	<b>\$ -</b>	<b>\$ 5,000</b>	<b>\$ 5,000</b>	

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 5,000	\$ -	\$ 5,000
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 5,000</b>	<b>\$ -</b>	<b>\$ 5,000</b>

**Changes and Trends:**

The District’s new administration is reinvigorating its water resource education activities and anticipates more emphasis in this activity. It is anticipated that activities associated with this program will increase in upcoming fiscal years.

**Budget Variances:**

This activity is projected to have an overall budget increase of \$5,000 for initial educational materials and support needs associated with activities for this program.

**Major Budget Items:**

The only major item is \$5,000 for Contractual Services.

**ACTIVITY**

**5.2 Public Information**

All public notices regarding water management district decision-making and governing board, basin board, and advisory committee meetings, public workshops, public hearings, and other district meetings; and information provided to the public and others by a water management district regarding district structure, functions, programs, budget, and other operational aspects of the district.

**District Description:**

All public notices regarding water management district decision-making and governing board, basin board, and advisory committee meetings, public workshops, public hearings, and other district meetings; and information provided to the public and others by a water management district regarding district structure, functions, programs, budget, and other operational aspects of the district.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**5.2 - Public Information**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 78,160	\$ 83,326	\$ 113,476	\$ 113,476	\$ 116,242	\$ 2,766	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 536	\$ 1,310	\$ 25,000	\$ 25,000	\$ 5,000	\$ (20,000)	-80.0%
Operating Expenses	\$ 1,520	\$ 1,991	\$ 1,000	\$ 1,000	\$ 2,000	\$ 1,000	100.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 80,216</b>	<b>\$ 86,627</b>	<b>\$ 139,476</b>	<b>\$ 139,476</b>	<b>\$ 123,242</b>	<b>\$ (16,234)</b>	<b>-11.6%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 123,242	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 123,242

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 116,242	\$ -	\$ 116,242
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 5,000	\$ -	\$ 5,000
Operating Expenses	\$ 2,000	\$ -	\$ 2,000
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 123,242</b>	<b>\$ -</b>	<b>\$ 123,242</b>

**Changes and Trends:**

The District anticipates no significant service level changes to this activity in the upcoming years. The major variation is associated with the completion of publication services and information contracts that focused the District's information outreach to the public. The District continues to enhance its outreach efforts to inform the public of the District's services, core mission, and to improve the public interaction with the District.

**Budget Variances:**

This activity is projected to have no substantial changes in service level. The decrease in Contracted Services of (\$20,000) is due to the completion of publication services support.

**Major Budget Items:**

- o Salaries & Benefits of \$116,242
- o Contracted Services for graphic design publication services \$5,000 for statutory plans and reports support services.

**ACTIVITY**

**5.4 Lobbying/Legislative Affairs/Cabinet Affairs**

Influencing or attempting to influence legislative action or non-action through oral or written communication or an attempt to obtain the goodwill of a member or employee of the Legislature. (See s. 11.045, Florida Statutes) For purposes of the standard budget reporting format, this definition includes Federal legislative action or non-action.

**District Description:**

Influencing or attempting to influence legislative action or non-action through oral or written communication or an attempt to obtain the goodwill of a member or employee of the Legislature. (See s. 11.045, Florida Statutes) For purposes of the standard budget reporting format, this definition includes Federal legislative action or non-action.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**5.4 - Lobbying / Legislative Affairs / Cabinet Affairs**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 80,025	\$ 59,447	\$ 65,499	\$ 65,499	\$ 67,096	\$ 1,597	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 3,292	\$ 8,750	\$ 3,650	\$ 3,650	\$ 4,200	\$ 550	15.1%
Operating Expenses	\$ 10,957	\$ 10,383	\$ 12,350	\$ 12,350	\$ 11,200	\$ (1,150)	-9.3%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ 3,727	\$ 4,500	\$ 4,500	\$ -	0.0%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 94,274</b>	<b>\$ 78,580</b>	<b>\$ 85,226</b>	<b>\$ 85,999</b>	<b>\$ 86,996</b>	<b>\$ 997</b>	<b>1.2%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 86,996	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 86,996

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 67,096	\$ -	\$ 67,096
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 4,200	\$ -	\$ 4,200
Operating Expenses	\$ 11,200	\$ -	\$ 11,200
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 4,500	\$ -	\$ 4,500
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 86,996</b>	<b>\$ -</b>	<b>\$ 86,996</b>

**Changes and Trends:**

The District anticipates no significant changes to this activity in the upcoming years and actively works to limit spending on this activity.

**Budget Variances:**

This activity is projected to have an overall budget increase of \$997 with no substantial changes in service level.

**Major Budget Items:**

- Salaries and Benefits of \$67,096
- Contracted Services of \$4,200 for legislative bill tracking and analysis
- Operating Expenses of \$11,200 for training and travel
- Interagency Expenditures of \$4,500 for a collaborative state agency Memorandum of Understanding for congressional legislative assistance.

**PROGRAM**

**6.0 District Management and Administration**

This program includes all governing board support; executive support; management information systems; unrestricted reserves; and general counsel, ombudsman, human resources, finance, audit, risk management, and administrative services.

**District Description:**

This program includes all governing board support; executive support; management information systems; unrestricted reserves; and human resources, ombudsman, finance, audit, risk management, and administrative services.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**PROGRAM BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**6.0 District Management and Administration**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 778,454	\$ 746,132	\$ 847,835	\$ 847,835	\$ 868,500	\$ 20,665	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 394,422	\$ 446,419	\$ 105,875	\$ 95,823	\$ 98,323	\$ 2,500	2.6%
Operating Expenses	\$ 244,157	\$ 237,255	\$ 148,906	\$ 177,307	\$ 205,757	\$ 28,450	16.0%
Operating Capital Outlay	\$ 15,325	\$ 10,573	\$ 15,969	\$ 9,678	\$ 9,678	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ 307,000	\$ 319,900	\$ 330,000	\$ 10,100	3.2%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 1,432,358</b>	<b>\$ 1,440,379</b>	<b>\$ 1,425,585</b>	<b>\$ 1,450,543</b>	<b>\$ 1,512,258</b>	<b>\$ 61,715</b>	<b>4.3%</b>

**SOURCE OF FUNDS**

Fiscal Year 2018 - 2019

	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Salaries and Benefits	\$ 231,500	\$ -	\$ -	\$ -	\$ 637,000	\$ -	\$ 868,500
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Contracted Services	\$ 98,323	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,323
Operating Expenses	\$ 205,757	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 205,757
Operating Capital Outlay	\$ 9,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,678
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,000
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 875,258</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 637,000</b>	<b>\$ -</b>	<b>\$ 1,512,258</b>

**RATE, OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Workforce	Rate (Salary without benefits)	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	10.0	\$ 596,735	\$ 868,500	\$ -	\$ 868,500
Other Personal Services	-	\$ -	\$ -	\$ -	\$ -
Contracted Services	0.6	\$ 13,994	\$ 98,323	\$ -	\$ 98,323
Operating Expenses			\$ 205,757	\$ -	\$ 205,757
Operating Capital Outlay			\$ 9,678	\$ -	\$ 9,678
Fixed Capital Outlay			\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)			\$ 330,000	\$ -	\$ 330,000
Debt			\$ -	\$ -	\$ -
Reserves - Emergency Response			\$ -	\$ -	\$ -
<b>TOTAL</b>			<b>\$ 1,512,258</b>	<b>\$ -</b>	<b>\$ 1,512,258</b>

**WORKFORCE**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

WORKFORCE CATEGORY	Fiscal Year						% of Change (Prelim - Amended)	
	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Difference	% Change	
Authorized Positions	10.00	10.00	10.00	9.00	10.00	1.00	11.1%	
Contingent Worker	-	-	-	-	-	-	-	
Other Personal Services	-	-	-	0.6	0.6	-	0.0%	
Intern	-	-	-	-	-	-	-	
Volunteer	-	-	-	-	-	-	-	
<b>TOTAL WORKFORCE</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>9.6</b>	<b>10.6</b>	<b>1.0</b>	<b>10.4%</b>	

Suwannee River Water Management District  
**REDUCTIONS - NEW ISSUES**  
6.0 District Management and Administration  
Fiscal Year 2018-19  
Preliminary Budget - January 15, 2018

FY 2017-18 Budget (Amended)		9.60	\$	1,450,543	
<b>Reductions</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			0.00	-	
		-	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				-	
Operating Expenses				6,800	
1.00	Postage	6,000			Align to actual
2.00	Travel	800			Realignment to other sub-activities
		-			
Operating Capital Outlay				-	
		-			
Fixed Capital Outlay				-	
		-			
Interagency Expenditures (Cooperative Funding)				-	
		-			
Debt				-	
		-			
Reserves				-	
		-			
<b>TOTAL REDUCTIONS</b>			0.00	6,800	
<b>New Issues</b>					
Issue	Description	Issue Amount	Workforce	Category Subtotal	Issue Narrative
Salaries and Benefits			1.00	20,665	
1.00	Salares and Benefits	20,665	1.00		Projected increase to cover wages, health insurance and retirement benefits
		-	0.00		
Other Personal Services			0.00	-	
		-	0.00		
Contracted Services				2,500	
2.00	Auditors	2,500			External financial auditor
		-			
Operating Expenses				35,250	
3.00	Registration, Training & Travel	10,800			Realignment from other sub-activities and for tuition reimbursement
4.00	Operational Expenses	19,250			Align to actual costs and administrative policy adjustment regarding human resources expenses
5.00	Administrative Support	5,200			Merchant service fees for credit card processing
		-			
Operating Capital Outlay				-	
		-			
Fixed Capital Outlay				-	
		-			
Interagency Expenditures (Cooperative Funding)				10,100	
6.00	Property Appraiser & Tax Collector Fees	10,100			Projected increase of fees
		-			
Debt				-	
		-			
Reserves				-	
		-			
<b>TOTAL NEW ISSUES</b>			1.00	68,515	
<b>6.0 District Management and Administration</b>					
<b>Total Workforce and Prelim Budget for FY 2018-19</b>			<b>10.60</b>	<b>\$ 1,512,258</b>	

**Changes and Trends:**

The District continues to maintain a low administrative overhead cost as a percentage of the budget. Significant increases in contracting needs and financial oversight of water resource projects have been achieved within existing administrative resources. The District's new administration policy has realigned Procurement and Human Resources sub-activities from sub-activity Administrative Support 6.1.4 to sub-activity 6.1.6 and sub-activity 6.1.7, respectively.

**Budget Variances:**

This program is projected to have an overall budget increase of 4.3% or \$61,715, with no substantial changes in service level. The Salaries and Benefits increase of \$20,665 is primary from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session; Operating Expenses increase of \$28,450 is primarily due to registration and training and Interagency Expenditures increase of \$10,100 associated with Tax Collection and Property Appraiser fee increases. Variances are broken down in more detail in the tables shown above and the activities and sub-activities to follow.

**Major Budget Items:**

The major budget items in this program are:

- o Salaries and Benefits of \$868,500, which includes 10.6 FTEs.
- o Contracted Services of \$98,323 for outside legal service \$10,000, Inspector General \$23,000, and External Auditor \$30,000
- o Operating Expenses of \$205,757 for operational activities such as supplies and publications \$65,000 and registration, training, and travel \$62,226, and communications \$17,742
- o Interagency Expenditures of \$330,000 for Tax Collection and Property Appraiser fees

**ACTIVITY****6.1 Administrative and Operations Support**

Executive management, executive support, governing board support, ombudsman, inspector general, general counsel, human resources, insurance, risk management, finance, accounting, procurement, budget, vehicle pool.

**District Description:**

Executive management, executive support, governing board support, inspector general, human resources, insurance, risk management, finance, accounting, procurement, and budget.



**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**6.1 - Administrative and Operations Support**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 778,454	\$ 746,132	\$ 847,835	\$ 847,835	\$ 868,500	\$ 20,665	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 98,947	\$ 136,151	\$ 105,875	\$ 95,823	\$ 98,323	\$ 2,500	2.6%
Operating Expenses	\$ 244,157	\$ 237,255	\$ 148,906	\$ 177,307	\$ 205,757	\$ 28,450	16.0%
Operating Capital Outlay	\$ 15,325	\$ 10,573	\$ 15,969	\$ 9,678	\$ 9,678	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 1,136,883</b>	<b>\$ 1,130,111</b>	<b>\$ 1,118,585</b>	<b>\$ 1,130,643</b>	<b>\$ 1,182,258</b>	<b>\$ 51,615</b>	<b>4.6%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 545,258	\$ -	\$ -	\$ -	\$ 637,000	\$ -	\$ 1,182,258

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 868,500	\$ -	\$ 868,500
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 98,323	\$ -	\$ 98,323
Operating Expenses	\$ 205,757	\$ -	\$ 205,757
Operating Capital Outlay	\$ 9,678	\$ -	\$ 9,678
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 1,182,258</b>	<b>\$ -</b>	<b>\$ 1,182,258</b>

**Changes and Trends:**

The District continues to maintain a low administrative overhead cost as a percentage of the budget. Significant increases in contracting needs and financial oversight of water resource projects have been achieved within existing administrative resources. The District does not anticipate significant increases in the administration program but may examine replacing its existing enterprise resource planning software within the next few years.

**Budget Variances:**

This activity is projected to have an overall budget increase of \$51,615. The Salaries and Benefits increase of \$20,665 is primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session and Operating Expenses increase of \$28,450 is primarily due to registration and training.

**Major Budget Items:**

The major budget items in this activity are:

- o Salaries and Benefits of \$868,500.
- o Contracted Services of \$98,323 for outside legal service \$10,000, Inspector General \$23,000, and External Auditor \$30,000
- o Operating Expenses of \$205,757 for operational activities such as supplies and publications \$65,000 and registration, training, and travel \$62,226, and communications \$17,742

*There are nine sub-activities under 6.1 Administrative and Operations Support. See sub-activities below for their descriptions, changes and trends, budget variances and major budget items.*

## SUB-ACTIVITY

### 6.1.1 Executive Direction

This sub-activity includes the executive office, governing board and executive services support, and the Office of the Ombudsman. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the Department of Environmental Protection, the Florida Legislature, and the Executive Office of the Governor.

#### District Description:

This sub-activity includes the executive office, governing board and executive services support. Agency-wide direction is provided in a manner consistent with the policy direction of the Governing Board, the Department of Environmental Protection, the Florida Legislature, and the Executive Office of the Governor.

### SUWANNEE RIVER WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

#### 6.1.1 - Executive Direction

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 254,104	\$ 146,730	\$ 189,920	\$ 189,920	\$ 194,549	\$ 4,629	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 3,238	\$ -	\$ -	\$ 10,000	\$ 10,000	\$ -	0.0%
Operating Expenses	\$ 32,974	\$ 25,023	\$ 50,000	\$ 53,500	\$ 53,500	\$ -	0.0%
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 290,316</b>	<b>\$ 171,753</b>	<b>\$ 239,920</b>	<b>\$ 253,420</b>	<b>\$ 258,049</b>	<b>\$ 4,629</b>	<b>1.8%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 121,049	\$ -	\$ -	\$ -	\$ 137,000	\$ -	\$ 258,049

#### OPERATING AND NON-OPERATING

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 194,549	\$ -	\$ 194,549
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 10,000	\$ -	\$ 10,000
Operating Expenses	\$ 53,500	\$ -	\$ 53,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 258,049</b>	<b>\$ -</b>	<b>\$ 258,049</b>

#### Changes and Trends:

The District does not anticipate any changes to this sub-activity in upcoming years. Variations in salaries and benefits essentially reflects increases in health care costs, wage and retirement benefit adjustments, and implementation of the District's salary survey to establish equality with other districts and to be able hire and retain qualified candidates.

#### Budget Variances:

This sub-activity is projected to have an overall budget increase of \$4,629 which is for Salaries and Benefits which is primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with the 2017 Legislative Session.

#### Major Budget Items:

The major budget items in this sub-activity are:

- o Salaries and Benefits of \$194,549
- o Contracted Services of \$10,000 for outside legal services
- o Operating Expenses of \$53,500 for travel and operational activities

**6.1.2 General Counsel / Legal**

The Office of the General Counsel provides professional legal advice, representation, rulemaking services, research, preventative law, and counsel to the District’s Governing Board, Executive Team and its component units. The office’s responsibilities include matters relating to contracts, land management and personnel matters.

**District Description:**

The District does not have in-house counsel. Costs associated with outside counsel are reported in appropriate program areas as a contracted services cost. General legal costs are reported in sub-activities 6.1.1 and 6.1.4 as appropriate.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**SUBACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**6.1.2 - General Counsel / Legal**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 25,562	\$ 21,815	\$ -	\$ -	\$ -	\$ -	-
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 25,562</b>	<b>\$ 21,815</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

**Changes and Trends:**

General legal costs are reported in sub-activities 6.1.1 and 6.1.4 as appropriate.

**Budget Variances:**

Not applicable

**Major Budget Items:**

Not applicable

THIS SUB-ACTIVITY WILL BE EXCLUDED FROM THE BUDGET REPORT AFTER FIVE YEARS OF NO BUDGET HISTORY.

### 6.1.3 Inspector General

The Office of the General Counsel provides professional legal advice, representation, rulemaking services, research, preventative law, and counsel to the District's Governing Board, Executive Team and its component units. The office's responsibilities include matters relating to contracts, land management and personnel matters.

#### District Description:

The District does not have an in-house inspector general. An independent firm is retained to act as an inspector general. Additionally, this activity includes expenditures related to the District's external auditor.

### SUWANNEE RIVER WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

#### 6.1.3 - Inspector General

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 16,543	\$ 21,563	\$ 22,500	\$ 50,500	\$ 53,000	\$ 2,500	5.0%
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 16,543</b>	<b>\$ 21,563</b>	<b>\$ 22,500</b>	<b>\$ 50,500</b>	<b>\$ 53,000</b>	<b>\$ 2,500</b>	<b>5.0%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 53,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 53,000

#### OPERATING AND NON-OPERATING

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 53,000	\$ -	\$ 53,000
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 53,000</b>	<b>\$ -</b>	<b>\$ 53,000</b>

#### Changes and Trends:

The District retains two firms for auditing purposes related to this sub-activity. Annual variations are associated with built-in contract cost increases.

#### Budget Variances:

This sub-activity is projected to have an overall budget increase of \$2,500 associated with the realignment of the External Auditing contract to this sub-activity.

#### Major Budget Items:

The major budget item for this sub-activity is \$53,000 for Contracted Services for external auditor and an inspector general.

### 6.1.4 Administrative Support

This sub-activity includes finance, budget, accounting, risk management, and document services which provides Districtwide print and mail services, all aspects of records management and imaging services.

**District Description:**

This sub-activity provides general administrative services including finance, budget, human resources, and procurement/contract administration.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
SUBACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**6.1.4 - Administrative Support**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 394,224	\$ 466,518	\$ 505,356	\$ 635,300	\$ 537,273	\$ (98,027)	-15.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 30,009	\$ 54,122	\$ 66,500	\$ 20,000	\$ 20,000	\$ -	0.0%
Operating Expenses	\$ 96,152	\$ 87,682	\$ 65,250	\$ 57,750	\$ 76,400	\$ 18,650	32.3%
Operating Capital Outlay	\$ 2,463	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 522,848</b>	<b>\$ 608,322</b>	<b>\$ 637,106</b>	<b>\$ 713,050</b>	<b>\$ 633,673</b>	<b>\$ (79,377)</b>	<b>-11.1%</b>

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 133,673	\$ -	\$ -	\$ -	\$ 500,000	\$ -	\$ 633,673

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 537,273	\$ -	\$ 537,273
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 20,000	\$ -	\$ 20,000
Operating Expenses	\$ 76,400	\$ -	\$ 76,400
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 633,673</b>	<b>\$ -</b>	<b>\$ 633,673</b>

**Changes and Trends:**

In FY 2017-18, the District consolidated various sub-activity expenses within this activity into the 6.1.4 sub-activity which has been reversed for FY 2018-19. The District does not anticipate changes to this sub-activity in upcoming years.

**Budget Variances:**

This sub-activity is projected to an overall budget decrease of (\$79,377) associated with realignment of Salaries & Benefits to Procurement and Human Resources (\$98,027) offset with an increase in Operating Expenses of \$18,650 due to merchant fees \$5,200 and operational activities \$14,250.

**Major Budget Items:**

The major budget items in this sub-activity that are:

- o Salaries and Benefits of \$537,273
- o Contracted Services of \$20,000 for financial consulting services
- o Operating Expenses of \$76,400 for registration, training, and travel \$29,200, postage \$7,000, merchant fees \$5,200, and operational activities \$35,000

**6.1.6 Procurement / Contract Administration**

This sub-activity supports all procurement activities to purchase goods and services.

**District Description:**

The District does not utilize this sub-activity. Costs are recorded in sub-activity 6.1.4.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**SUBACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**6.1.6 - Procurement / Contract Administration**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 47,093	\$ 46,785	\$ 46,737	\$ -	\$ 37,539	\$ 37,539	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ 5,500	\$ -	\$ -	\$ -	
Operating Expenses	\$ 165	\$ -	\$ 2,000	\$ -	\$ 7,300	\$ 7,300	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 47,258</b>	<b>\$ 46,785</b>	<b>\$ 54,237</b>	<b>\$ -</b>	<b>\$ 44,839</b>	<b>\$ 44,839</b>	

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 44,839	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 44,839

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 37,539	\$ -	\$ 37,539
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 7,300	\$ -	\$ 7,300
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 44,839</b>	<b>\$ -</b>	<b>\$ 44,839</b>

**Changes and Trends:**

During FY 2017-18, the District consolidated this sub-activity expenses into the 6.1.4 sub-activity which has been reversed for FY 2018-19. The District does not anticipate changes to this sub-activity in upcoming years.

**Budget Variances:**

This sub-activity is projected to an overall budget increase of \$44,839 associated with realignment from sub-activity 6.1.4.

**Major Budget Items:**

The major budget item for this sub-activity is for Salaries and Benefits of \$37,539.

## 6.1.7 Human Resources

This sub-activity provides human resources support for the District.

### District Description:

The District does not utilize this sub-activity. Costs are recorded in sub-activity 6.1.4.

### SUWANNEE RIVER WATER MANAGEMENT DISTRICT SUBACTIVITY BY EXPENDITURE CATEGORY

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

#### 6.1.7 - Human Resources

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 40,177	\$ 66,312	\$ 83,207	\$ -	\$ 75,973	\$ 75,973	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 195	\$ -	\$ 500	\$ -	\$ -	\$ -	
Operating Expenses	\$ 4,038	\$ 4,213	\$ 2,000	\$ -	\$ 2,500	\$ 2,500	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 44,410</b>	<b>\$ 70,525</b>	<b>\$ 85,707</b>	<b>\$ -</b>	<b>\$ 78,473</b>	<b>\$ 78,473</b>	

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 78,473	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 78,473

#### OPERATING AND NON-OPERATING

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 75,973	\$ -	\$ 75,973
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ 2,500	\$ -	\$ 2,500
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 78,473</b>	<b>\$ -</b>	<b>\$ 78,473</b>

### Changes and Trends:

During FY 2017-18, the District consolidated this sub-activity expenses into the 6.1.4 sub-activity which has been reversed for FY 2018-19. The District does not anticipate changes to this sub-activity in upcoming years.

### Budget Variances:

This sub-activity is projected to an overall budget increase of \$78,473 associated with realignment from sub-activity 6.1.4.

### Major Budget Items:

The major budget item for this sub-activity is for Salaries and Benefits of \$75,973.



**6.1.8 Communications**

This sub-activity includes telecommunications for the District.

**District Description:**

The District does not utilize this sub-activity. Costs are recorded in sub-activity 6.1.4 or in an Information Technology activity as appropriate.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**SUBACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**6.1.8 - Communications**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ 94,597	\$ 107,814	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	\$ 94,597	\$ 107,814	\$ -	\$ -	\$ -	\$ -	

<b>SOURCE OF FUNDS</b>	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	\$ -	\$ -	\$ -

**Changes and Trends:**

Costs are recorded in sub-activity 6.1.4 or in an Information Technology activity as appropriate.

**Budget Variances:**

Not applicable

**Major Budget Items:**

Not applicable

THIS SUB-ACTIVITY WILL BE EXCLUDED FROM THE BUDGET REPORT AFTER FIVE YEARS OF NO BUDGET HISTORY.

### 6.1.9 Technology and Information Services

This sub-activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities. The primary variation to this sub-activity is the reassignment of a portion of telecommunications expenses previously assigned under sub-activity 6.1.8.

#### District Description:

This sub-activity includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations, web support and updates, desktop support, and application development associated with this Program and related activities.

### SUWANNEE RIVER WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

#### 6.1.9 - Technology and Information Services

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ 42,856	\$ 19,787	\$ 22,615	\$ 22,615	\$ 23,166	\$ 551	2.4%
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Contracted Services	\$ 23,400	\$ 38,651	\$ 10,875	\$ 15,323	\$ 15,323	\$ -	0.0%
Operating Expenses	\$ 16,231	\$ 12,523	\$ 29,656	\$ 66,057	\$ 66,057	\$ -	0.0%
Operating Capital Outlay	\$ 12,862	\$ 10,573	\$ 15,969	\$ 9,678	\$ 9,678	\$ -	0.0%
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 95,349</b>	<b>\$ 81,534</b>	<b>\$ 79,115</b>	<b>\$ 113,673</b>	<b>\$ 114,224</b>	<b>\$ 551</b>	<b>0.5%</b>

SOURCE OF FUNDS	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
Fiscal Year 2018 - 2019	\$ 114,224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 114,224

#### OPERATING AND NON-OPERATING

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ 23,166	\$ -	\$ 23,166
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ 15,323	\$ -	\$ 15,323
Operating Expenses	\$ 66,057	\$ -	\$ 66,057
Operating Capital Outlay	\$ 9,678	\$ -	\$ 9,678
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ -
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 114,224</b>	<b>\$ -</b>	<b>\$ 114,224</b>

#### Changes and Trends:

The District's IT program has annual variances based on equipment replacement, maintenance, and license renewal needs among other expenses. The District will explore replacing its enterprise resource planning software within the next few years, which would represent a significant capital expense associated with this sub-activity. Additionally, over the past several years, the District has worked to refine its cost-allocation methodology for IT services. Variations in this activity are primarily due to cost allocations, alignment of salary and benefits with actuals, and reassignment of a portion of telecommunications expenses previously assigned under sub-activity 6.1.8.

#### Budget Variances:

This sub-activity is projected to have an overall budget increase of \$551 for Salaries and Benefits which is primarily from a 10% anticipated increase in health care costs and increases in wages and retirement benefits consistent with

#### Major Budget Items:

The major budget item for this sub-activity is for Salaries and Benefits of \$23,166. Operating Expenses of \$66,057 is mostly communications, equipment rental, equipment maintenance and computer software.

**ACTIVITY**

**6.4 Other - (Tax Collector / Property Appraiser Fees)**

Tax collector/property appraiser fees.

**District Description:**

The District records statutorily mandated tax collector and property appraiser fees in this activity. These fees are considered a part of the District’s administrative overhead.

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT**

**ACTIVITY BY EXPENDITURE CATEGORY**

Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19

PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

**6.4 - Other - (Tax Collector / Property Appraiser Fees)**

	Fiscal Year 2014-15 (Actual - Audited)	Fiscal Year 2015-16 (Actual - Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 (Amended Budget)	Fiscal Year 2018-19 (Preliminary Budget)	Difference in \$ (Prelim - Amended)	% of Change (Prelim - Amended)
Salaries and Benefits	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Contracted Services	\$ 295,475	\$ 310,268	\$ -	\$ -	\$ -	\$ -	
Operating Expenses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Operating Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Fixed Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interagency Expenditures (Cooperative Funding)	\$ -	\$ -	\$ 307,000	\$ 319,900	\$ 330,000	\$ 10,100	3.2%
Debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Reserves - Emergency Response	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>TOTAL</b>	<b>\$ 295,475</b>	<b>\$ 310,268</b>	<b>\$ 307,000</b>	<b>\$ 319,900</b>	<b>\$ 330,000</b>	<b>\$ 10,100</b>	<b>3.2%</b>

<b>SOURCE OF FUNDS</b> Fiscal Year 2018 - 2019	District Revenues	Fund Balance	Debt	Local Revenues	State Revenues	Federal Revenues	TOTAL
	\$ 330,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,000

**OPERATING AND NON-OPERATING**

Fiscal Year 2018 - 2019

	Operating (Recurring - all revenues)	Non-operating (Non-recurring - all revenues)	TOTAL
Salaries and Benefits	\$ -	\$ -	\$ -
Other Personal Services	\$ -	\$ -	\$ -
Contracted Services	\$ -	\$ -	\$ -
Operating Expenses	\$ -	\$ -	\$ -
Operating Capital Outlay	\$ -	\$ -	\$ -
Fixed Capital Outlay	\$ -	\$ -	\$ -
Interagency Expenditures (Cooperative Funding)	\$ 330,000	\$ -	\$ 330,000
Debt	\$ -	\$ -	\$ -
Reserves - Emergency Response	\$ -	\$ -	\$ -
<b>TOTAL</b>	<b>\$ 330,000</b>	<b>\$ -</b>	<b>\$ 330,000</b>

**Changes and Trends:**

This sub-activity covers the statutorily mandated fees that change as tax collectors and property appraiser’s fees increase. The District has, over the years, changed the category from which it pays these fees.

**Budget Variances:**

This activity is projected to have an overall budget increase of \$10,100 with no substantial changes in service level.

**Major Budget Items:**

The major budget item for this sub-activity is Interagency Expenditures of \$330,000 for payment of Tax Collectors and Property Appraisers statutory fees.

## B. District Specific Programs

The District is home to 14 Outstanding Florida Springs and numerous other Florida Springs. Over the past 5 years, with funds from the Legislature and District matching funds, the District has shown a commitment to funding springs restoration projects.

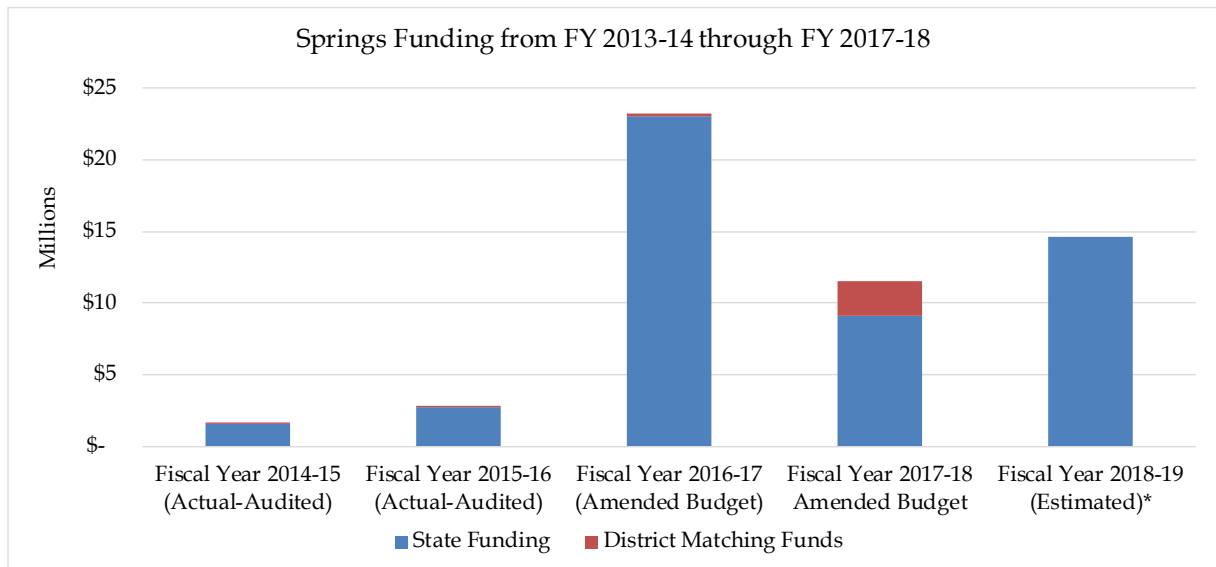
### SUWANNEE RIVER WATER MANAGEMENT DISTRICT PROGRAM BY EXPENDITURE CATEGORY

Fiscal Years 2014-15, 2015-16, 2016-17, 2017-18, and 2018-19

PRELIMINARY BUDGET - Fiscal Year 2018-2019

#### District Springs Program

	Fiscal Year 2014-15 (Actual-Audited)	Fiscal Year 2015-16 (Actual-Audited)	Fiscal Year 2016-17 (Amended Budget)	Fiscal Year 2017-18 Amended Budget	Fiscal Year 2018-19 (Estimated)*
State Funding	\$ 1,561,476	\$ 2,744,338	\$ 22,980,350	\$ 9,150,000	\$ 14,580,000
District Matching Funds	\$ 9,776	\$ 128,457	\$ 193,000	\$ 2,350,000	\$ -
<b>TOTAL</b>	<b>\$ 1,571,252</b>	<b>\$ 2,872,795</b>	<b>\$ 23,173,350</b>	<b>\$ 11,500,000</b>	<b>\$ 14,580,000</b>



\*The FY 2018-19 Preliminary Budget amount is based on prior year's funding levels and 2018 Legislative appropriations. This amount may be amended when actual projects are finalized.

## C. Program Allocations by Area of Responsibility

Subsection 373.535(1)(a)2., Florida Statutes, requires the District to report the total estimated amount in the District budget for each area of responsibility (AOR). All programs and activities at water management districts are categorized by four AORs: water supply, water quality, flood protection and floodplain management, and natural systems.

Expenditures in the four AORs are provided only at the program level. These AOR (water supply, water quality, flood protection and floodplain management, and natural systems) expenditures are estimates only and have been allocated among the programs, since a project may serve more than one purpose.

Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each AOR.

The following tables provide the AOR expenditures for fiscal years 2016-17 (Amended), 2017-18 (Amended), 2018-19 (Preliminary Budget).

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY**

Fiscal Year 2016 - 17 (Amended Budget)

**PRELIMINARY BUDGET - Fiscal Year 2018 - 2019**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2016 - 17 (Amended Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$10,685,707</b>	<b>\$3,312,569</b>	<b>\$1,602,856</b>	<b>\$2,457,713</b>	<b>\$3,312,569</b>
1.1 - District Water Management Planning	3,189,743	X			X
1.1.1 Water Supply Planning	894,787	X			
1.1.2 Minimum Flows and Levels	1,881,571				X
1.1.3 Other Water Resources Planning	413,385				
1.2 - Research, Data Collection, Analysis and Monitoring	3,952,085	X	X	X	X
1.3 - Technical Assistance	3,164,339			X	
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	379,540	X	X	X	X
<b>2.0 Acquisition, Restoration and Public Works</b>	<b>\$53,580,537</b>	<b>\$15,002,550</b>	<b>\$11,787,718</b>	<b>\$11,787,718</b>	<b>\$15,002,550</b>
2.1 - Land Acquisition	7,843,365	X	X	X	X
2.2 - Water Source Development	10,859,575	X			X
2.2.1 Water Resource Development Projects	8,831,197	X			
2.2.2 Water Supply Development Assistance	2,028,378				
2.2.3 Other Water Source Development Activities	0	X			
2.3 - Surface Water Projects	17,392,846		X	X	X
2.4 - Other Cooperative Projects	17,406,965		X	X	X
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	77,786	X	X	X	X
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>\$4,680,672</b>	<b>\$1,099,958</b>	<b>\$1,099,958</b>	<b>\$1,099,958</b>	<b>\$1,380,798</b>
3.1 - Land Management	3,552,729	X	X	X	X
3.2 - Works	0				
3.3 - Facilities	686,155	X	X	X	X
3.4 - Invasive Plant Control	24,721				X
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services <sup>(2)</sup>	218,117	X	X	X	X
3.7 - Technology & Information Services <sup>(1)</sup>	198,949	X	X	X	X
<b>4.0 Regulation</b>	<b>\$1,367,952</b>	<b>\$410,385</b>	<b>\$410,385</b>	<b>\$273,590</b>	<b>\$273,590</b>
4.1 - Consumptive Use Permitting	241,177	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	112,522	X	X		
4.3 - Environmental Resource and Surface Water Permitting	822,183		X	X	X
4.4 - Other Regulatory and Enforcement Activities	0				
4.4 - Technology & Information Service	192,070	X	X	X	X
<b>5.0 Outreach</b>	<b>\$228,202</b>	<b>\$57,050</b>	<b>\$57,050</b>	<b>\$57,050</b>	<b>\$57,050</b>
5.1 - Water Resource Education	3,500	X	X	X	X
5.2 - Public Information	139,476	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	85,226	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$70,543,069</i>				
<b>6.0 District Management and Administration</b>	<b>\$1,425,585</b>				
6.1 - Administrative and Operations Support	1,118,585				
6.1.1 - Executive Direction	239,920				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	22,500				
6.1.4 - Administrative Support	637,106				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	54,237				
6.1.7 - Human Resources	85,707				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	79,115				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	307,000				
<b>TOTAL</b>	<b>\$71,968,654</b>				

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY**

Fiscal Year 2017 - 18 (Amended Budget)

**PRELIMINARY BUDGET - Fiscal Year 2018 - 2019**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2017 - 18 (Amended Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$9,322,743</b>	<b>\$2,890,050</b>	<b>\$1,398,411</b>	<b>\$2,144,231</b>	<b>\$2,890,050</b>
1.1 - District Water Management Planning	2,797,043	X			X
1.1.1 Water Supply Planning	894,787	X			
1.1.2 Minimum Flows and Levels	1,743,871				X
1.1.3 Other Water Resources Planning	158,385				
1.2 - Research, Data Collection, Analysis and Monitoring	2,882,611	X	X	X	X
1.3 - Technical Assistance	3,289,227			X	
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	353,862	X	X	X	X
<b>2.0 Acquisition, Restoration and Public Works</b>	<b>\$65,326,091</b>	<b>\$18,291,305</b>	<b>\$14,371,740</b>	<b>\$14,371,740</b>	<b>\$18,291,305</b>
2.1 - Land Acquisition	6,716,047	X	X	X	X
2.2 - Water Source Development	15,400,699	X			X
2.2.1 Water Resource Development Projects	13,024,426	X			
2.2.2 Water Supply Development Assistance	2,376,273				
2.2.3 Other Water Source Development Activities	0	X			
2.3 - Surface Water Projects	22,045,603		X	X	X
2.4 - Other Cooperative Projects	21,019,208		X	X	X
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	144,534	X	X	X	X
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>\$5,140,309</b>	<b>\$1,207,973</b>	<b>\$1,207,973</b>	<b>\$1,207,973</b>	<b>\$1,516,391</b>
3.1 - Land Management	3,892,666	X	X	X	X
3.2 - Works	0				
3.3 - Facilities	720,655	X	X	X	X
3.4 - Invasive Plant Control	24,721				X
3.5 - Other Operation and Maintenance Activities	43,000				
3.6 - Fleet Services <sup>(2)</sup>	239,117	X	X	X	X
3.7 - Technology & Information Services <sup>(1)</sup>	220,150	X	X	X	X
<b>4.0 Regulation</b>	<b>\$1,392,916</b>	<b>\$417,875</b>	<b>\$417,875</b>	<b>\$278,583</b>	<b>\$278,583</b>
4.1 - Consumptive Use Permitting	280,927	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	109,522	X	X		
4.3 - Environmental Resource and Surface Water Permitting	795,433		X	X	X
4.4 - Other Regulatory and Enforcement Activities	0				
4.4 - Technology & Information Service	207,034	X	X	X	X
<b>5.0 Outreach</b>	<b>\$225,475</b>	<b>\$56,369</b>	<b>\$56,369</b>	<b>\$56,369</b>	<b>\$56,369</b>
5.1 - Water Resource Education	0	X	X	X	X
5.2 - Public Information	139,476	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	85,999	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$81,407,534</i>				
<b>6.0 District Management and Administration</b>	<b>\$1,450,543</b>				
6.1 - Administrative and Operations Support	1,130,643				
6.1.1 - Executive Direction	253,420				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	50,500				
6.1.4 - Administrative Support	713,050				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	0				
6.1.7 - Human Resources	0				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	113,673				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	319,900				
<b>TOTAL</b>	<b>\$82,858,077</b>				

**SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
PROGRAMS, ACTIVITIES AND SUBACTIVITIES BY AREA OF RESPONSIBILITY**

Fiscal Year 2018 - 19 (Preliminary Budget)

**PRELIMINARY BUDGET - Fiscal Year 2018 - 2019**

PROGRAMS, ACTIVITIES AND SUB-ACTIVITIES	Fiscal Year 2018-19 (Preliminary Budget)	Water Supply	Water Quality	Flood Protection	Natural Systems
<b>1.0 Water Resources Planning and Monitoring</b>	<b>\$9,505,664</b>	<b>\$2,946,756</b>	<b>\$1,425,850</b>	<b>\$2,186,303</b>	<b>\$2,946,756</b>
1.1 - District Water Management Planning	2,738,109	X			X
1.1.1 Water Supply Planning	974,489	X			
1.1.2 Minimum Flows and Levels	1,749,909				X
1.1.3 Other Water Resources Planning	13,711	X			
1.2 - Research, Data Collection, Analysis and Monitoring	2,538,743	X	X	X	X
1.3 - Technical Assistance	3,871,208			X	
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services	357,604	X	X	X	X
<b>2.0 Acquisition, Restoration and Public Works</b>	<b>\$51,019,335</b>	<b>\$14,285,414</b>	<b>\$11,224,254</b>	<b>\$11,224,254</b>	<b>\$14,285,414</b>
2.1 - Land Acquisition	2,514,484	X	X	X	X
2.2 - Water Source Development	13,483,883	X			X
2.2.1 Water Resource Development Projects	12,491,196	X			
2.2.2 Water Supply Development Assistance	992,687	X			
2.2.3 Other Water Source Development Activities	0	X			
2.3 - Surface Water Projects	13,894,257		X	X	X
2.4 - Other Cooperative Projects	20,996,383		X	X	X
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service	130,328	X	X	X	X
<b>3.0 Operation and Maintenance of Lands and Works</b>	<b>\$4,562,174</b>	<b>\$1,072,111</b>	<b>\$1,072,111</b>	<b>\$1,072,111</b>	<b>\$1,345,841</b>
3.1 - Land Management	3,473,872	X	X	X	X
3.2 - Works	0				
3.3 - Facilities	539,171	X	X	X	X
3.4 - Invasive Plant Control	45,836				X
3.5 - Other Operation and Maintenance Activities	43,000			X	
3.6 - Fleet Services <sup>(2)</sup>	239,315	X	X	X	X
3.7 - Technology & Information Services <sup>(1)</sup>	220,980	X	X	X	X
<b>4.0 Regulation</b>	<b>\$1,429,756</b>	<b>\$428,927</b>	<b>\$428,927</b>	<b>\$285,951</b>	<b>\$285,951</b>
4.1 - Consumptive Use Permitting	284,897	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	118,826	X	X		
4.3 - Environmental Resource and Surface Water Permitting	817,298		X	X	X
4.4 - Other Regulatory and Enforcement Activities	0				
4.4 - Technology & Information Service	208,735	X	X	X	X
<b>5.0 Outreach</b>	<b>\$215,238</b>	<b>\$53,810</b>	<b>\$53,810</b>	<b>\$53,810</b>	<b>\$53,810</b>
5.1 - Water Resource Education	5,000	X	X	X	X
5.2 - Public Information	123,242	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	86,996	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Service	0	X	X	X	X
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$66,732,167</i>				
<b>6.0 District Management and Administration</b>	<b>\$1,512,258</b>				
6.1 - Administrative and Operations Support	1,182,258				
6.1.1 - Executive Direction	258,049				
6.1.2 - General Counsel / Legal	0				
6.1.3 - Inspector General	53,000				
6.1.4 - Administrative Support	633,673				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	44,839				
6.1.7 - Human Resources	78,473				
6.1.8 - Communications	0				
6.1.9 - Technology & Information Services	114,224				
6.2 - Computer/Computer Support	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	330,000				
<b>TOTAL</b>	<b>\$68,244,425</b>				



## V. Summary of Staffing Levels

This section summarizes workforce levels at the District from fiscal year 2014-15 to fiscal year 2018-19.

SUWANNEE RIVER WATER MANAGEMENT DISTRICT  
**SUMMARY OF WORKFORCE**  
 Fiscal Years 2014 - 15, 2015 - 16, 2016 - 17, 2017 - 18, 2018 - 19  
 PRELIMINARY BUDGET - Fiscal Year 2018 - 2019

PROGRAM	WORKFORCE CATEGORY	2014 - 2015 to 2018 - 2019		Fiscal Year					Amended Budget - Prelim Budget Comparison	
		Difference	% Change	2014 - 2015	2015 - 2016	2016 - 2017	2017 - 2018	2018 - 2019	Difference	% Change
All Programs	Authorized Positions	(2.0)	-3%	68.0	68.0	66.0	66.0	66.0	-	0%
	Contingent Worker	-		-	-	-	-	-	-	
	Other Personal Services	0.6		-	-	-	0.6	0.6	-	
	Intern	(2.0)	-100%	2.0	2.0	2.0	-	-	-	
	Volunteer	-		-	-	-	-	-	-	
	<b>TOTAL WORKFORCE</b>	<b>(3.4)</b>	<b>-5%</b>	<b>70.0</b>	<b>70.0</b>	<b>68.0</b>	<b>66.6</b>	<b>66.6</b>	<b>-</b>	<b>0%</b>
Water Resource Planning and Monitoring	Authorized Positions	(10.0)	-37%	32.0	32.0	25.0	25.0	22.0	(3.0)	-12%
	Contingent Worker	-							-	
	Other Personal Services	-			-	-	-	-	-	
	Intern	(1.0)	-50%	1.0	1.0	1.0	-	-	-	
	Volunteer	-							-	
	<b>TOTAL WORKFORCE</b>	<b>(11.0)</b>	<b>-38%</b>	<b>33.0</b>	<b>33.0</b>	<b>26.0</b>	<b>25.0</b>	<b>22.0</b>	<b>(3.0)</b>	<b>-12%</b>
Acquisition, Restoration and Public Works	Authorized Positions	6.0	100%	6.0	6.0	8.0	9.0	12.0	3.0	38%
	Contingent Worker	-							-	
	Other Personal Services	-							-	
	Intern	(1.0)		1.0	1.0	1.0	-	-	(1.0)	
	Volunteer	-							-	
	<b>TOTAL WORKFORCE</b>	<b>5.0</b>	<b>83%</b>	<b>7.0</b>	<b>7.0</b>	<b>9.0</b>	<b>9.0</b>	<b>12.0</b>	<b>3.0</b>	<b>33%</b>
Operations and Maintenance of Lands and Works	Authorized Positions	1.0	13%	7.0	7.0	9.0	9.0	8.0	(1.0)	-11%
	Contingent Worker	-							-	
	Other Personal Services	-							-	
	Intern	-							-	
	Volunteer	-							-	
	<b>TOTAL WORKFORCE</b>	<b>1.0</b>	<b>13%</b>	<b>7.0</b>	<b>7.0</b>	<b>9.0</b>	<b>9.0</b>	<b>8.0</b>	<b>(1.0)</b>	<b>-11%</b>
Regulation	Authorized Positions	1.0	9%	11.0	11.0	12.0	12.0	12.0	-	0%
	Contingent Worker	-							-	
	Other Personal Services	-							-	
	Intern	-							-	
	Volunteer	-							-	
	<b>TOTAL WORKFORCE</b>	<b>1.0</b>	<b>9%</b>	<b>11.0</b>	<b>11.0</b>	<b>12.0</b>	<b>12.0</b>	<b>12.0</b>	<b>-</b>	<b>0%</b>
Outreach	Authorized Positions	-	0%	2.0	2.0	2.0	2.0	2.0	-	0%
	Contingent Worker	-							-	
	Other Personal Services	-							-	
	Intern	-							-	
	Volunteer	-							-	
	<b>TOTAL WORKFORCE</b>	<b>-</b>	<b>0%</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>2.0</b>	<b>-</b>	<b>0%</b>
Management and Administration	Authorized Positions	-	0%	10.0	10.0	10.0	9.0	10.0	1.0	10%
	Contingent Worker	-							-	
	Other Personal Services	0.6					0.6	0.6	0.6	
	Intern	-							-	
	Volunteer	-							-	
	<b>TOTAL WORKFORCE</b>	<b>0.6</b>	<b>3%</b>	<b>10.0</b>	<b>10.0</b>	<b>10.0</b>	<b>9.6</b>	<b>10.6</b>	<b>1.0</b>	<b>10%</b>

## VI. Performance Measures

This section presents a selection of process performance measurements that were developed through a joint effort with the Department of Environmental Protection and all five water management districts. These measures reflect three of the core mission areas of the District – natural systems, water quality, and water supply – as well as mission support activities. The information is reported as of the end of Fiscal Year 2016-17 and is in a standard format developed for this report.

**Overall Goal:** The District budget maintains core missions and prioritized programs are administered both effectively and efficiently.

### A. Natural Systems

**Primary Goal:** To restore the hydrology of natural systems and improve water quality of natural systems.

- Natural System Objective 1: Maintain the integrity and functions of water resources and related natural systems.
  - Number of Minimum Flows and Minimum Water Levels (MFLs) and Reservations, by water body type, established annually (fiscal year) and cumulatively.
  - Number and percentage of water bodies meeting their adopted MFLs.

Suwannee River Water Management District  
**PERFORMANCE MEASURES - NATURAL SYSTEMS**  
 Fiscal Year 2016-17 End of Year Performance Data  
 Preliminary Budget - FY 2018-19

Natural System Primary Goal: To restore the hydrology of natural systems and improve water quality of natural systems.

NS Objective 1: Maintain the integrity and functions of water resources and related natural systems		
Annual Measures	Fiscal Year 2016-17	
	Annual	Cumulative
Number of MFLs and Reservations, by water body type, established annually (fiscal year) and cumulatively		
Aquifer		4
Estuary		
Lake		9
River		4
Spring		
Wetland		
Number and percentage of water bodies meeting their adopted MFLs		
Number of water bodies meeting MFLs	34	65.38%
Number of water bodies with adopted MFLs	52	

- Natural System Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.
  - For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies within an adopted or approved recovery or prevention strategy.

NS Objective 2: Restore or improve degraded water resources and related natural systems to a naturally functioning condition.		
Annual Measures	Fiscal Year 2016-17	
	Annual	Percent
For water bodies not meeting their adopted MFLs, the number and percentage of those water bodies with an adopted recovery or prevention strategy.		
Number of water bodies with an adopted recovery or prevention strategy	18	100.00%
Number of water bodies supposed to have an adopted recovery or prevention strategy	18	

### B. Water Quality

**Primary Goal:** To achieve and maintain surface water quality standards.

- Water Quality Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing.
  - For closed applications, median time to process Environmental Resource Permits (ERPs) by permit type and total.
  - For ERPs, cost to issue permit for all permit types.
  - For ERPs, in-house application to staff ratio for all permit types.

Suwannee River Water Management District  
**PERFORMANCE MEASURES - WATER QUALITY**  
 Fiscal Year 2016-17 End of Year Performance Data  
 Preliminary Budget - 2018-19

**Water Quality Primary Goal: To achieve and maintain surface water quality standards**

WQ Objective 1: Identify the efficiency of permit review, issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY 16-17 Annualized Performance	
For closed applications, the median time to process ERP by permit type and total.	Median		Median		Median		Median		Median	
Exemptions and noticed general permits	17.00		15.00		19.00		35.00		15.39	
Individually processed permits	28.00		27.00		45.00		65.00		28.54	
All authorizations combined	21.00		20.00		32.00		48.00		21.00	
For ERPs, cost to issue permit for all permit types	Number	Cost/Permit	Number	Cost/Permit	Number	Cost/Permit	Number	Cost	Number	Cost/Permit
Total cost	\$16,362.00		\$19,021.73	\$237.77	\$21,189.48	\$249.29	\$31,056.47	\$345.07	\$87,629.68	\$345.07
Number of permits	79		80		85		90		334	
For ERP, In-House Application to Staff Ratio for All Permit Types	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	79	24.31	80	24.62	85	34.00	90	36.00	210	29.04
Number of staff for the permit area	3.25		3.25		2.50		2.50			

## C. Water Supply

**Primary Goal:** To ensure a safe and adequate source of water for all users.

- Water Supply Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.
  - Districtwide, estimated amount of water (million gallons per day) made available through projects that the District has constructed or contributed funding to, excluding conservation projects.
  - Uniform residential per capita water use (Public Supply) by District (gallons per capita per day).

Suwannee River Water Management District  
**PERFORMANCE MEASURES - WATER SUPPLY**  
 Fiscal Year 2018-19 End of Year Performance Data  
 Preliminary Budget - FY 2018-19

**Water Supply Primary Goal: To ensure a safe and adequate source of water for all users**

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.	
Annual Measure	Fiscal Year 2016-17
District-wide, the quantity (mgd) of the 2010-2030 Public Supply increase in demand that has been met, excluding water conservation projects	0.70 MGD
Uniform residential per capita water use (Public Supply) by District	85 GPCD

- Water Supply Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.
  - For closed applications, median time to process Consumptive Use Permits (CUPs) by permit type and total.
  - For CUPs, cost to issue permit for all permit types.
  - For CUPs, in-house application to staff ratio for all permit types.

WS Objective 2: To identify the efficiency of permit review and issuance and relative cost of permit processing.										
Quarterly Measures	Quarter 1		Quarter 2		Quarter 3		Quarter 4		FY2016-17 Annualized Performance	
For closed applications, the median time to process CUP by permit type and total.	Median		Median		Median		Median		Median	
Individually processed permits (all sizes)	28.00		24.00		33.00		46.00			
All authorizations combined	27.00		24.00		23.00		41.00			
For CUPs, cost to issue permit for all permit types (BPM and Metric - Report Quarterly Measures)	Number	Cost	Number	Cost	Number	Cost	Number	Cost	Number	Cost
Total cost	\$15,682.65	\$313.65	\$21,921.90	\$342.53	\$26,021.84	\$448.65	\$22,262.81	\$585.86	\$85,889.20	\$409.00
Number of permits	50		64		58		38		210	
For CUP, In-House application to staff ratio for all permit types (Metric - Report Quarterly Measures)	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio	Number	Ratio
Total number of open applications	50	60.24	64	42.95	58	44.62	38	33.04	210	44.03
Number of staff for the permit area	0.83		1.49		1.30		1.15			

## D. Mission Support

**Primary Goal:** Support District core programs both effectively and efficiently.

- Mission Support Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.
  - Administrative costs as a percentage of total expenditures (cumulative totals reported for each quarter during a fiscal year).

Suwannee River Water Management District  
**PERFORMANCE MEASURES - MISSION SUPPORT**  
 Fiscal Year 2017-18 End of Year Performance Data  
 Preliminary Budget -2018-19

**Mission Support Primary Goal: Support District core programs both effectively and efficiently.**

MS Objective 1: To assess the ongoing costs of administrative and support operations in order to achieve optimal efficiency to minimize costs.		
Annual Measure	Fiscal Year 2016-17	
Administrative Costs (State 5-6) as a Percentage of Total Expenditures (report cumulative totals for each quarter during a fiscal year)	Number	Percentage
Administrative Costs (State 5-6)	\$1,300,545.11	7.90%
Total expenditures (State 1-6)	\$16,453,826.36	

## **VII. Basin Budgets**

Not applicable.

## VIII. Appendices

### A. Related Reports

The following table includes a list of reports provided to the state that support the District's Annual Service Budget. Also, included are the due dates and the District's contact information.

Plan/Report/Activity	Due Date	Contact	Email/Telephone
<b>Preliminary Budget</b>	Annually January 1 <sup>st</sup>	Pam Shaw, CPA	<a href="mailto:pam.shaw@srwmd.org">pam.shaw@srwmd.org</a> / (386)362-1001
<b>Florida Department of Transportation (FDOT) Mitigation Plan</b>	Annually January 1 <sup>st</sup>	Patrick Webster, P.E.	<a href="mailto:patrick.webster@srwmd.org">patrick.webster@srwmd.org</a> / (386)362-1001
<b>Consolidated Annual Report (CAR)</b>	Annually March 1 <sup>st</sup>	Katelyn Potter	<a href="mailto:katelyn.potter@srwmd.org">katelyn.potter@srwmd.org</a> / (386)362-1001
<b>Regional Water Supply Plan</b>	Every Five Years [Last updated: 2017]	Amy Brown, Ph.D.	<a href="mailto:amy.brown@srwmd.org">amy.brown@srwmd.org</a> / (386)362-1001
<b>Strategic Plan</b>	2017-2022	Katelyn Potter	<a href="mailto:katelyn.potter@srwmd.org">katelyn.potter@srwmd.org</a> / (386)362-1001
<b>SWIM Plans</b>	Est. October 1, 2017	Tom Mirti	<a href="mailto:tom.mirti@srwmd.org">tom.mirti@srwmd.org</a> / (386)362-1001
<b>Tentative Budget</b>	Annually August 1 <sup>st</sup>	Pam Shaw, CPA	<a href="mailto:pam.shaw@srwmd.org">pam.shaw@srwmd.org</a> / (386)362-1001
<b>Five-Year Water Resource Development Work Program</b>	Within 30 days of the date of the adopted budget	John Good, PE	<a href="mailto:john.good@srwmd.org">john.good@srwmd.org</a> / (386)362-1001

### B. Alternative Water Supply Funding (Including Water Protection and Sustainability Programs)

Pursuant to Section 373.707(6)(a), F.S., the District has reviewed its funding for Alternative Water Supply (AWS) projects, as summarized below.

#### Alternative Water Supply (AWS) Funding in Suwannee River Water Management District's FY2018-19 Preliminary Budget

Funding Source	Amount of Funding	Percent of Total
District Funding for AWS	\$5,745,769	68.0%
State Funding for AWS	\$2,707,000	32.0%
<b>Total Funding for AWS</b>	<b>\$8,452,769</b>	<b>100.0%</b>

### **C. Project Worksheets**

The projects listed in Appendix C include the projects anticipated to be included in the annual funding plan developed pursuant to the Five-Year Water Resource Development Work Program.

The projects listed in Appendix C to implement water resource development projects, as prioritized in its regional water supply plans, are included in the District's Preliminary Budget for a total of \$49,229,375 for FY 2018-19. A breakdown of Alternative Water Supply funding is provided in Appendix B.





Suwannee River Water Management District																													
APPENDIX C - FISCAL YEAR 2018-19																													
Project Information														Projected Budget Request				AREA OF RESPONSIBILITY											
State Program	Activity-Subactivity	Project Title	Water Body	Project Description	Planning Document	Project Category	Project Benefits (Narrative)	Intended Quantified Water Quality Benefits	Achieved Quantified Water Quality Benefits	Intended Quantified Water Supply Benefits	Achieved Quantified Water Supply Benefits	Begin Date	End Date	Budget Request for FY2018-19	FY2019-20	FY2020-21	FY2021-22	FY2022-23	Water Supply	Water Quality	Flood Protect	Natural Systems	Mgmt. Svcs						
2	2.2.1	FY19 Springs Grants												\$ 5,000,000															
<b>SubTotal 2.2.1</b>														\$ 11,920,000	\$ -	\$ -	\$ -	\$ -											
2	2.2.2	Lake City Plumbing Retrofit (Task 1)	Ichetucknee Spring shed	Lake City public and staff restroom retrofit project. Upgrading toilets and faucets to high efficiency fixtures that are estimated to reduce water use by 28%, saving approximately 0.002 million gallons per day.	NFRWSP; 2017 Strategic Plan							10/25/16	09/30/17	\$ 10,000						100%									
2	2.2.2	Waldo Well Pump No. 2 Replacement & Rehab Lift Station No. 2/3	Upper Santa Fe River	The project proposes the replacement of a non-operational submersible well pump in Well #2 as well as replacing parts on 2 lifts stations to prevent raw sewage overflows from occurring.	2017 Strategic Plan							10/01/16	08/11/17	\$ 45,000							100%								
2	2.2.2	City of Lake City Reclaimed Water System Upgrade (Phase 1)	Ichetucknee Springshed	Installing additional reclaimed water pipe	2017 Strategic Plan; Alternative Water Supply Report	Alternative Water Supply						10/01/16	01/01/19	\$ 100,000						100%									
2	2.2.2	Columbia County - Indoor Jail Retrofit (Task 2)	Ichetucknee Spring shed	Columbia County Jail. Replacing existing plumbing fixtures - toils, shower heads, sinks, faucets - with high efficient fixtures. Upgrades are expected to conserve 0.19 million gallons per day.	NFRWSP; 2017 Strategic Plan	Alternative Water Supply						10/01/16	09/30/17	\$ 557,654						100%									
2	2.2.2	FGC Cooling Towers & Pond Makeup Water System (Task 3)	Ichetucknee Spring shed, Lower Santa Fe River	Installation of new, replacement cooling towers that can utilize storm water in lieu of potable water. This project will conserve approximately 0.01 MGD or 3,683,760 GPY of water as a result of storm water harvesting.	North Florida Regional Water Supply Plan	Alternative Water Supply						10/01/16	09/30/17	\$ 212,000						100%									
<b>SubTotal 2.2.2</b>														\$ 924,654	\$ -	\$ -	\$ -	\$ -											
<b>SubTotal 2.2</b>														\$ 12,844,654	\$ -	\$ -	\$ -	\$ -											
2	2.3	FY19 Springs Grants - TBD										01/01/19		\$ 5,000,000															
2	2.3	Rum Island Park										11/16/17	04/02/19	100,000							50%		50%						
2	2.3	FY18 RIVER Cost Share - TBD										10/01/17		\$ 500,000															
2	2.3	Hart & Otter Springs Water Quality Improvement Project	Lower Suwannee River, Hart Spring, Otter Springs, Fanning Spring	Decommission septic tanks at Otter Springs and connect with Fanning Springs WWTP. Then, decommission septic at and around Hart; connect to Fanning. Finally, decommission existing wastewater package plant at Hart Springs.	2017 Strategic Plan		Once all three phases are complete, there should be an estimated 1,724 lbs/yr reduction in nitrate loading.	1,724 lbs/yr	TBD	NA	NA	05/12/17	01/01/20	\$ 1,742,500						100%									
2	2.3	Mill Creek Sink Water Quality Improvements - PHASE I	Santa Fe River	Planning to install stormwater management facilities to capture untreated stormwater directly discharging into Mill Creek Sink and swallet.	2017 Strategic Plan		Reduce nutrient loading by up to 66%	66%				12/13/16	12/31/18	\$ 200,000						75%		25%							
2	2.3	ISWQIP Phase 2		Provide training to Lake City staff on how to operate, maintain and manage the wetlands on the site to maximize treatment effectiveness.								12/01/16	06/01/18	\$ 25,000															
2	2.3	High Springs Wastewater Collection System Extensions Phase A1	Lower Santa Fe River	This project consists of 3 phases. The project will provide central sewer service to the remaining areas of the City of High Springs currently on septic, reducing nutrient loading to the Santa Fe watershed area, and Hornsby and Poe springs. The project is anticipated to eliminate 132 septic tanks and reduce nutrients by 2,640 pounds per year	2017 Strategic Plan							10/01/16	03/31/18	\$ 2,600,000						100%									
2	2.3	Fanning Springs Wastewater Collection System Extension Phase III	Fanning Springs	The project will expand the City of Fanning Springs' sewer system eliminating and preventing 198 septic tanks, reducing nutrient loading to Fanning Springs. This is Phase 3 of the Fanning Springs Sewer Expansion Project, and is anticipated to reduce approximately 4,554 pounds per year of nutrients from Fanning Springs.	2017 Strategic Plan		Reduce nutrient loading to Fanning Springs by approximately 4,554 pounds annually	4,554 lbs/yr	TBD	NA	NA	10/01/16	09/30/18	\$ 2,500,000						100%									
2	2.3	Chiefland Nutrient Reduction Project	Lower Suwannee River, Manatee Spring	The project will reconstruct the City of Chiefland's aged biosolids treatment unit (digester). The project will include two new tanks and other equipment to better treat the biosolids, which will reduce nutrient loading to the aquifer, which flows to the Suwannee River, by approximately 600 pounds per year.	2017 Strategic Plan		reconstruct the City of Chiefland's aged biosolids treatment unit (digester) & reduce nutrient loading to	600 lbs/yr	TBD	NA	NA	10/01/16	09/30/18	\$ 100,000						100%									

Suwannee River Water Management District																														
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2	2.3	Mill Creek Sink Water Quality Improvements - PHASE I	Santa Fe River	Purchase property in order to install stormwater management facilities to capture untreated stormwater directly discharging into Mill Creek Sink and swallet.	2017 Strategic Plan		Reduce nutrient loading by up to 66%	66%				10/01/16		\$ 500,000							75%		25%							
2	2.3	Roosevelt Circle Area	Middle Suwannee River	The County proposes to purchase property for flood protection of approximately 20 acres in order to build storage ponds. The pond will be approximately 5 acres in size which will provide approximately 9 acre-ft. of storage and includes abandonment of 2-5 septic tanks.	2017 Strategic Plan							10/01/15	11/06/17	\$ 75,000						25%	75%									
2	2.3	Santa Fe Park & Boat Ramp	Lower Santa Fe River	Gilchrist County is proposing to provide upgrades to the park located on SR47 adjacent to the Santa Fe River. They are also working on enhancing the access to the river at the park by replacing the boat ramp, adding docks and a separate canoe launch and fixing drainage which will reduce sediment and nutrients going to the river.	2017 Strategic Plan							10/01/15	12/31/18	\$ 60,000						75%		25%								
2	2.3	Edwards Bottomlands	Alligator Creek, Lake Rowell, Upper Santa Fe River	In order to improve hydrologic conditions within the floodplain, reduce some of the sediment load from going to Lake Rowell down Alligator Creek, and provide wetland mitigation for FDOT, the District, in cooperation with the Florida Fish & Wildlife Conservation Commission (FWC), FDOT and the City of Starke, plans to conduct a floodplain restoration project which will re-establish the flow connection from the a portion of the altered creek to a 47-acre floodplain parcel known as the Edwards Bottomlands.	Florida Forever Work Plan, 2015 Annual Update; 2017 Strategic Plan, FDOT Mitigation Plan 2017-2021							06/30/12	08/01/18	\$ 250,000								25%		75%						
<b>SubTotal 2.3</b>														<b>\$ 13,652,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>												
2	2.4	FY19 Springs Grants - TBD										01/01/19		\$ 4,580,000																
2	2.4	Precision Agricultural Practices		The project will provide cost share funds to agricultural producers within the District BMAP areas to implement precision management technology. Additional priority will be given to producers within both the BMAP and Florida Outstanding Springs areas. The project will assist producers implement practices that allow for precision nutrient and irrigation management.	FDEP FY2016-17 Springs Grant		Reduce nutrient loading by 7,500,000 lbs	7,500,000 lbs				01/01/18		\$ 1,000,000							100%									
2	2.4	Agricultural Springs Pilot Program - Low Input Agriculture and Land Conservation (Sustainable Suwannee)	Various	This pilot program will invite agricultural operations, landowners, counties and cities, private companies, and other entities within specific geographical areas to submit proposals of non-regulatory cost-effective strategies to reduce water use and improve water quality by reducing and removing nutrient loads. Under the low input agriculture and land conservation category of the Agricultural Springs Pilot Program, agricultural operations within the project areas will be invited to submit proposals to transition to less intensive cropping systems, change the type of cropping system or agriculture crop altogether, including changes to silviculture, or change the land use to a fallow or native landscape for a certain amount of time or even a permanent conservation easement The project is anticipated to reduce nutrients by 375,000 pounds per year and conserve approximately 5.10 million gallons per day of water.	2017 Strategic Plan; BMAP							01/01/18	09/30/19	\$ 4,000,000										50%	50%					
2	2.4	Agricultural Conservation Cost Share										10/01/17		\$ 4,200,000																
2	2.4	Agricultural Conservation Cost Share - Dairy Lagoon Expansion										10/01/17		\$ 150,000																
2	2.4	FY18 RIVER Cost Share - TBD										10/01/17		\$ 500,000																
2	2.4	Columbia County Water Conservation Initiative aka "Potty Project"	Ichetucknee Spring shed	The Columbia County Water Conservation Project will provide cost-share rebates to local businesses to replace an estimated 600 existing toilet fixtures and 665 faucets with high efficiency units	NFRWSP; 2017 Strategic Plan		Conserve approximately 50,000 gallons of water / day			50,000 gwd		03/17/17	10/31/18	\$ 280,000										100%						
2	2.4	Agricultural Springs Pilot Program - Advanced Water Quality Improvement Technologies	Various	This pilot program will invite agricultural operations, landowners, counties and cities, private companies, and other entities within specific geographical areas to submit proposals of non-regulatory cost-effective strategies to reduce water use and improve water quality by reducing and removing nutrient loads. Under the technology category of the Agricultural Springs Pilot Program, landowners, government, private, and/or other entities will be invited to submit proposals outlining advanced water quality improvement technologies that are able to cost effectively reduce nutrients (nitrogen) in ground water that contributes to spring flow. Technologies could include processes that use pump and treat, permeable reactive barriers, wood chip bioreactors, denitrification, wetland treatment, advanced animal wastewater treatment, and other technologies. The project is anticipating 66,000 pounds of nutrients per year.	2017 Strategic Plan; BMAP							03/09/17	03/30/20	\$ 500,000										100%						

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2	2.4	Dairy Wastewater System Improvement	Middle Suwannee and Lower Santa Fe	Improvements include additional wastewater storage, advanced manure solids separation, and/or advanced treatment technologies.		Alternative Water Supply	Reduce nutrients by 375,000 lbs/yr and conserve approximately 5.1 MGD of water	375,000 lbs/yr		5.10 MGD		02/09/17	12/31/19	\$ 1,250,000										100%				
2	2.4	Fanning Springs Water Quality Improvement Project, (Sewer Expansion) Phase II	Fanning Springs	The project will improve water quality in the Fanning Springs basin. Expanding the city's sewer service will prevent an estimated 4,300 lbs annually of nutrients from entering into the groundwater and discharging into Fanning Springs.	FDEP FY 2016 Springs Grant		Reduce nutrient loading by 4,300 lbs/yr	4,300 lbs/yr	TBD	NA	NA	01/01/17	06/30/18	\$ 1,560,000										100%				
2	2.4	CR 229 Union County LAP	New River, Santa Fe River	The SRWMD is responsible for the construction of paved shoulders on CR 229 from NE 233rd to Norman Lane. The SRWMD is managing a design consultant that has been procured by FDOT on behalf of Union County.	FDOT Mitigation Plan 2016-2020							10/05/15	07/03/18	\$ 437,740										100%				
2	2.4	Improved Nutrient Application Practices in Dairy Operations (Dairy Screen Separators)	Various	This project will enable dairy operations to reduce nutrient leaching by an estimated 34,000 lbs annually while saving roughly 0.32 MGD. This will be accomplished by retrofitting irrigation systems to improve irrigation uniformity and efficiency.	2017 Strategic Plan		Reduce nitrogen losses on these farms by an estimated 95,000 lbs/yr and conserve more than 1.2 MDG of water	95,000 lbs/yr		1.2 MGD		10/01/15	12/31/18	\$ 782,000											50%	50%		
2	2.4	CR 241 Union County LAP	New River, Santa Fe River	The Suwannee River Water Management District (SRWMD) is responsible for the construction of the CR 241 from Alachua County to CR 241A and CR 18 from Columbia County to SR 121 pavement markings and safety improvement project. The SRWMD is managing a design consultant that has been procured by FDOT on behalf of Union County.	FDOT Mitigation Plan 2016-2020							09/09/15	07/03/17	\$ 439,856											100%			
2	2.4	Agricultural Springs Protection Projects - Advanced Storage and Use of Dairy Wastewater for Springs Nutrient Reduction - Task 3, aka Dairy Lagoon	Upper and Lower Santa Fe basins and the Middle and Lower Suwannee basins	This project will reduce nutrient loading by 62,000 pounds annually and increase irrigation efficiency by saving an estimated 0.3 MGD, benefitting springs within the Upper and Lower Santa Fe basins and the Middle and Lower Suwannee basins. The project will improve the management of dairy wastewater to achieve greater nutrient uptake and irrigation efficiencies.	FDEP FY2014-15 Springs Grant	Alternative Water Supply	Reduce nutrient loading by 62,000 lbs/yr and increase irrigation efficiency by saving an estimated .3 MGD	62,000 lbs/yr		0.3 MGD		02/05/15	04/05/19	\$ 558,000														
2	2.4	Agricultural Springs Protection Projects - Nutrient Management/Center Pivots - Task 1	Upper and Lower Santa Fe basins and the Middle and Lower Suwannee basins	Same as above	FDEP FY2014-15 Springs Grant	Alternative Water Supply						02/05/15	04/05/19	\$ 100,000														
2	2.4	Agricultural Springs Protection Projects - Water Conservation Center Pivot Retrofits - Task 2	Upper and Lower Santa Fe basins and the Middle and Lower Suwannee basins	Same as above	FDEP FY2014-15 Springs Grant	Alternative Water Supply						02/05/15	04/05/19	\$ 100,000														
2	2.4	Agricultural Springs Protection Projects	Upper and Lower Santa Fe basins and the Middle and Lower Suwannee basins	Same as above	FDEP FY2014-15 Springs Grant	Alternative Water Supply						02/05/15	04/05/19	\$ 250,000														
2	2.4	West Farm Low Project	Withlacoochee River	Raising of storm water management structures to increase storage volume of two retention ponds by approximately 87 acre-feet and land acquisition for additional storage and flood mitigation.	2017 Strategic Plan							10/01/14	09/30/17	\$ 47,000											25%	75%		
2	2.4	Jennings WW Lift Station at Turkett Creek	Alapaha River	Relocation and replacement of lift station outside of flood zone	2017 Strategic Plan							10/01/14	08/31/17	\$ 37,750											100%			
2	2.4	Lift Station No 7 Rehabilitation	Middle Suwannee River	Rehabilitation of existing lift station.	2017 Strategic Plan							10/01/14	12/30/32017	\$ 37,500											100%			
2	2.4	Branford WW Effluent Pond Failure Repairs	Middle Suwannee River	Effluent pond failures at wastewater treatment plant to be replaced with tanks.	2017 Strategic Plan							10/01/14	04/27/18	\$ 57,875											100%			
2	2.4	Alleviate Flooding in Mayo	Middle Suwannee River	Drainage improvements to alleviate flooding in the Town of Mayo	2017 Strategic Plan							10/01/14	03/31/18	\$ 32,000											100%			
<b>SubTotal 2.4</b>														\$ 20,899,721	\$ -	\$ -	\$ -	\$ -										
<b>Total 2.0</b>														\$ 49,096,875	\$ -	\$ -	\$ -	\$ -										
<b>3.0 Operation and Maintenance of Lands and Works</b>																												
3	3.1	Pot Spring Restoration	Withlacoochee	The project will stabilize the shoreline along the spring run to prevent sediment from entering Pot Spring and the Withlacoochee River. The project will include the reconstruction of an existing boardwalk near the spring to improve public access and safety. The project will result in 1,135 square feet of bank stabilization and restoration equating to .4 acres sediment/erosion prevention. Additionally, runoff from a 6,500 7,000 square feet parking/access area will be prevented from reaching the spring. The project is anticipated to reduce nutrients by 69 pounds per year.	2017 Strategic Plan; 2016 Florida Forever Update		Reduce nutrients by 69 lbs/yr and stabilize eroded spring bank to reduce erosion.	69 lbs/yr				11/16/16	03/30/18	\$ 50,000											25%	75%		
3	3.1	Hill Spillway		Design Contract for substandard dam										\$ 82,500											100%			
<b>Total 3.0</b>														\$ 132,500	\$ -	\$ -	\$ -	\$ -										
<b>Overall Total</b>														\$ 49,229,375	\$ -	\$ -	\$ -	\$ -										

**D. Outstanding Debt**

Not applicable to Suwannee River Water Management District

## **E. Consistency Issues for Fiscal Year 2018-19**

### **1. Prior Fiscal Years' Summary**

In fiscal year 2011-12 the five water management districts agreed to and implemented a tiered management classification and performance metrics.

In fiscal year 2012-13 the management tiers were re-evaluated based on district size, scope, and programs of each district. The tiers are set at SFWMD Tier 1, SWFWMD and SJRWMD at Tier 2, and NFWMD and SRWMD at Tier 3. The Tier 2 and Tier 3 districts have all adopted common pay grades, which facilitates the development of more consistent nomenclature for positions. Initially, the Tier 2 districts achieved pay grade consistency for approximately 50 jobs, particularly jobs in information technology, engineering and science.

Additionally, the performance metrics were evaluated annually and in fiscal year 2014-15 were finalized to include 7 CUP, 9 ERP, 1 Mission Support, 3 Natural Systems, and 3 Water Supply metrics for a total of 25 combined quarterly and annual metrics.

In addition to the structure, nomenclature, and performance metrics standards, the districts also adopted the Department of Management Services (DMS) Minimum Equipment Replacement Criteria. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost, and cost per mile. For trucks, tractors, mowers, trailers, and other equipment, a mileage (hours) / age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The water management districts evaluated their fleet and equipment replacement policies, compared them to the state's criteria, and adopted the state's minimum equipment replacement criteria (floor) or established criteria greater than the state.

### **2. Current Fiscal Years' Summary**

#### **a. Staff Levels/Reorganization**

Each water management district continues to evaluate its organizational structure and staffing levels as it focuses on its core mission.

The proposed budget for SRWMD maintains a steady staffing level of 66 FTEs. The District reduced 2 FTEs during the 2016-17 fiscal year, representing a 3% decrease in FTE staffing. Also, the District reduced 2 Intern positions in the current 2017-18 fiscal year and added a 0.6 OPS position.

#### **b. Health Insurance**

The Water Management Districts continue to explore options individually, as well as collectively, to standardize benefits and control health insurance costs for both the employee and employer.

SRWMD has realized significant savings through a deliberate strategy to engage employees on their health choices. The District offers a defined contribution for a high-deductible plan with a Health Savings Account and makes a contribution to the HSAs to offset the first dollar costs for employees. Employees may elect to "buy-up" to an HMO or standard PPO plan.

Over the past five years, the District's had insurance rate increases in every fiscal year, with some increases as high as 30%. In preparation for the current fiscal year, the District was confronted with an average rate increase of 18% prior to implementing the new health insurance strategy. It is anticipated that health care cost will increase by 10% for fiscal year 2018-19. The District intends to remain committed to the current health insurance strategy and will study increasing contributions to the HSAs to provide employees with additional incentives for electing the high-deductible plan.

#### **c. Contract and Lease Renewals**

District report on progress of price of concessions from vendors.

Governor Scott has asked each state agency falling under his purview to examine their existing contracts and seek price concessions from their vendors. Each water management district is encouraged, regarding contracts or lease agreements, to seek these same price concessions from their vendors for existing contracts. When considering lease agreements, office space should be utilized in the most efficient manner possible with a focus on saving taxpayer dollars.

During FY 2017-18, the District anticipates negotiating a no cost security agreement with the Gilchrist County Sheriff at the Rock Bluff Springs tract. This no cost agreement is estimated to save approximately \$15,000 annually, which would otherwise be necessary to provide security at the tract. Also, the District anticipates negotiating a management agreement with the Alachua Conservation Trust at the Rock Bluff Springs tract. The estimated management savings is approximately \$80,000 annually.

The District continues to explore the possibility of leasing out unused space in the headquarters complex to other governmental agencies. The District presently leases a limited number of offices to the Department of Agriculture & Consumer Services and the Florida Fish & Wildlife Conservation Commission at the standard Department of Management Services rate. The District estimates a potential revenue of up to \$4,500 per year from fully leasing out unutilized office space. The District owns all office space and leases no space from other vendors.



## X. Contacts

### Suwannee River Water Management District

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